Baker says **US ready to** accept cut in Third World aid to Israel

World News

The Bush Administration is prepared to accept cuts in foreign aid to Israel and Egypt in order to help emerging democracies in eastern Europe, Panama and Nicaragua, US Secretary of State James Baker

This was the first time the Administration has conceded publicly that it could support cuts to Israel and Egypt, the largest aid recipients from the

China hardens stand China hardened its attitude to the proposed British Govern-ment offer of passports for 50,000 Hong Kong families by amouncing that the passports would not be recognised when China regains the colony in

The three Baltic states sharply. increased the pressure upon President Mikhail Gorbachev to recognise their claims for independence by demanding

Baltic demands

that talks begin on the issue before he assumes sweeping powers in 10 days. Page 2 **BBC World TV** The British Broadcasting Corporation decided to push ahead with the creation of World

radio. Page 20 Troops out opposed President George Bush faces unexpected opposition in Congress and the US armed forces US and Soviet troops in

version of its World Service

Europe, Page 6 ANC meet in Lusaka Top ANC policy-makers met in Lusaka met behind closed doors and called for more pres sure on South African President F. W. de Klerk. Page 4

AIDS aid for E bloc The World Health Organisation is to pump another \$1.5m a. year into a new programme aimed at preventing the spre of AIDS from western to east-

ern European countries. 29 die in Kashmir Security forces killed at least 29 people and wounded 45 in Kashmir when they fired on independence from India.

Khmer talks stall Cambodian peace talks ended early without agreement as negotiators in the 11-year-long war sidestepped crucial points and locked horns on old issues.

Hindu gains in polls A right-wing Hindu party has made a spectacular showing in Indian state elections, in hich at least 100 people were killed, opening up the prospect

ment in New Delhi. Page 4 Tyre fire tamed

Firemen put out a giant fire in a tyre dump in Canada after a 17-day battle against a blaze which environmental groups leared could turn into a major ecological disaster. Page 6

Quake impact grows The earthquake which rocked southern California on Wednesday, injuring at least eight people and causing damage in downtown Los Angeles, has affected a much wider area

FT journalist freed Julian Ozanne, the British journalist detained in the Sudan by security police for the past eight days, was released and given 24 hours to leave the country. Page 4

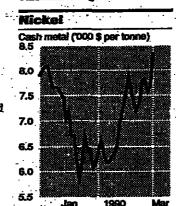
Financial Times We apologise to readers in some countries who did not receive the Financial Times yesterday. This was because of transmission problems caused by bad weather.

Business Summary **Barclays** adds £1bn to provisions

BARCLAYS Bank added almost £1bn (\$1.7bn) to its Third World provisions, bringing to \$4.6bn the total amount that the Big Four UK clearing banks set aside in their 1989 accounts.

Barclays' provisions mean it has now covered the equivalent of 70 per cent of its exposure to problem countries. Page 21; Lex, Page 20

MARKETS: Nickel prices jumped by more than 9 per cent on the London Metal Exchange, the biggest price movement the metal has seen in one day since April. Nickel for delivery in three months at one stage traded up to \$8,350 a tonne then but eased back to close at \$8,275 a tonne, up \$687.5. Page 29. The dollar benefited from strong US economic data and nervousness sur-rounding several main trading currencies. Page 40



Products. Page 20

GAVIN Relly, chairman of Anglo American Corp, the South African industrial and mining conglomerate, is to

IVECO Ford Truck, UK truck market leader last year, is cut-ting production at its UK ably plant to a three-day week in response to continuing steep recession. Page 8

UNITED STATES and other nations have moved towards a consensus on a 50 per cent increase in the resources or quotas of the International Monetary Fund. Page 6

ALAN GREENSPAN, chairman of US Federal Reserve, said regulation of securities groups should be re-examined following the collapse two weeks ago of Drexel Burnham Lambert.

FRENCH authorities have come to the support of their banks in the dispute with transactions. Page 25

CZECHOSLOVAK Government approved bills which would allow foreign companies to operate in the country on the me conditions as Czechoslovak enterprises, Page 2

TURKEY has been told by the World Bank to improve its record on inflation and the oudget deficit by early April if a \$400m loan package for restructuring the financial sector is to be paid. Page 3

ISRAKL'S 6 per cent devalua-tion has set the stage for a summer of hard bargaining on the statutory cost-of-living increase due in September.

ROBERT CRANDALL, chairman of American Airlines, the biggest airline in the west, accused the UK of adopting the "most restrictive" policy of any European country on

ROBERT Maxwell, UK entrepreneur, completed his transformation from printer to publisher by selling Maxwell Graphics, his US printing com-pany, for \$510m. Page 20

CARDO, Swedish industrial holding company affiliated to Volvo group, has bought for SKribn (\$183m) the Pennsylva-nia-based Wabco (Westing-house Air Brake Co) Railway

Deutsche Genossenschaftsbank concerning contested securities

transatiantic airline services.

Thatcher campaign to limit damage of new local tax

By Michael Cassell and Simon Holberton in London

BRITISH ministers yesterday launched a campaign to limit the long-term political damage to the Government caused by the imposition of the new local

government tax.

The Government came under intense pressure from MPs and its own supporters in the country as several senior figures within the Conservative party demanded action over the so-called 'poll tax', due to come into force on April 1, following a rebellion by some of the Gov-ernment's own local councillors against the cost of the new

tar. On Wednesday night 18 Con-

servative councillors in West Oxfordshire, in the English Midlands, decided to resign the party whip in protest at the local impact of the tax which is designed to fund local servicesreplacing the traditional prop-erty-based rating system.

To add to the Government's despondency, Treasury officials confirmed yesterday that inflation in April, following introduction of the new tax, would rise by at least 0.75 percentage points. This could push the annual rate of price increases to about 8.5 per cent. Mr Christopher Patten, the Environment Secretary,

reported to the Cabinet on the resignations, which have shocked ministers and dealt a further blow to party morale.
A Gallup poll published this A Gallup poll published this morning in the Daily Telegraph newspaper - giving Labour a 17 percentage point lead over the Government - will add to the deep gloom among Tory MPs.

Sir Marcus Fox, vice-chairman of the influential 1922 Committee of Tory backbenchers and one of several Tory MPs to voice publicly their

MPs to voice publicly their concern during the day, said that people were "punch-drunk" with poli tax that

He said the Government would have to act to ease the burden on charge payers. Although it was too late to act before bills arrived next month, ministers had to make clear as quickly as possible that changes would be made.

that changes would be made.

Mrs Margaret Thatcher later
went to the Commons to
defend the tax and to blame
high bills on high-spending
councils. She said Oxfordshire
county council, which was
raising spending by nearly
three times the level of inflation, was trying to pin responsibility on the Government.

The Prime Minister was flanked by Mr Patten and Mr Kenneth Baker, the party chairman, who will now co-ordinate efforts to regain the political initiative on the issue. During questions, she again benches to cut poll tax bills by removing responsibility for education budgets from local

Mrs Thatcher rejected the suggestion as "a retrograde step," saying that the transfer would lead to a "colossal Last night she met a group of backbenchers at the Commons at which they pressed home their concerns. She can expect further criticism this weekend when she attends the ference in London. Other senior ministers last

night continued to maintain that there was no "easy fix" to month's bills, now expected to be on average nearly £100 higher than the Government has estimated

Although Tory MPs intend to maintain pressure for early action, ministers appear set to Continued on Page 20

KOHL SAYS HE IS SYMPATHETIC TOWARDS ONE-TO-ONE CONVERSION RATE

Bonn moves closer to agreeing parity for E German Mark

By David Goodhart in Bonn

West German ingly likely to back a conver-sion rate of one D-Mark to one East German Mark despite fears, voiced by the Bundes-bank among others, that this would stoke up inflation and cause serious problems for the East German economy.

No firm decision has yet been made, but yesterday Mr Helmut Kohl, the West Ger-man Chancellor, said he had "sympathy" for the 1:1 conversion rate, which features in the East German election manifesto of the centre-right Alli-ance for Germany, officially backed by Mr Kohl's Christian Democrats (CDU). Mr Andreas Fritzenkoetter, the CDU spokesman, also said that a 1:1 conversion rate was now the

most likely.

In addition, at a press conference to back the Alliance for Germany's manifesto, Mr Kohl ing property rights in East Gergave his strongest backing so many should not be abandoned gave his strongest backing so far to the Article 23 form of constitutional unification, which — according to Article 23 of West German Basic Law — allows East German regions to join West Germany without any requirement to change the latter's constitution.

Article 23, described yester-day by Mr Kohl as the "given process," offers a quicker route than Article 146, which would require setting up a joint committee to write a new constitution for a united Germany. This would then have to be The Soviet Union has expressed reservations about unity under Article 23. The East German Social Democrats, likely to be the dominant party after free elections, also currently favour Article 146. The West German Social Dem-ocrats have no definite position but argue that if Article 23 is

but argue that if Article 23 is used there must be an orderly process of negotiation on politi-cal and economic union in which the East German state would have some say. Although Mr Kohl repeated his wish for speedy reunifica-tion, he also said it should not become a "hectic and risky" become a "hectic and risky" process, and, by stressing that he was sure that West German elections would still take place as planned in December, he is plicitly ruled out unification this year. He also indirectly backed the Alliance for Ger-many's sectoration that existin favour of the rights of for-

On the question of the Ger-man-Polish border, the leaders of the three parties that consti-tute the Alliance for Germany all went further than Mr Kohl agreeing that the existing borders were legally sacro-smct. Mr Kohl said on East German television on Wednesday night that one reason for his reluctance to formally accept a peace treaty recognising existing borders is his fear of a huge reparations bill from

According to today's Bild Zeitung, the inter-German monetary commission which meets again on Monday has already decided to introduce the D-Mark in East Germany

The consensus for a 1:1 con-

on July 1.

version rate now includes all the major parties in East and West Germany as well as the East German central bank. As average East German Mark wages are only between one-third and one-half of West German wages, roughly corre-sponding to the difference in productivity, a 1:1 conversion rate should not in itself price workers out of jobs, according to analysts. However, econo-

mists do worry about inflation induced by excess demand from an immediate conversion of 150bn Marks of East German savings. Proposals are being floated for a gradual conver-sion of those savings. • The East German government has accepted that foreign wholly-owned subsidiaries. It

also accepted that publiclyowned Rast German companies can become public limited companies. The first East German management buy-out at an Aluminium firm in Potsdam, has been proposed.

• Mr Kohl will discuss German unification with Nato sec-retary-general, Mr Manfred

Worner, on March 8. Bonn rules out extra Commis-



Inflation fears batter shares, bond markets

By Rachel Johnson

INTERNATIONAL financial markets took another batter-ing yesterday as inflation wor-ries resurfaced in West Ger-

many and Japan.

Losses were led by a 762.41 fall in the Nikkei average equity index in Tokyo, to 33,829. The Bank of Japan again intervened to support the yen as it weakened against

Japanese government bonds fears and a possible rise in the official discount rate, currently 4.25 per cent. Yields climbed to their highest levels since the equity market started falling at the start of

Bond prices also dropped in London, New York, and Frank-furt - where rumours that German currency unification was imminent resurfaced after five days of relative calm. German Continued on Page 20 Markets, Section II

European insurer shows interest in Shearson stake

AMERICAN EXPRESS has been approached by a leading European insurance company interested in acquiring an equity stake in the US financial services and travel group's troubled Shearson Lehman

Hutton securities subsidiary. The European approach is one of several overtures made to American Express since it emerged on Wednesday that Mr Jim Robinson, American Express chairman, had been discussing the possibility of forming a Shearson joint venture with Mr. Sandy Weill, the former American Express president and the chairs Primary and the chairman and ident who chairs Primerica, the financial services conglom-

The identity of the European insurer was not disclosed yes-terday, but the expression of interest was considered serious enough for a senior Shearson executive to fly to London yesterday for exploratory talks. It is known that the insurer is from continental Europe rather than Britain.

- Earliet this week American Express disclosed that it was injecting \$750m of fresh capital into Shearson, which is sitting on \$1.1bn of problematic real estate loans and \$600m of junk bond-related bridge loans.

The injection will boost the American Express shareholding in Shearson from 61 per cent to more than 70 per cent. Any deal that Mr Robinson concludes, either with a European investor or Mr Weill, would be designed to remove Shearson from the American Express balance sheet by low-ering its Shearson stake below

50 per cent. Shearson said this week it

would sack 2,000 of its 35,000 employees as part of a drastic cost-cutting plan. The redun-dancies will take place by the

end of this month.

The deal that Mr Robinson had been discussing with Mr Weill, who originally built up Shearson and then sold it to American Express in 1981, was temporarily shelved on Tres-day evening, apparently because of an inability to agree on certain financial terms requested by Mr Weill.

The formula under discussion, which may yet be revived in some form, included the following elements:

Shearson would have

Smith Barney Harris Upham retail brokerage business. Primerica and American Express would have formed a joint holding company that would essentially give each party a 40 per cent stake in Shearson. Employees and outside minority investors would hold the remaining 20 per cent. • Primerica would inject sub-stantial new capital into the Shearson holding vehicle and take on a portion of Shearson's

bank debts. Mr Weill was unavailable for comment yesterday. It was not known whether he and Mr Robinson were back in touch. A team from Skadden, Arps Slate Meagher & Flom, the New York law firm, is installed at American Express headquar-ters. The firm, which worked initially on the Shearson recap italisation, is now advising Mr Robinson on the possible disposal of a substantial Shearson stake.

Ford was ready to outbid BAe by £450m to win Rover Group

By Charles Leadbeater, Industrial Editor, in London

manufacturer, was prepared to pay up to £600m (\$996m) to acquire the Rover Group of the UK, £450m more than the £150m British Aerospace (BAe) finally agreed to pay for the then state owned volume car manufacturer, when it was privatised in August 1988.

An internal Ford study on:

Rover, compiled when the Gov-ernment announced in early 1988 it was to be privatise says the company would have been prepared to pay between £400m and £600m to acquire Rover The study's conclusions sug-

gest the net cost to the tax payer of the Rover privatisation would have been less if Ford had bought the company. Under the terms of the deal with British Aerospace, the net cost to the tax payer was at least £460m, after the Government had agreed to make a cash injection of 2547m to write off part of Rover's debts and make secret financial concessions worth £38m. Had Ford been able to

deliver its initial offer the net

FORD, the US motor cost could have been reduced to at most between a low of £10m and as much as £210m. The study's conclusions are

quoted in a confidential memo mitted to the Trade and Industry select committee's inquiry into the controversial deal. The committee's inquiry follows a report last year by the National Audit Office, which found that the Government had seriously undervalued Rover on the basis of its proj-ected profits, shareholdings in nine associated companies and the value of surplus sites.

prepared to pay a much higher price that British Aerospace will renew criticism of the way the Government excluded other bidders by giving BAe

sole negotiating rights. Volkswagen, the West German volume car manufacturer, has told the Trade and Industry committee in a memorandum that it was a serious bidder and was prepared to make a firm offer for Rover. It said one of its main motives was to prevent Rover falling into the

hands of a Japanese company. The House of Commons Public Accounts Committee yesterday issued an interim report on its inquiry into the affair, which says some of the other companies which expressed an interest in Rover said they were disappointed with the way Lord Young handled the sale.

Ford's willingness to consider a higher price could also inquiry into the deal by Sir Leon Brittan, European Commissioner for competition pol-icy. The inquiry, which is expected to report in three weeks, has examined whether and the undervaluation of Rover mean the commission should reconsider its initial decision to allow the Government to inject £547m into Rover to reduce its debts.

Sir Leon is expected to decide BAe should repay the Government a substantial share of the £38m, less a £5m payment to the European Space Agency which was never

Companies are increasingly looking for sophisticated ways to finance growth. They are increasingly

Over the decade from 1978 to 1988 the proportion of industrial and commercial assets acquired by instalment credit has risen steadily from under 10 per cent. to approaching

finding RoyScot.

In monetary terms, it means the market is now worth around £14.5 billion, compared to around £1.5 billion in 1978. The days of businesses automatically opting for a loan or

an overdraft are going, not growing. Today, more than one third of all company cars are acquired by leasing or contract hire. Comparatively little known ten years ago, contract hire alone now accounts for

The rapid expansion of the factoring and invoice discounting market, to a value of around £10 billion at the end of 1989. is a further illustration of the increasing sophistication with which companies finance their growth.

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Conflicts at Airbus fly in the face of efficiency

Today's Airbus board meeting is likely to be stormy, even by the European consortium's own turbulent three highly charged issues: should chief executive Jean Pierson (left) keep his job?

ì

London: \$1,6655 (1.69) DM2.8575 (2.8675) FFr9.6475 (9.6975) SFr2.5075 (2.52) Y249.25 (251.5) £ index 88.3 (89.9) GOLD New York: Comex Apr \$408.3 \$407.75 (407.5) N SEA OIL (Argus) Brent 15-dey Apr \$19.35 (19.5)

New York kunchtime:

MARKETS

STERLING

\$1.661

DM1.715 (1,696) FF: 5.7925 (5.7375) SFr1.506 (1.491) Y149.65 (148.8) \$ index 68 (67.6) Tokyo close: 149.78 US Lunchtine Rat Fed Funds, 84% 3-mo Treasury Bills: yield: 8.04% Long Bond: 99.72

DOLLAR

DM1.722

FFr5.8165

SFr1.517

Y149.825

New York kunchi

New York ka DJ Ind. Av. 2,643.69 (+16.44) SAP Comp 334.24 (+2.35) yield: 8.57%

Tokyo: Nikkei 33,829.58 (-762.41)

PONDON MONEA Lifle long gilt fut Mar 8335 (8433)

closing 15궕 (15월)

STOCK INDICES

FT-SE 100:

2,238.4 (-17.0)

FT Ordinary:

1,764.9 (-16.5)

1,114,18 (-0.7%)

FT-A All-Sha

Chief price changes yesterday: Page 21

nearly 20 per cent. of them.

EUROPEAN NEWS

Baltic states demand talks on independence

Talks on the full withdrawal of Soviet troops from Hun-

The state news agency MTI

quoted Mr Somogyi as say-ing Hungary was sticking to its view that the Soviet

troops should be pulled out "within the shortest possible period" commensurate with an organised withdrawal.

new presidential powers in

Moscow, Mrs Marjiu Lauristin of Estonia said none of the Bal-

tic representatives would henceforth discuss any consti-tutional matters in the

Supreme Soviet - a move aimed at underlining their

commitment to restoring de

These attempts to increase the pressure on Mr Gorbachev through the officially-elected

through the officially-elected Soviets took place as Estonia completed voting to its own privately-elected congress. This is a body which claims to rep-resent the independent Repub-lic of Estonia, which existed in 1920-40 and which continues to exist in international law.

Radical nationalists in Estonia say that the Supreme Soviet represents the forces of illegal occupation and has no formal validity. They have

organised their own election based on a privately-registered electoral roll.

An estimated 90 per cent of registered electors in Estonia

voted in these congressional elections, which ended yester-

day. The congress is seen by

many to be the true expression

of Estonian's popular will and will seek to be represented in an international conference on

demand likely to discomfit

Baltic independence -

By Our Moscow Correspondent

THE THREE Baltic states yesterday sharply increased the pressure upon President Mikhali Gorbachev to recognise their claims for independence by demanding that talks begin on the issue before he assumes sweeping presidential powers in 10 days' time.

The urgency of their demands for independence is likely to cause diplomatic embarrassment to western countries which have never recognised the Soviet Union's right to rule the Baltic states, but which are also anxious not

to offend Mr Gorbachev. An Estonian member of parliament said his republic wanted to put the issue of inde-pendence to the Congress of People's Deputies, the coun-try's supreme legislature, which is due to meet on March 12 and 13.

At the session, the new pow-

ers of the presidency are expected to be approved.

The deputy, Mr Endel Lippmaa, also said that a commission, set up by the Estonian parliament recently to negotiate the terms of independence, had presented its negotiating position to Mr Gorbachev in Moscow on Tuesday.

The Estonian move came as the leader of Lithuania's dominant nationalist group, Saju-dis, said that the new republi-can parliament, in which Sajudis is likely to control 80 per cent of the seats, should set up a similar commission of its

Sajudis again demanded that the second round of elections to the republican parliament be brought forward so that the parliament could meet on March 10 – two days before the Congress convenes in

It also repeated its demands for immediate talks on restor-

In Latvia, the third Baltic republic, a representative of the Popular Front demanded that the Latvian parliament follow the other two republics. She said that a Latvian delega-tion was likely to be chosen at today's meeting of the republi-

can parliament.

During the debate on the

Airbus conflicts fly in the face of efficiency

A stormy board meeting is expected today as the consortium charts its future, writes Paul Betts

HE Airbus supervisory board meeting in Toulouse today is likely to be a stormy affair, even by the European aircraft consortium's own turbulent standards.
The agenda is loaded with three highly charged issues: three highly charged issues:
The 17-week-long strike over
shorter working hours at three
British Aerospace plants which
has crippled Airbus production; a final decision on
whether to establish a new
final assembly line for the A221
twin engine aircraft at Hambury, and some controversial gary broke down yesterday with Moscow refusing to agree to as early a departure agree to as early a departure as the Hungarians want, Reuter reports from Budapest. Two days of talks between experts led by Mr Ferenc Somogyi, the Hungarian Deputy Foreign Minister, and Mr Ivan Aboimov, his Soviet counterpart, had been expected to agree on an burg; and some controversial internal management problems, including the long overdue appointment of a new Air-bus finance director and the expected to agree on an accord for signature on enewal of the five year mandate of Mr Jean Pierson, the

Airbus chief executive.

These issues will test once again the complex relationship again the complex relationship between the four partners in the consortium (Aerospatiale of France and MEB of West Germany with 37.9 per cent each, BAe with 20 per cent, and Casa of Spain with 4.2 per

But they are also likely to bring to a head fundamental questions on how to improve the industrial and economic efficiency of the Airbus sys-tem, which is still torn between the conflicting national interests of its part-ners and their role as share-holders in a common European

This week's breakthrough in the BAe strike has probably averted a major confrontation between the four partners. But BAe's Airbus partners, espe-cially the French, are still likely to seek compensation for the cost of the UK strike. Aerospatiale claims that BAe

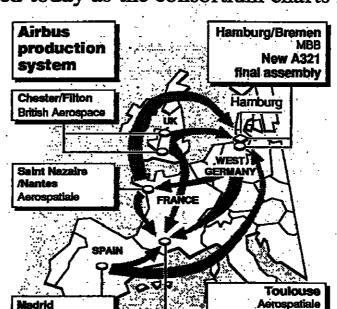
mismanaged the strike and wants the supervisory board to invoke an article in the Airbus statutes which would make BAe liable to pay 40 per cent of the costs incurred by consortium as a result of the strike. Mr Henri Martre, the Aerospatiale chairman, says the costs of the strike to Airbus amount to at least \$300m.

BAe, for its part, claims that the strike was out of its control

and a case of "force majeure" So far the German and the Spanish partners have taken a low-key approach to the issue, although the Germans have publically asked why it took BAe so long to resolve the conflict while other British companies. nies, like Rolls Royce or Smiths Industries, reached rel-atively swift settlements with the UK engineering unions. If the continental partners

press their claim for compensa-tion, Airbus is bound to be embroiled in a long legal battle which will inevitably strain relations between the four con-

However, what is perhaps more significant is the way the strike has highlighted the vulnerability of the existing Airbus industrial system which can be brought to a standstill by a protracted local strike. The strike will have cost Airbus the loss of about 30 aircraft deliveries this year or the equivalent of about \$1.5hn in



lost aircraft sales. Apart from disrupting production in France, Germany and Spain, it also appears to have cost the consortium some lost orders in the fiercely competitive civil airliner market. For these reasons some Air-

bus members are now wondering whether the time has come to change the existing Airbus work-sharing arrangements whereby each partner speci-alises in some aspect of the aircraft in proportion to his stake in the consortium. BAe, for example, is responsible for the wings of all Airbus aircraft.

But one of the lessons of the recent strike is the importance of having a second source for critical parts. "Work-sharing should no longer be the main consideration in the Airbus industrial system," remarked one of the members of the European consortium. "We should now go beyond that to ensure that production is based on industrial efficiency rather than on national inter-

In a sense, the UK strike has reinforced the West German argument for a second Airbus final assembly line in Hamburg. A semior German government official recently said that Airbus would be far less of a

hostage to strikes in any one partner country if it developed a system of second sourcing.

The supervisory board is expected to agree today to a compromise solution to allow the Germans some final assem-bly of Airbus aircraft. How-ever, there is little industrial logic or justification for this decision despite the emerging argument for some second
"It is a classic case of Airbus
double-speak," said an aero-

space industry official. "The Germans have wanted for prestige reasons a final assembly line in Hamburg and have done everything in their power

to get it."

Initially the Germans wanted the A320 line transferred from Toulouse to Hamburg. The compromise sup-ported by France involves setting up in Hamburg a new final assembly line for the A321, the stretched version of the best selling A320, while retaining final assembly in Toulouse of all existing Airbus programmes as well as the future A330/A340 family of air-

Although it would have made more economic sense to continue assembling all Airbus aircraft in Toulouse, the French argue that certain concessions have to be made in a cooperative venture like Airbus. But the French move may also reflect efforts by Aerospa-tiale to strengthen its links with MBB at a time when there

prochement between BAe and Daimler Benz, the new parent of MBB, to form a new Anglo-German axis in the Airbus sys-tem which could undermine the traditional Franco-German

relationship. Up to now, the British have led the campaign to improve the industrial and economic efficiency of Airbus. BAe has placed strong hopes on its developing relationship with Daimler Benz to help transform Airbus into a more prof-

it-oriented business. But BAe, like the Germans, is also being accused of "dou-ble speak" as a result of its handling of the UK strike and its apparent inability to find a candidate for the new post of

candidate for the new post of finance director. This was created last year following the structural changes in the Airbus management system recommended by the so-called "wise men" report.

But at the end of the day, the events of the last few months could ultimately have a positive effect by focusing the minds of the four partners on the future shape and role of the Airbus system. As 1992 approaches, national interests approaches, national interests and jockeying for power within Airbus will have to fade if it is to develop an independent business identity of its own apart from the four sharehold-y-ing partners. Otherwise it will continue to be perceived as complicated industrial arrangement between four European countries torn by conflicting

Prague to open way for foreign investors

CZECHOSLOVAK Government yesterday approved bills which would allow foreign companies to operate in the country on the same conditions as Czechoslovak enterprises, and would permit domestic entrepreneurs to take over or start workshops, shops, restaurants and other

"We as a state want to support private enterprise," said Dr Valtr Komarek, the First Deputy Prime Minister in charge of the economy.
"We want our enterprises to
work under very harsh

conditions of competition, he said. "These measures should open up great opportunities, especially job opportunities." He said that the laws were designed to offer as favourable an environment to foreign investors as elsewhere in the world, and admitted that the present levels of private company taxation in Czechoslovakia were

punitively high.

New taxation legislation is being prepared by the Finance Ministry. However, a third law due to

sed by the cabinet – on enterprises – was

referred to a subcommittee for further discussion over the next five days, a move which reflects sharp disagreements among members of the Government on the pace and direction of change.

Dr Komarek said that a

strong body of opinion led by the trade unions was pressing for the retention of state enterprises in the public sector, together with a system of workers' self-management. On the other hand, neo-liberals were also pressing for a rapid

Between these two poles, the Government has so far failed

to find a compromise. The situation becomes increasingly urgent, however, because there is as yet no accepted definition of who has the legal title to state property and thus who can privatise it.

The effect of the laws agreed The effect of the laws agreed by the cabinet yesterday – and expected to go to parliament next week – will be two-fold. First, they represent the preliminary stages in the creation of a market economy. Second, however, they will remain largely paper reforms until the largely paper reforms until the bigger issue of who owns much of Czechoslovakia is resolved.

Poles pursue border pact

By Christopher Bobinski in Warsaw

POLAND yesterday repeated that it wants its western frontier recognised in a single treaty with both German states and said a proposal by Chancellor Helmut Kohl for a joint the West and declaration by the West and East German parliaments would not satisfy its demands. A government spokesman said: "Nothing that Mr Kohl has said so far satisfies us",

and described the Chancellor's

proposal as being of little use. Poland wants both German

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nising the frontier on the Oder and Neisse rivers in the early stages of a forthcoming confer ence of the four post-war Allied powers on unification. This would then be ratified by a united German state.

The Polish press yesterday reported the view of Mr Hans-Districh Genscher, the West

German Foreign Minister, that Warsaw's proposal was "an interesting and serious starting

states to initial a treaty recog-

Bonn rules out idea of extra EC commissioner By Tim Dickson in Brussels

West Government has rejected the idea of asking for an extra Commissioner in Brussels in

the wake of unification with East Germany.

Officials in Bonn also say there will be no demand for additional voting rights in the European Community's Council of Ministers the main deal. cil of Ministers, the main deci-sion-making institution of the Their reassurance will come

as a relief to several of Bonn's Community partners, who are worried that a bigger and more confident Germany may upset the delicate balance of power within the EC. At the moment the four big-ger countries - Germany, France, Britain and Italy - all

have two commissioners in Brussels and 10 votes each in the Council of Ministers.

"We realise that this is a political question, not a mathematical one," a government official said yesterday. "We understand people's worries but as far as we are concerned the structure will remain as it He added that unification of

the two Germanys would only increase Germany's gross domestic product by around 10 per cent and that the average income of the united German people would be back to early

The question of German repsentation in the European Parliament is more problemati-cal. Again, though, Bonn does not intend to make any demands and will insist that the question of adding MEPs from the East will be a matter for the Strasbourg assembly

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ALL ROADS LEAD TO ROME

in April, all roads lead to Rome for Business International's Third Annual Roundtable with the Government of Italy. Participating this year will be The Prime Minister of Italy, Giulio Andreotti, and his cabinet ministers as well as the Governor of the Bank of Italy, Carlo

Azeglio Clampi. Italy is now the fifth largest economy in the world. Its companies have performed miraculous turnarounds in the 80s and are well placed for the 1990s to take advantage of developments in the Single Market and in the newly emerging economies of Eastern Europe. In July, Italy takes over the presidency of the EC and will play a prominent role in the process of European integration. However, domestic prob-

- > The role of the state in the economy "less state, more market" was the siogan of the 80s in haly. Will the converse be the slogan of the 90s?
- > Industrial concentration what is the outlook for M&A and the concentra-
- tion of italian industry after parliament's approval of the antibust bill? The budget deficit - will it worsen without the cushion of exchange control which are to be abolished in May?
- Sermen unification a threat or an opportunity?

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At the Bi Roundtable business executives will have the opportunity to quiz ministers on these, and other issues, in a frank and off-the-record dialogue. You can voice your concerns, let government know what international business thinks, and gain a direct insight into the Italian Government's plans for the 1990s.

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International

Concern on

TURKEY HAS been told by the

World Bank to improve its record on inflation and the

budget deficit by early April if a \$400m loan package for restructuring the financial sec-

In January, the bank with-held the package pending cer-tain financial reforms. How-

ever, it has softened its stance

by postponing some conditions to the second, floating, tranche. Government officials say

inflation is on a downward trend. However, economists

say recent price rises could push the February and March indices up again. The actual 1989 budget deficit of TL6.9 trillion (£1.7bn) overshot its original tenter by \$2 per part by \$2 per

nal target by 81 per cent.

* Minor sanctions temporar

Turkish

inflation

By Jim Bodgener

Central bank raises spectre of another emergency economic package

Italy warned budget target slipping

THE ITALIAN Government will have to resort to an emer-

Such packages, heavily tilted towards additional revenue raising, have become a regular feature of Italian economic management over the past five years because of the Government's inability to keep to its

Poll move

for Pozsgay

HUNGARY'S parliament, sitting in its final lawmaking session, yesterday changed the

constitution to introduce direct presidential elections and so

presidential elections and so revived the presidential chances of Mr Imre Pozsgay, the leading reformer of the ruling Socialist Party.

Polls show that Mr Pozsgay remains one of the most popular politicians in the country, while his party is heading for a humiliating defeat in parliamentary elections on March 25.

A nationwide referendum

A nationwide referendum

ast November forced the presi-dential election to be post-poned until after the poll for the parliament. According to the constitution drawn up by an all-party round table, the president should, therefore, be

chosen by the new democrati-cally-elected assembly. Yesterday's vote to amend

be a minimalist one and should include only laws essential for the transition to democracy

and the maintenance of ecoand the manufacture of eco-nomic stability.

Mr Gaspar Miklos Tamas, a member representing the oppo-sition Alliance of Free Demo-

crais, denied that a parliament of dubious legitimacy could make changes in the constitu-tion. This is the last institu-tion of the Communist Party

state and it will go in shame and it deserves it fully." Although the Free Demo

crats have promised to repeal the provision for a directly-

elected president, yesterday's decision can only be reversed by a two-thirds majority of the new parliament, which may be difficult to mobilise.

Britain's Foreign Secretary, Mr Douglas Hurd, yesterday promised Hungary financial assistance in the form of a

know-how" fund once a new

Hungarian Government has been elected in the spring,

writes Judy Dempsey.

Mr Hurd, speaking at the end of a two-day visit to Budapest, said the £25m fund would be spread over five years. It is understood that the fund will focus on aspects of the free

focus on aspects of the free market economy, the banking

system and financial services.

A group of experts will visit
Hungary this month to exam-

ine in detail how the fund should be allocated. Mr Hurd

also proposed seconding two British experts for two years to the Hungarian National Priva-

tisation Agency. In a tightly-organised time-table, Mr Hurd held talks with

Mr Gyula Horn, his Hungarian counterpart, as well as with

the main opposition political

is boost

By Nicholas Denton

lished in the February edition gency package again to have any chance of keeping the 1990. tional Moneyary budget deficit within the targeted L133,000bm (£63bm), the year. Since then, parliament has passed a 1990 budget which cuts L20,000bm off the anticipated deficit and aims at a boroughly tilted. 10.4 per cent of gross domestic

> In calling for "prompt and accurate corrective measures" to keep the public deficit on to keep the public deficit on says, make controlling public target, the central bank spending more difficult and

stresses the importance of adjusting to new external constraints created by the removal of remaining restrictions on capital movements (probably in May) and of managing the lira within the European Monetary System's narrower 2.25 per cent margin of fluctuation

It rebukes the Government for having conceded public sec-tor pay rises worth around 9 per cent this year which, it

 encourage demands for matchover the past 12 months. The Bank's economic fore-

casts suggest growth this year will be only slightly below last year's 3.2 per cent and that inflation should fall from an average of 6.6 per cent in 1989 to below 5 per cent by the end

ing rises from the private sector. Meanwhile, health spending continues to exceed targets by around L14,000bn while interest spending on the public debt has risen by 20 per cent

Racial issue divides Italians

A SERIES of apparently on legal immigration from outracially motivated attacks in side the EC. The main criteria for fixing the size of the intake 54 Asians after they tried to enter Italy illegally has pro-vided the vivid background to the country's first legislative attempt to regulate its annual immigrant intake.

Although a law approved by the Senate on Wednesday has had broad political support, it has opened a serious rift within the five-party government between the smaller Republican Party and the more

dominant Socialists.
Under the new law, Italy will seek to set an annual celling

national labour market. Mr Giorgio La Malfa, the

Republican leader, yesterday blamed "the Government's attacks on North African immigrants by gangs of Italian youths in Florence on Tuesday. He claims the law is too lax on several counts, above all because it does not impose full visa requirements on all non-EC visitors. The granting of an amnesty to all immi-grants who were illegally prestine arrivals, he says.

This phenomenon has sprung to the public notice

after police in Bari detained 54 Asians who tried to land from a Greek vessel at the end of last week. The Government has not ruled out visitors' visas but is

ent at the end of last year and who register with the authori-ties by the end of April has stepped up the flow of clandes-

"Minor sanctions temporar-ily imposed on US military activities in Turkey have been lifted following Tuesday's defeat in the US Congress of a resolution implying genocide of 1.5m Armenians by Ottoman forces in World War 1, the Turkish foreign ministry said. The sanctions, including sus-pension of US flight training over the Konya plain in central worried about the effect on relations with Algeria, Morocco and Tunisia, the coun-Anatolia, were intended as warning shots of worse retaliation should the resolution for a day of remembrance in the US tries of origin of many of Italy's estimated 500-600,000 illegal immigrants. calendar for the Armenian dead on April 24.

Turkey finds stolen Irish painting

By Kleran Cooke in Dublin.

IRISH police were hot-foot on their way to Turkey yesterday hoping to recover one of the country's most precious art

Turkish police, acting through Interpol, had informed their Irish counterparts that a painting believed to be part of the collection of Sir Alfred Beit, stolen in Ireland in early 1986, had been

No details were released about where the painting had been found or whether any arrests had been made. The reports have sent a flurry of excitement through Dublin's art world. First indi-

cations are that the recovered painting could be either Lady Writing a Letter by Jan Ver-meer or one of a pair of paint-ings by Gabriel Metsu, another of the masters of 17th-century Dutch art.

The 1986 robbery from the Beit home, at Russborough House in County Wicklow, was

House in County Wicklow, was described at the time as the world's biggest art theft.

Sir Alfred Beit, whose uncle founded the South African De Beer mining company, had built up what was considered to be the most important art collection in private hands anywhere. The Vermeer was one of only two which had been held in a private collection. The other is at Buck-

Sir Alfred had donated much of the cream of his collection, including the Vermeer, the two Metsu paintings and a Goya, to Ireland's National

Mr Raymond Keaveney, the Gallery's director, says the value of the collection cannot be estimated. "Those who seek such stolen paintings must look on them only as tro-phies," he said. "They see art in terms of monetary value and not in terms of artistic

merit and beauty."
Altogether 18 paintings
were stolen in the 1986 robbery. Seven of the lesser works were subsequently found

were subsequently found strewn along a nearby roadside, some damaged.

At various stages the robbery had been pinned on a
Dutch or Belgian art gang,
believed to be working with
the Dublin underworld. But until yesterday there had been no trace of any of the missing paintine

For the past four years the National Gallery in Dublin has been displaying reproductions of the Vermeer and other stolen works. "We have our new wing opening in a week," said Mr Keaveney. "It would be wonderful just to have one of

Sweden in move to curb pay

By Robert Taylor in Stockholm

MEDIATORS were appointed yesterday by the Swedish Gov-ernment to try to reduce wage pressures in the country's overheated economy. Drawn from both sides of industry, they are headed by Mr Bertil Rehnberg, a former head of the Labour Market Board.

Their task is to convince employers and trade unions to reach a pay settlement for 1991 which the country can afford. This month they will be holding discussions on achieving a national pay norm and strict control over any local wage deals. The team has been established instead of the proposed wage freeze which brought down the previous Social Democratic minority Government a fortnight ago.

Ministers believe the imposi

tion of a price and rent freeze until the end of next year will help cool down demands for higher wages. However, the national pay agreement signed last year contains a clause allowing for pay talks to be re-opened prices rise by more

re-opened prices rise by more than 4 per cent this year.

The index jumped 3.2 per cent in January and tax increases on petrol and cigarettes are expected to push the annual inflation rate above 4 per cent by April at the letter. per cent by April at the latest.

Bank details revealed in

the constitution came in defi-ance of the round-table agree-ment that the programme of the parliament – dominated by MPs who were elected in

They have been given carefully documented details of the

Mr Koutsogiorgas, who faces charges of taking bribes and breach of faith, is accused of accepting \$2m as payment for steering an amendment to the Greek bank secrecy law through parliament in 1988 in ander to protect the Benk of order to protect the Bank of

Mr. Koskotas has claimed that the \$300m which disappeared from the bank included bribes for the Deputy Premier and millions of drachmas in such which he count to the them. cash which he sent to the then Prime Minister, Mr Andreas Papandreou. His claims con-tributed to the Socialists' fall Papandreou is also under investigation by the special tri-

bunal on corruption charges.

The sources said Mr Yiannis Mantzouranos, who was secre-tary to the Socialist cabinet, placed \$2m in an account in August 1988. Two months later, the sum of \$1.2m was

Greek affair By Kerln Hope in Athens TWO GREEK judges who asked for details of a Swiss

bank account in the name of the former Socialist Deputy non Koutsoglorgas, have received information which casts new light on charges that he was involved in a \$200m embezzlement scandal at the Bank of Crete.

account with Citicorp Switzer-land, say sources connected

Crete's owner, Mr George Kos-

transferred to another account in the name of Mr Koutsogiorgas and his wife, Aliki.

The money was returned to Mr Mantzouranos' account in December 1988, by which time the embezzlement scandal had been revealed by investigators from the central bank. Mr Mantzouranos, in jail awaiting trial for his part in the scandal, says the entire amount was paid back by Mr Koskotas. Mr Koutsogiorgas denies any knowledge of the payment.

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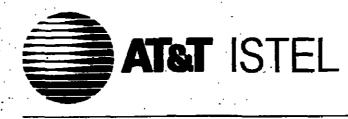
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OVERSEAS NEWS

Worsening Australian trade adds edge to vote

By Chris Sherwell

AUSTRALIA'S election campaign sharpened yesterday after official figures were released showing a worse-than expected monthly balance of payments deficit and a furher rise in external debt.

Balance of payments figure revealed a current account def (2885m) (unadjusted) and A\$1.958bn (seasonally adjusted), showing the deterio-ration had not ended and the economy remained on course for a record annual deficit

Although seasonal factors and the arrival of two civil air-craft worth A\$322m contributed to the high figure, analysts said the underlying rate of imports remained high, despite a slowing economy.

The quarterly debt figures

confirmed an increase in the country's net external debt to a record A\$118.4bn in December, from A\$111.6bn in September, and lent topicality to today's "summit" on the debt problem organised by the Business

With the country going to the polls on March 24, the trends immediately prompted a feast of conflicting interpreta-tions from leading politicians on the implications for politically-sensitive domestic inter-

emnanced by the results of the state assembly elections. But somewhat like the later Mughal emperors, the extent of his power depends on the force

Setback for

Cambodian

peace effort

By John Murray Brown

RECRIMINATIONS were flying yesterday as the latest attempt

to find a settlement for the 11-year Cambodia conflict ended

tence on inclusion of the word

"genocidal" in calling for the non-return to power of the Pol

Pot-led Khmer Rouge, signal-ling a new hardening of Hanoi's position.

regime which devastated the

country, killing an estimated

Vietnam's invasion in 1978.

Mr Paul Keating, Treasurer in the Labor Government, acknowledged the current account figure was higher than had been hoped, but said the economy was slowing and the recent relaxation of monetary policy would bring a fall in retail and mortgage interes

His opposition counterpart, Dr John Hewson, said the bad figures meant interest rates would stay higher for longer than the Government would admit and Labor could not deliver a sustainable reduction

in interest rates. Both men's arguments were echoed by their respective leaders. Mr Bob Hawke, the Prime Minister, and Mr Andrew Pea-cock, head of the Liberal and National party coalition.

The financial markets initially took a negative view, arguing that the figures ruled out a further easing of policy, but rallied after Mr Keating's comments. The Australian dol lar finished marginally higher at 59.2 on a trade-weighted basis (May 1970 = 100), up from

US reopens dialogue with New Zealand

The US Government has restored top-level political conwas broken off five years ago when Wellington imposed an anti-nuclear ban which barred US nuclear warships from New Zealand ports, Dai Hayward reports from Wellington. Since then no New Zealand cabinet minister has met any top-level US official.

The sudden lifting of the ban on top level meetings was announced yesterday by Mr James Baker, US Secretary of State, when he also agreed to meet Mr Mike Moore, New Zea-land's External Relations Minister, in Washington today.

Congress party eclipsed by a new political star

David Housego reports on how the rapid rise of Hindu fundamentalism has altered Indian politics

PARLIAMENTARY politician with an eye for history was yester-day drawing parallels between ELECTIONS 1980 1984 1989 the political landscape that has 542 542 525 emerged from India's electoral 353 415 193 72(a) 13(a) 141 2 86 47 28 44 marathon and the tussles for power that accompanied the breakdown of the Mughal Communists 47 Empire in the 18th century. In the upheaval that has resulted (a) Janata and Lok Del parties voting trends in the February state assembly elections have closely followed parliamen-tary elections in November 1989. from the November general election and the continuation of the same trend in the state

assembly elections, familiar landmarks have been eroded. of his personality rather than on a territorial or party base. His Janata Dal, which has 141 The Congress party that has dominated Indian politics since independence is demoralised and disoriented by defeat. It has been reduced to 193 seats seats in the Parliament, performed only moderately well in the elections and will be in government in six states, but in the Parliament and retains with an absolute majority only power in only two or possibly three big states. With its folin Orissa. The two Communist parties, hold 44 seats in the National lowing concentrated in the south, Mr Rajiv Gandhi, the former prime minister, looks in the north like a commander

Assembly and support Mr Singh's administration without being a partner in it. But they used by the upheavals in the Communist world. In this fluid situation the focus is on realignments and alliances which could provide a more stable majority to a gov-ernment in Delbi. The prize at stake is the capture of the cen-tre ground of Indian politics which has been vacated by the erosion of the Congress party. Until this is resolved India is likely to be a more inward-looking country, absorbed by its own preoccupations rather than by the problems of adjusting to a more competitive

In the redrawing of the political map, Mr Singh, as Prime Minister, retains much of the initiative. The state assembly elections suggest that in spite of the disadvantage of presid-ing over a minority government dependent on support from both the Marxists and the BJP on the right, he has retained popular confidence and trust. After the tarnished rule of Mr Gandhi, he is seen as a harbinger of change — though in what direction Indians are far from sure.

Mr Singh's instincts on com-

ing to power were for friendlier relations with India's neigh-

compromise in Kashmir and Punjab and a leaner national government with less bureau-cracy and controls. Three months later he is embroiled in disputes in Pakistan and Stl Lanka, the army has been deployed in Kashmir, and he has given no firm direction to economic or industrial policy.

If he brings the BJP into the Government, he will be accused by the left in his party of abandoning secular values. If he seeks support from defecting Congress men - Mr Singh is one himself - he risks angering the farmers' lobby in his party (the "backward" castes) which are strongly The big new phenomenon in Indian politics is the rise of the

BJP, whose Hindu fundamen-talist character calls into question the whole post-indepen-dence tradition of a secular state. The major question before the BJP is whether it should continue to exploit the fundamentalist issue which helped boost its support in the

to evolve as a centrist party believe that the coalition govable to seek votes across the spectrum and in every region. Parallel with this is the question of whether to set its sights on capturing power in Delhi on its own, or whether to join Mr. Singh's administration. Throughout the history of the BJP - in the 1970s the party was called the Jan Sangh - it

secular and socialist.

It has also operated as the political wing of the Hindu extremist movement, the RSS.

It joined the Janata Government in the 1970s but blamed its unpopularity in the 1980s on this experience.

has hovered between these two poles. It has described itself as

The party remains divided on these issues today. Its president, Mr L.G. Advani, believes the party should stay outside Mr Singh's administration and maintain its strength for a later assault on power.

Other senior members, such as Mr A.B. Vajpayee, the for-mer foreign minister, and Mr Jaswant Singh see its future as

ernments that the party will now form with the Janata Dal in the states should be extended to the central Govemment

results came in, many in Delhi saw in the Congress defeat the end of the Congress party and of Mr Gandhi. Congress has seen a steady erosion of its strength and organisation over the last two decades. But it still commands about 33 per cent of the vote.

As Mr Gandhi demonstrated

during his campaign in the election state of Bihar, he is the only Congress leader who can command large crowds. Though there are likely to be challenges to his leadership and defections from the party. he will'be difficult to replace. Whether Mr Gandhi can arrest the party's decline depends on whether he can reinvigorate its organisation. He has promised party elec-

tions over the coming months. But so far there is little sign that he has learnt the lessons of his defeat. The paradox of this more fluid landscape is the eclipse temporary perhaps - of some of the main regional parties. Strong regional movements exist in Kashmir, Punjab, Maharashtra, Assam and West Bengal. But the regional par-ties on which Mr Singh counted to form an integral

part of his National Front such as the Telugu Desam of Andhra Pradesh - have been

pushed aside by the electorate.

Indian army kills 28 in Kashmir

By Zafar Meraj in Srinagar

AT LEAST 28 Kasnmiri Moslems were shot dead by Indian security forces and 45 others injured in Kashmir, as big anti-Indian demonstrations continued into their 11th day.

The Indian army opened fire at two places as thousands of people attempted to pour into Srinagar to join processions in support of independence. Soldiers travelling in lorries were apparently provoked by the anti-Indian slogans and opened fire without warning. In a separate incident, a senior government official, who had worked closely with the governor, Mr Jag Mohan was killed by a gunman as he climbed into his car.

The demonstrations are a sign the pro-independence movement continues to gain ground in Indian controlled Kashmir. Waving flags of sevlarge crowds have gathered in different parts of the valley. Many demonstrations have headed for the United Nations

office in Srinagar asking the UN to organise a plebiscite in Kashmir on the future of the state. UN officials say more than 1m have so far taken part in front of the UN building According to reports in Delhi, Mr Jagmohan, the gov-ernor of Jammu and Kashmir asked for the army to take over the administration dur-ing his visit to New Delhi this week because he could no lon-ger count on officials in the state.

the north like a commander without an army. The new, ascendant star in the Indian landscape, asserting a Hindu nationalism whose scope and meaning is still far from clear, is the Bharatiya Janata Party (BJP). From being unrepresented in Parliament or state government five years ago, it now has 88 seats in the Parliament and is likely to be in government in six to be in government in six states - with an absolute majority in two. Prime Minister V.P. Singh has seen his authority enhanced by the results of the

Prime Minister Rajiv Gandhi's Congress party staved off a rout in India's state assembly elections last night when the party seemed likely to win a slim major-ity in the western state of Maharashtra and retain power in the small north east border state of Arunchal Pradesh, David Housego writes from New Delhi.

In the eastern state of Bihar, where counting was delayed by violence and repolling, Congress was running equal with the Janata Dal and the Hindu radical

Sudan frees

British

iournalist

By Robert Mauthner,

Diplomatic Correspondent

MR Julian Ozanne, the British

journalist detained in the

BJF party in the number of seats it was likely to obtain. But Congress would not have enough to form a government. In the other five states that went to the polls on Tuesday — Madhya Pradesh, Rajasthan, Orissa, Himachal Pradesh and Gujerat — Congress chief ministers yesterday submitted their resignations in the

GANDHI STAVES OFF A ROUT IN INDIAN STATE ASSEMBLY ELECTIONS

wake of their defeat.
The Janata Dal of Prime Minister V.P. Singh won more than two thirds of the seats in Orissa, but was disappointed

by its performance in Bihar and Gujerat. The BJP, the main beneficiary, won an absolute majority in Madhya Pradesh and absolute majority in Madhya Pradesh and Himachal Pradesh and did far better than expected in Bihar. In alliance with the expected in Sinar, in alliance with the Hindu extremist Shiv Sena party, it was just behind Congress in Maharashtra. In the Janata Dal-controlled state of Haryana, Mr Ranjit Singh, the Agricul-ture Minister, yesterday resigned from the state ministry in protest at "vote rigging and large-scale violence".

Japanese land price fears grow

By Stephen Fidler, Euromarkets Correspondent, in Tokyo

MORE evidence has emerge to support the concern of the Bank of Japan about lending for speculative land purchase A survey conducted by the cen-tral bank showed bank lending

trai nank showed bank lending to property companies rose 14.4 per cent in the first 11 months of lest year.

Growth of such lending slipped to 12.8 per cent in 1988, reaching a low of an annualised 9.4 per cent in June. The Bank of Japan's worries about land price rises have been one Bank of Japan's worries about land price rises have been one reason cited for the central bank's wish to see a rise in the official discount rate, which has been standing at 4.25 per cent since December. Fears of interest rate rises have hit the

stock market in the last week Banks were asked last autumn to slow lending for land purchases, but there are widespread suspicions that such lending remains strong as banks circumvent regulations, for example, by using leasing companies. This has encour-aged expectations prices will resume rising more sharply.

Prices of commercial proper-ties in the Tokyo area jumped 76 per cent in 1987, compared with the national average of 15 per cent. Price rises cooled to 15.8 per cent in 1988, against 8.6 per cent nationwide. Last year prices were estimated to have shown only a 19 per cent rise in Tokyo, lower than the

ANC seeks to raise pressure on de Klerk

By Mike Hall in Lusaka

TOP policy-makers of the African National Congress, who met behind closed doors yesterday for the first time with Mr Nelson Mandela in nearly 30 years, have called for an escalation of pressure on President F.W. de Klerk of

South Africa.

They told a delegation of nine US congressional representatives, who flew into the Zambian capital yesterday to meet Mr Mandela, that now was not the time to reduce pressure on Pretoria by lifting sanctions.

"At this moment the best way to encourage de Klerk to go forward ... is to continue the pressure inside and outside South Africa," Mr Joe Slovo, chairman of the South African Communist Party and a mem-ber of the ANC executive, told

Death squad probe

President F.W. de Klerk, in his first public comment on the existence of a special South African Army unit suspected of carrying out political mur-ders, said yesterday he had only learned of the unit's existence in January, Patti Wald-meir reports from Johannes-

He told Parliament yesterday that a commission of inquiry would investigate allega-tions – made earlier this week by Mr Magnus Malan, the Defence Minister - that Mr Anton Lubowski, a leading white member of the South West African People's Organi sation, had been a paid agent of the unit, the Civil Co-opera-tion Bureau (CCB).

50 die in Beirut

Christians waged all-out war against each other in East Bei-rut yesterday, unleashing a storm of shellfire that killed 50 people and set a main commercial district on fire, Reuter reports from Beirut.
Thousands of shells and

rockets smashed into residen-tial areas, sometimes at the rate of 20 a minute.

Taiwan deficit

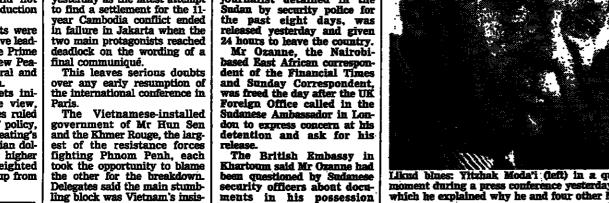
Taiwan may have suffered its first trade deficit in a decade this February, Peter Wicken-den reports from Taipel. The Council for Economic Planning and Development said that for the first 24 days of the month exports were worth \$4.49bn and imports \$4.72bn, producing a deficit of \$230m.

Officials attributed it to delays in exports, caused by the Chinese New Year holidays in late January, and the pur-chase of a \$170m aircraft from the US. So far this year, Taiwan has run a trade surplus of \$1.1bn, with exports up 7.9

per cent and imports up 15.4 per cent. Mr Chen Lie An, Economics Minister, is to lead a high-level mission to Tokyo this year in an effort to cut the large trade deficit with Japan.

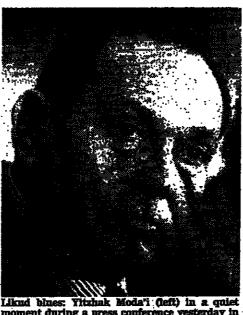
Correction Michio Watanabe

A picture on Page 4 yesterday was incorrect. It should have been of Mr Michio Watanabe, the Japanese faction leader. It was of Mr Kozo Watanabe, Alien Lee: wants a fresh start we apologise for the error.



Khartoum said Mr Ozanne had been questioned by Sudanese security officers about documents in his possession described by Sudanese officials as "unrelated to his work." Mr Ozanne was reported by Reuters to have said before his detention that security men searched his room in his smuggled out of jail by politi-cal detainees complaining

about prison conditions. General Omar Hassan al-1m Cambodians and prompting The five permanent mem-bers of the UN Security Coun-Bashir, Sudan's military leader, who came to power in a military coup last summer, told a Cairo newspaper last week there were about 80 political prisoners in Sudanese jails. The military authorities, engaged in a civil war with southern Sudan rebels for the past seven years, have come cil are to meet on Cambodia in early March. But Mr Claude Martin, representing France, the only Security Council member at this week's talks, dismissed hopes of an early reconvening of the Paris con-ference which collapsed last past seven years, have come under increasing attack from international organisations for human rights abuses. summer over the issue of who would run Cambodia in the



had left the Likud party, and Yitzhak Shamir, the party leader and Prime Minister grimacing during an AP interview. Israel faces tough pay round

By Eric Silver in Jerusalem

devaluation on Wednesday night has set the stage for a summer of hard bargaining on the statutory cost-of-living increase due in September.
An official of the Manufac-An official of the Manufac-turers' Association welcomed the devaluation, but warned the Government it was "a cor-rection, not a policy." If the effects were eroded by over-generous compensation, deval-uation would fail in its aim of stimulating export-led growth. Under the last cost of living agreement, workers will be

compensated in April for 80 per

past six months. The manufacturers' official, who asked not to be named, insisted, however, that the main problem facing Israeli industry remained unresolved. Twould like to see a clear-cut. decision to encourage investments, and fast," he said. "Otherwise there will be no growth and we shall not be able to absorb workers and new immi-

Trading on the Tel Aviv exchange yesterday virtually neutralised the immediate

impact of the devaluation. The

snekel in fact rose by 0.1 per cent to 2.0941 against a basket of currencies. The closing rate against the US dollar was 1.9626, a fall of only 0.2 per cent. The rate for the pound sterling was 3.2858, down from

sterling was 8.2858, down from 8.2019 on Wednesday.

Soviet Jewish immigration to Israel rose in February to 6,000, a record for a single month. A spokesman for the Jewish Agency, which is responsible for bringing them to Israel and for their initial absorption, said that only 135 had settled in the occupied territories in the past 11 months. ritories in the past 11 months.

7.5 per cent across Japan. Reform in China 'will come from leaders, not from below'

Brezhnevism. This could hold back reform for a decade or two.

solve China's long-term problems. A look at eastern Europe suggests that genuine reform might emerge from a growing role for the National People's Congress, the rubber-stamp parliament, a freer media, more provincial autonomy and eventually the rise of interest groups which could form an opposition. But proper set

form an opposition. But none of these is likely unless the party is wise enough to accept a cut in its

Each of these scenarios would only be temporary, as none would solve China's long-term problems. A

The status quo is unsustainable but the outlook remains unclear, says a new study. Colina MacDougall reports

HINA'S present Government will not be able to control unrest indefinitely, and the status quo is unsustainable, says the latest Economist Intelligence Unit stest Economist intelligence Unit briefing on China, published today. But the next big break with the past is more likely to come from behind the closed doors of the lead-ership than from the streets, and this could lead either to a gradual reassertion of power by economic reformers or to a Stalinist purge.
The Peking massacre of June 1989 changed, perhaps forever, the view that much of the outside world holds of China as relatively benign. Within the country, it produced a new hard-line leadership which appears to

have swung China away from reform and into a serious economic recession. The EIU report assesses what the future holds after these changes,

Current policy is an uneasy compromise between hard-line ideology and a commitment to economic modernisation. But as its chief architect, 85-year-old Deng Xiaoping, can hardly be around much longer, this balancing act can only be temporary. The student demonstrations of 1989 and their bloody repression revealed the incompatibility of economic reform with continuing politi-cal control, the EIU report argues. On top of that, the succession to

the revolutions in the Soviet bloc have made a profound but so far unpredictable impression.

The present leadership is deeply unpopular, and Peking at least remains a tinder-box of disaffection. Ideological control is proving difficult to re-impose in the wake of the 10 years of growing social and cul-tural freedoms. Private enterprise, though under new restrictions, remains a source of liberal ideas. The army and police are no longer wholly reliable, as splits in the military over the armed repression last June made clear. Evidence since the EIU's report was completed rein-

forces that view, with big changes reported in the leadership of the People's Armed Police last month and growing press focus on the need for the party to control the gun. The economic stagnation will mean that factories will be subject to

go-slows, strikes and protests as workers find their living standards falling. The tens of millions of migrant workers will be a volatile source of unrest. As rural workers

lose their jobs and return to the fam-ily farms, peasant living standards will also fall. Students and intellectuals, although they abandoned open political protest after the crackdown, are still a potent source of disaffection.

The report outlines three scenarios for the future. One, Deng will manage to ease out the most hated and hard-line of the leaders this year, and rebuild a compromise leadyear, and resulting the more reformist lead-ership including the more reformist figures, such as the present party boss Jiang Zemin, with the aid of some of the military. Two, if Deng dies, the present leadership will split along factional lines, though it is hard to predict the outcome.
Three, the hard-liners might tri-

the country's international contacts, and retreat into a kind of isolationist

umph, again with the support of some of the military, institute an even barsher dictatorship, curtail HK shakes off some of the Tiananmen Square blues



By John Elliott in Hong Kong TWO WEEKS after losing its might keep them in China's eye, now the law is completed. battle with China for a rapid introduction of democracy dur-In financial terms the new ing the 1990s, Hong Kong is demonstrating its resilience and flexibility by shaking off at least some of its depression mood has been demonstrated by the local stock market, withstanding sharp falls in Tokyo. But there is still gloom and is beginning to plan ahead. Following the final drafting over long-term prospects and deep resentment about the democracy deal which China forced on the UK in the Basic Law drafting. This has been demonstrated in the past two sessions two weeks ago of the Basic Law, which will form the colony's mini-constitution after

China regains sovereignty in days in a Legislative Council debate on the law, where the 1997, the Government is finalising plans for polls next year which will include the first deal was widely criticised. direct elections to the colony's Legislative Council. Mr Martin Lee, a leading liberal, accused the UK of a At the same time, pro-Peking "shameful capitulation" to China because it had failed to public figures who were win concessions on the pace of involved in consultative work on the Basic Law are looking for new organisations that Hong Kong's democratic devel-opment after last year's

Tiananmen Square crisis.
While few people in Hong
Kong would be likely to argue strongly against that allega-tion, an outspokenly critical resolution was rejected and there was more support for Mr Allen Lee, the council's senior member. He called for a "fresh start" on relations with China and said that the "basic mis-trust of the mainland must

He said Hong Kong was not master of its own destiny and it would only thrive through "mutual understanding" with Peking.

One priority now is to use next year's elections to prove to Peking that democracy can bring stability and construc-tive leadership to Hong Kong.

Polling will take place in September, when, under the recent UK-China deal, direct elections will start for 18 seats. At present all the legislature members are indirectly elected or appointed. The Government plans to announce details within the next few weeks and is expected to go for a single-vote, first-past-the-post system. The total membership will probably rise from its present 56 to a level of 60 agreed for 1995, with the 18 directlyelected seats grouped in five, six or nine constituencies. The 18 coincide with the total number of district boards but the Government wants to introduce a smaller number of bigger constituencies to generate broader election issues.

The remaining seats will be shared among functional con-stituencies based on profes-sions and occupations, which might go up from their present 14 seats to 20, and appointed lay members who are likely to drop from 20 to 18 or 19. The number of appointed top civil servants will fall from 10 to three, and an electoral college system for 12 people from dis-trict boards and municipal councils will be ahandoned.

Political pressure groups and parties are emerging, although the elections are likely to centre more on the personalities involved. Party lines are generally being drawn around the speed of democratic development and attitudes to China.

The groups range from Mr .

Martin Lee's strident United Democrats through a more moderate Hong Kong Demo-cratic Foundation, which rep-resents middle-of-the-road Hong Kong and overseas business interests, to a pro-Peking new Hong Kong Altiance run by Mr T.S. Lo, a prominent lawyer.
Mr Lo is one of the Hong

Kong figures who have grown close to Peking during the Basic Law consultations and who are now believed to be looking for ways of continuing their influence. This, however, is not being

viewed favourably by either the Hong Kong or UK government, and does not at present seem to be receiving much: encouragement from Peking.

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To give itself the means to continue its growth in France and abroad, UAP is increasing its capital... ... participate in this transaction

Consolidated net income in millions of FRF (excluding minority interest) — (e): estimated

Capital increase by the issue of 16 800 000 new shares with a nominal value of FRF 10.

Issue price: FRF 625. Dividend rights from: January 1990. Subscription period: from 26 February to 15 March 1990. Official listing for the monthly account will be contemplated for the shares upon the closing of subscriptions.



Greenspan urges a review after Drexel collapse

By Peter Riddell, US Editor, in Washington

THE regulation of securities groups should be re-examined following the collapse two weeks ago of Drexel Burnham Lambert, though financial markets have taken its fall in their stride, Mr Alan Greenspan, chairman of the Federal

Reserve, said yesterday.

He was appearing before a sub-committee of the House judiciary committee, which today will hear from Mr Richard Breeden, chairman of the Securities and Exchange Com-

Mr Greenspan was cau-tiously confident about the impact of the Drexel collapse. "Markets appear to have taken the Drexel problem well in their stride, but we cannot be certain that the full repercussions are as yet entirely appar-

The Fed saw "no evidence" of a loss of confidence in financial markets, though "clearly it is a situation that will have to be carefully monitored".

While it was still too early to draw conclusions, he said recent events suggested that further consideration should be given to issues such as capital adequacy, the manner in which financial institutions such as Drexel that have both regulated and non-regulated subsidiaries are structured,

and the possible need for an overview of the entire group. He said that there were ques-tions relating to settlement, such as the time lags in secur-

On capital adequacy, he said that "to the extent a financial intermediary is bolding assets that may be hard to liquidate on short notice, or whose price may fluctuate or is difficult to determine, greater levels of capital will be required to maintain the needed degree of

Mr Greenspan argued that market reaction to the Drexel market reaction to the Drexel collapse validated the judgment by Federal authorities that the failure did not present undue risks to the orderly functioning of the financial system or the US economy. He confirmed that the Fed had provided no direct financial assistance to Drexel or other market certificants in conven-

market participants in connection with the bankruptcy.

Having determined that Drexel would be unable to secure new capital and after deciding that its collapse Would not unnecessarily impair the financial system, the Fed had focused on assisting with an orderly shrinkage of Drexel's activities, notably its government securities affiliate.

Bush faces opposition to troop cuts agreement

PRESIDENT George Bush faces unexpected opposition in Congress and the US armed forces to his recent agreement to cut US and Soviet troops in

Doubts centre on the possibility that a reunified Germany will seek the removal of some or all of the 195,000 US troops which can be stationed there under the US/Soviet plan.

If this happened Congressio-nal critics led by Mr Sam Nunn, the influential chairman of the Senate Armed Services committee, argue that the terms of Mr Bush's agreement with Moscow offer no obvious home for US forces to go.

Officials yesterday attempted

Last month's deal on troop and Italy. In last-minute bar-gaining the US agreed to for-mally put a cap of 30,000 on its forces outside the central zone.

Collor picks economic 'radical'

BRAZIL'S new economy minister is to be Ms Zelia Cardoso de Mello, a 36-year-old economist, and the principal author of President-elect Fernando Collor de Mello's

Ms Cardoso will head a new-ly-formed super ministry com-bining the functions of the present finance and planning ministries with some addi-tional responsibilities for industrial development.

Formally announcing the long-expected decision yesterday, Mr Collor said that the unprecedented appointment of a young woman to tackle the country's now acute economic crisis was further evidence of

Argentina

may introduce

THERE is growing speculation that Argentina may introduce a new currency this weekend, pegged at parity to the US dollar, Gary Mead writes from Buenos Aires.

Mr Alejandro Cachadora, sesistant to Mr Antonio France.

assistant to Mr Antonio Erman González, Argentina's Econ-omy Minister, yesterday admit-ted that there were 11 contain-ers in Buenos Aires dock full of

paper money.

The confirmation follows several days of intense speculation that the eight-month-old Peronist Government of President Carlos Menem is about to introduce a currency change.

introduce a currency change, the fourth since 1970.

Apparently well-sourced rumours carried by the Argentine media yesterday were that the 11 containers held some 300

tonnes of new banknotes; that the banknotes were printed in

new currency

the radical nature of his government. Ms Cardoso de Mello, once a left-wing activist, is a long-time friend of Mr Collor and has been a close adviser on economic topics since he became governor of Alagoas

state in 1986. She is an admirer of Mrs Margaret Thatcher, the British Prime Minister, many of whose policies she now intends to emulate in a strategy of liberal reforms aimed at opening up the heavily protected economy to more foreign competition. At a press conference yester-day she promised to usher in a new era for Brazil with coura-

geous measures aimed at promoting "more efficiency, more

productivity and more social justice". On taking office on March 15, the new government is expected to take immediate action to attack an inflation rate that last month exceeded

The measures include fiscal and administrative reforms, privatisation and a renegotiation of the country's \$115bn (£68bn) foreign debt. In the short term, the admin

istration is expected to table legislation halting the indexa-tion of the economy to the monthly inflation rate. Ms Car-doso will also seek a new accord with the International Monetary Fund and commer-cial creditors.



Cardoso: Says her economic reforms will herald a new era.

Containers full of banknotes in Buenos Aires dock Consensus near on

By Peter Riddell in Washington

THE US and other nations have moved towards a consensus on 50 per cent increase in the resources or quotas of the International Monetary Fund, Mr David Mulford, the US Treasury's under secretary for international affairs, confirmed vesterday.

IMF quotas

He noted in evidence to congressional committee that an agreement had not yet been reached on some key aspects of the quota review, though the US hopes that the protracted talks "can be successfully concluded in the coming weeks."

The IMF's executive board decided on Monday to extend by three months, until June 30, the deadline for completing the review and there will be discussions both on the board and among the deputy finance min-

isters of the Group of Seven industrial countries. With agreement near on a 50 per cent rise in quotas, the main problem is how deal with

main problem is how deal with arrears in payments to the fund owed by a dozen Third World countries. Mr Mulford yesterday strongly defended the US plan for gold sales by the IMF as part of a package on the arrears problem.

Arguing that regular quota resources should not be used to reduce arrears, he said that gold sales totalling 2m-3m oz could provide "liquid proceeds that could earn a market return and help finance the elimination of arrears."

NEWS IN BRIEF Ontario pollution pledge

as tyre fire is put out

Toronto: Firemen have put out a huge fire at a used-tyre storage depot south-west of Toronto, Bernard Simon reports.

The Ontario government hopes that the fire, which was put out on Wednesday after burning for 17 days, will help to generate the public support it needs for far-reaching changes in the enforcement of anti-pollution laws. It has heightened concern in the government and environmental circles that the principle of "innocent-until-proven-guilty" is turning out to be a serious handicap in protecting the environment.

Mr James Bradley, Ontario's environment minister, said the province is trying to find a way to shift the onus onto all industries to prove that their waste products and emissions do not contaminate surrounding water, air and soil.

Canada posted a record current account deficit of C\$5.58bm (£2.8bn) in the fourth quarter of 1989, up from a deficit of C\$5.18bn in the third quarter, Statistics Canada said yesterday.

The federal agency said the deficit was C\$19.7bn in all of 1989, compared to a deficit of C\$10bn in each of the past three years.

Go-ahead for nuclear plant

Washington: The US Nuclear Regulatory Commission yesterday approved a full-power operating license for the troubled Seabrook Nuclear Power Plant, AP-DJ reports.

The approval is one of the final steps in bringing the power plant into operation, although court appeals are likely and the commission allowed a stay until March 8 for those appeals to proceed. The licence has been held up by concerns over an adequate evacuation plan for the area surrounding the plant. Seabrook has been completed since 1986, but has been idle while awaiting a licence.

Ford Mexico strike averted

Mexico City: The threatened strike at Ford's plant at Hermosillo in Mexico, scheduled to begin yesterday, was averted at the last moment, Richard Johns reports.

The labour force accepted a 20 per cent pay increase, plus benefits calculated to be worth another 7 per cent. Negotiators for nearly 1,200 workers had originally demanded a massive rise of 75 %

The settlement should enable the plant to re-start production next month on schedule following a \$300m expansion and re-tooling programme Hopes were also high yesterday about chances of a full return to work at Ford's plant at Cuautitlan.

Venezuelan minister named

Caracas: Mr Roberto Pocaterra will take office as Venezuela's new Finance Minister replacing Mr Egle Iturbe, who will become a director of state oil firm Petroleos de Venezuela (PDVSA),

a director of state on firm Petroleos de Venezuela (PDVSA), Reuter reports.

Mr Pocaterra was formerly president of the state-run Industrial Bank of Venezuela, in the finance ministry.

"There are no changes in the policies and their structure," Ms furbe said. "We will continue with the strategies that we have planned," she added, apparently referring to the government's austerity programme.

Narcotics production soars

Washington Worldwide narcotics production reached record levels last year according to the US State Department, Reuter

reports.

Increased production was accompanied by record abuse and by ever more sophisticated ways for drug traffickers to launder their profits, the department said in its International Narcotics Control Strategy Report.

"Opium and coca production increased, narcotics trafficking increased, and corruption and programme ineffectiveness eroded potential gains against international drug trafficking organisations," the report said.

By Lionel Barber in Washington

to play down potential opposi-tion, but these reassurances masked private concern because the US/Soviet pact requires Senate ratification

and Mr Nunn could prove a troublesome obstacle. cuts is a two-tier plan which reduces US and Soviet forces in the central region (mainly Germany) from 275,000 to 195,000 troops, while allowing the US a further 30,000 in other parts of Europe such as the UK, Turkey

Compromise reached on clean air bill

West Germany; that the new currency will be called the "Argentino" or "Federal"; and that it will be issued this week-

end. "Don't ask me any more about this subject, it is totally

SENATE LEADERS and the Administration of President George Bush reached agree-ment yesterday on a compro-mise clean air bill providing tighter controls on emissions from cars and power plants, AP reports from Washington that Senate sources said.

The agreement, which was expected to be announced later yesterday, is designed to increase the chances of the leg-islation passing the Senata in

next few months. The agreement, the product of three weeks of closed-door negotiations, reflects a middle ground between the air pollu-tion controls required by a sweeping bill that cleared a Senate committee last November and the more cautious and less expensive approach advo-cated by the Bush Administra-

Negotiators agreed Wednes-day on tighter controls on

urban smog and on ways to ease the concerns of Midwest senators over the high costs of controlling acid rain pollut-ants, the Senate sources said. The agreement clears the way for Senate Majority Leader George Mitchell to bring the clean air legislation up for action on the Senate floor,

ruled out," said President Menem on Wednesday. The austral was first intro-duced in June 1985 at 85 cents

to the dollar. Yesterday it was at 6,000 australs to the dollar.

probably within days.

WORLD TRADE NEWS

President Menem, right, in Montevideo yesterday for the inauguration of the new Uruguayan President, Mr Luis Lacalle.

China and Chile in fishmeal venture

By Leslie Crawford in Santiago

CHINA said this week that it would build two fishmeal plants in Chile in a \$30m joint venture with local fisheries

The investment illustrates the rapidly growing trade and economic ties between the two countries and Chile's success in attracting new commercial partners from across the

Chile is the world's leading fishmeal exporter and has invested heavily in improving the protein content of its product. The Chinese have shown great interest in both importing the high-quality animal feed and having a stake in this \$500m a year business.

China recently invested \$20m in a Chilean fishmeal plant and Zhu Ruiqi, China's commercial attaché in Sant iago, expects the new deal to be finalised in Peking before

the middle of the year.

The two countries are also stepping up co-operation in mining. Codelco, Chile's state copper company, and a private company, Madeco, built a copper tube plant in Peking in 1988 in association with the Peking Nonferrous Metals Industry Corporation.

Zhu says China is interested in exporting mining equip-ment to Chile and talks are advanced with the state metal refining company Enami to develop of a gold mine in northern Chile.

China may also be able to help reduce Santiago's chronic smog problem, which is caused mainly by the circulation of some 12,000 clapped-out buses in the capital.

A delegation of Chilean bus

owners recently toured the world in search of new, "gree-ner" vehicles and they lighted on a Chinese 23-seater that is fitted with a British catalytic converter built by the Cummins factory in Darlington, northern England. Mr Raul Bettini, president of the Chil-ean bus owners' federation, believes he can persuade bis 7,000 members to invest in the

"Many of the buses in Santiago are over 20 years old and are very costly to maintain."

Ericsson wins phone order from Hungary

communications within east-ern Europe, writes Robert Tay-

hoped that it would be in oper ation by December this year.

Algeria became independent in 1962. Yesterday's announce-ment marks a further step in the efforts to reform and liberalise the economy of North Africa's largest economy

it had chosen Ariane to launch its Galaxy IV and Galaxy VII satellites, which will provide broadcast television distribution and VSAT private net-works, "for its commercial competitiveness and its technical and operational compe tence" after a competitive bid. The new contract, following so close on the heels of last week's explosion, gives a boost to Ariane's confidence. The consortium has suspended flights while an enquiry looks

into the causes of the failure.

Ericsson, the Swedish telecommunications group, recieved a Skr10m (\$1.64m) order from Hungary yesterday for a mobile telephone system in what the company claims to be a breakthrough in modern

lor in Stockholm.

The contract, which will be funded by the World Bank, is with the Hungarian Telecom-munications Company which has formed a joint venture with US West, one of the US

"Baby Bell" groups. Ericsson said that the sys-tem in the order would include an AXE mobile telehone switch, radio base stations and 200 mobile telephones and it

Algeria, Saudis link The Algerian state Banque de l'Agriculture et du Developpe-ment Rural and one of the largest private Saudi banking groups, Al Baraka have agreed to set up a joint-venture on shore bank in Algiers, writes Robert Taylor in Stockholm.

The new bank is the first such joint venture since which were undertaken by President Chadli Bendjedid after riots in October 1988.

Arianespace satellite Arianespace, the European space rocket joint venture, has won a new satellite launching contract just one week after its rocket blew up with two Japa-

nese satellites on board, writes George Graham in Paris. Hughes Communication said

EC bid to curb trade limit rights By William Dullforce in Geneva

THE EUROPEAN Community proposal is contentions. So far that trade restrictions are not yesterday called for important the developing countries have the best method of resolving changes to be made to develop-ing countries' rights under the General Agreement on Tariffs and Trade to impose trade restrictions when they face balance-of-payments problems or seek to promote their economic

In a proposal submitted in the Uruguay Round trade talks the EC suggested that countries which had reached a high level of development should renounce their rights. The cri-teria for limiting imports should be ciarified and preference should be given to surcharges on import prices rather than to import licensing or to restrictions with a direct impact on the quantity of

Rules should be tightened to ensure that balance-of-payment limits on trade were only tem-

imports.

refused even to discuss modifications to their Gatt rights, which they consider to be an essential safeguard for promoting their economic develop-ment. Predictably, the initial reaction of Third World negotiators was negative. The US and Canada had ear-

lier tabled a joint proposal for tightening the balance of pay-ments provisions but the EC ideas are more far-reaching. Basically Brussels wants to close a loophole in Gatt which it considers is being unjustifia-bly exploited by some countries. South Korea, for instance, ran a large trade sur-plus for several years before it was pressed into revoking its

While insisting that it does not want to prevent countries with genuine balance of payments difficulties from limiting The issue raised by the KC imports, the EC's argument is

balance of payments problems Brussels proposes that Gatt states sign two declarations at the end of the Uruguay Round in December. Under one the OECD countries and others which have reached a high level of development would undertake not to resort to trade restrictions for balance of payments purposes. Limits would be applied to the import restrictions introduced by less developed countries and a time schedule would have to be

announced for ending them.
Under the other declaration countries wanting to promote infant industries would agree to use direct government as tance rather than apply trade restrictions. Restrictions would not be used at all to protect industries that exported a significant share of their output and could therefore be deemed to be sufficiently competitive.

plans to form a joint venture between ABB Kraftwerke AG, its West German subsidiary, and VEB Bergmann-Borsig, the state-owned power plant manufacturer in East Berlin, writes William Dullforce in Geneva.

ABB said a new joint com-pany would be set up as soon as the legal conditions in East Germany permitted. A letter of intent has been signed with the Bergmann-Borsig manage-ment under which ABB would acquire a majority stake. Conditions are expected to be ripe for the conclusion of the

deal after the East German elections in May. Bergmann-Borsig forms the core of the collective combine Kraftwerksanlagenbau Berlin. It produces steam turbines, generators, thermal engineering apparatus, boilers and equipment for nuclear power plants at its plant in Berlin-

ABB plans East | Portuguese air force to German venture buy F-16s in \$450m deal

PORTUGAL'S air force is to be modernised with the acquisition of 20 F-16 fighter aircraft, built by General Dynamics of the US, worth about \$450m. The decision follows months of talks between Lisbon and Washington. The Portuguese purchase will be staggered over three years and will be financed mostly with US Foreign Military Sales (FMS) credits, the US Embassy said.

cated FMS credits of \$100m for the 1989 fiscal year, the alloca-tion for this year is \$84.6m. The US at first offered to supply Portugal with second hand F-16s, model A.B. bloc 10, worth about \$290m, but the Portuguese authorities found

The cost to Portugal will be about \$52m. Portugal was allo-

this model unsatisfactory. After talks in November during a Nato Nuclear Planning Group meeting in the Algarve

between Mr Eurico de Melo, the then Portuguese Defence Minister, and Mr Dick Cheney, the US Defence Secretary, Washington agreed to provide Portugal with the new aircraft, model A.B. bloc 15. The bloc classification defines different configurations of electronic and weapons capabilities for The aircraft will enhance

Portugal's capabilities within Nato, especially its responsibil-ity for supervision of air space over the western north Atlantic. Portugal's air defence and surveillance systems have been undergoing an extensive pro-gramme of modernisation since 1979 at a cost of about Esc 36bn (\$240m). Common infrastruc-tural funds from the alliance financed about 80 per cent of these costs, with Portugal providing the remaining 20 per

India's people's car makes a sharp turn upmarket

Exports to Europe hold the key to Maruti's ambitious plans to double output, reports David Housego

ARUTI, India's largest car maker, is that rare animal in the world's automobile industry – a motor company faced with a surge in demand which it cannot handle.

When the state-owned group in which Suzuki of Japan has a 40 per cent stake said recently that it was bringing out a 1000cc model it was overwhelmed by orders. The new luxury car, based on Suzuki's Esteem, is aimed at India's fast expanding middle

Maruti plans to assemble 25,000 of the cars in the first 12 months after the vehicle goes into production in October. To deter black market sales, Maruti asked prospective buy-ers to put down a Rs100,000 (£3,500) deposit – equivalent to between a third and a half of the expected sale price.

More than 250,000 people

paid the deposit - including

many speculating that the first models would fetch a hefty pre-mium — meaning that the offering of the car was 10 times oversubscribed. Last Saturday a supreme court judge pulled out of the computer the numbers of the lucky winners. Maruti is to return the deposits of those

lottery. But the exercise has earned the group Rs150m in interest on the funds lodged with it.

The new car is the first larger capacity saloon that Maruti has brought out since Martit has brought out since introducing its popular 800cc model — an older version of the Suzuki Alto — in 1984. Sales have been so buoyant that the group is still delivering cars booked in 1986. On the Omni mini—van — traded new for a Rs25,000 premium - the waiting list is 6 or 7 months.

Maruti had an inauspicious start as a private manufacturer set up by Mr Sanjay Gandhi, the younger son of the former Prime Minister, Mrs Indira Gandhi, to make a "people's car." When the venture went benkrupt, it was taken over by the state Demand for the Maruti has

been inflated by two factors. Duties on imported cars range

from 250 to 350 per cent, so few

can afford them. Maruti also has an monopoly within India on the manufacture of small capacity cars. Mr R.C. Bhargava, Maruti's managing director, said that the main constraint on expansion was foreign exchange. Maruti expects to produce 117,000 vehicles this financial year - 11 per cent more than



The Maruti production line: unable to meet demand

capacity of 100,000.

The average import content of the Maruti 800cc is 12 per cent. For the new model it will at first be 37 per cent. Imports of raw materials and components are likely to reach \$90m. this year - which the group hopes to reduce to \$70m in 1990

-91 as local content grows. Government pressure on Maruti to pay its own way in foreign exchange terms has given impetus to exports. It

last year and above its official sold 1,408 cars abroad in 1988 -89, mostly to neighbouring countries like Bangladesh, Sri Lanka and Nepal, as well as to Hungary.
This year it has launched the

800cc in France through the French distributors Chardonnet. It has sold 2,100 cars since December and expects to deliver another 700 by the end of March. Its reception in France has been unexpectedly favourable. Because Japanese cars are limited to 3 per cent of

the French market, none of the smaller Japanese models are marketed in France. The Maruti, designed in Japan and with over 30 per cent of the export model made outside India, fills this gap.

Promoted as a car for intra—city travel, it has been residents.

d for its spaciousness but criticised for its cheap trim -which is now being changed and for its price. At FFr41,900 (£4,300) the Maruti was almost FTr4,000 more than the Fiat Panda with which it most

closely competes. In financial terms, Mr Bhargava says that Maruti is "more or less breaking even" on sales to France. The company is negotiating its distribution elsewhere in West Europe through the Suzuki network. Having demonstrated Maruti's foreign exchange earning potential, Mr Bhargava feels in a stronger position to press the government to agree

to double capacity to 250,000

cars a year. His proposal is seen as providing a test case of the new administration's industrial and trade policy. There has been criticism from Gandhian Socialists within Prime Minister V.P. Singh's government to the production of the 1000cc car,

which some view as a luxury

class consumerism. Other ministers have criticised Maruti as an unwelcome example of "assembly kit" culture. There will also inevitably be fears of rising import costs with a Rs3.5bn expansion and with higher levels of production. Mr Bhargava feels that with export earnings rising from \$22m this year to an estimated \$40-60m in 1990-91, Maruti should be able to cover its foreign exchange costs by the end of 1992. Another argument for expansion is that with current annual production of only 117,000 cars, it is deprived o the economies of scale that would be available to even a

vehicle pandering to middle

producer. it also has difficulty in persuading its component suppli-ers to make the investments needed to produce components of the quality and price required. Maruti purchases from outside suppliers about 75 per cent of its components and has to keep 2-3 weeks of inventories because of irregular deliveries and variable quality.

Production at the plant fell last week to 145 units a day because of an unexpected shortage of propeller shafts for the Omni mini-van from a cur-

medium-scale international

Never take letters for granted.

out

dant

The Yoruba tribe of Nigeria once used cowrie shells to communicate with each other. Six sent to your beloved meant, "I fancy you." Eight sent back in reply meant, "I'll leave the door open."

It was of course vital to be able to count accurately.

Other early forms of communication took even more cryptic form. Peruvian Quipus - knotted cords

different colours - were used by Inca Civil Servants as a sort of filing system for public records.

These are still used in Lambeth today.

The Quipu may have been alright for beating llamas, but as a way of communicating, it couldn't beat writing: "the greatest invention of man" according to Abraham Lincoln.

In the earliest stages of writing, letters were drawn like pictures (pictographs). The first pictographic 'writing'

was Sumerian from around 4000BC. The most famous was Egyptian hieroglyphic - sacred writing engraved in stone. This meant absolutely nothing to anyone until a Frenchman called Champollion succeeded in working out and writing the name of Cleopatra from hieroglyphs on the Rosetta Stone in 1822. Realising



what he'd done, he cried out "Je tiens

l'affair!" ("I've cracked it!"), and

We can also congratulate the Egyptians for developing the pen and papyrus. It may not seem much to you, but it was a damn sight easier to tuck under your arm than a chisel and a block of granite.

To keep the number of signs down to a minimum, the Egyptians adopted the rebus principle – a pictorial way of substituting pictures for words or syllables. Need > say more?

Pity the Chinese didn't grasp this

principle. Even now their written language has 50,000 graphic characters. (Incidentally, in early Chinese the signs for 'woman' plus 'broom' meant 'wife' 'Woman' plus 'woman' meant 'quarrel' - the earliest example of sexism in literature.)

And so, as scholars' jaws drop even lower, let us skip to the alphabetic system of writing 'invented' some 3,600 years ago.

The word alphabet is simply the combined Greek names for the first two letters, alpha and beta.

The first letter of the Hebrew ('alef), Arabic ('alīf), Greek (alpha) and Latin (A) alphabets all came from this: O, a picture of an ox head which & over the years & changed into something & we all recognise, don't we A?



The first alphabet is believed to have come from the Semites. But it was the Phoenicians who aimed to devise a true alphabet which relied on one symbol to represent one sound.

Early alphabetic scripts could be read from top to bottom, left to right, right to left and, at one period in Greek history, were written in boustrophedon - as the ox ploughs - from right to left and back again from left to right. Confused? You will be ...



Hallelujah! The Greeks stop the Phoenician alphabet spinning round and get everybody to agree to read from left to right. Except those poor Chinese of course...



And on to the alphabet we inherited expression of the letters is chiselled of today.

into the base of the Trajan Column in Rome. By common consent, these Capitalis Romana are known as the most beautiful of all Roman letters and were the prototype for western letter forms.

alphabet was X. Then after conquer- Domesday Book placed in 1086 ing Greece and learning a few Greek jokes that needed a bit of explaining. the Latins added Y and Z. J and U were added in the early Middle Ages and W arrived in the 11th century just in time for Beowulf.

Meanwhile, back in the court of Emperor Wu Di, a Chinese eunuch a commercial enterprise, the need called Cai Lun with no balls but to cram more and more onto a page one hell of an imagination, invented paper. Made from tree bark, fish nets and old rags, it took over 1,000 years to reach Europe.



About 50AD, the last letter in the Whizzing past the order for one (famoose for its paw spelling), here's a cultural handrail to give you some perspective on the 12th century. In the whole of Europe there were only four universities: Paris, Oxford, Bologna and Salerno.

As books were becoming more of produced the Gothic or Black Letter. De rigeur for religious manuscripts, it Chaucer a swine to read even then to him, stuffed.

and redefine the proportions of the old Roman Capitals using the mutual proportions of the human body.

One such was Geofrey Tory, one of the biggest men in French letters, no, hang on...



Albrecht Dürer relied on nothing more than a sketch and a description of a rhino for this woodcut which was a sell out and went through eight

Unlike the rhino, which went through the ship's hold on its way to still plagues wedding invites and made Pope Leo X and had to be forwarded

Dürer also wrote "Of the

but it's not as good a

Just Shaping of Letters" in 1525,

The 16th century saw French

typographers leading the world. The most sought after of the time, respon-

sible for establishing the first type

foundry, was Claude Garamond who

died penniless in 1561, a little ahead of

By the 18th century the spread of

literacy amongst a growing middle

class made printing big business. William Caslon's Old Face type, cut

in 1722, became known as "the finest

vehicle for the printed conveyance of

Nothing was good enough for

Baskerville. He made his own ink, de-

veloped his own wove paper and made

the first real improvements to the

printing press since Gutenberg. His

typeface, dismissed as 'painful' at the

time, is now one of the most popular

and linked the 'Old styles' with the

English speech."

enduring fame. C'est la vie.



begins Urn, that at teatime Jane brings,

From 'The Mother's Picture Alphabet' of 1862.



'The Adventures of Tom Sawyer' was the first novel to be written on a typewriter in 1875. Mark Twain dismissed his Remington as a "new fangled



Better known to Yuppies for his wallpapers and textiles, the poet William Morris started the Kelmscott Press in 1891 to revive the beauty of typography that book production lost, in his opinion, somewhere in the 15th century.



Johnston's Railway Type, 1918

The first sans serif (letters without pointy bits), of the 20th century was Johnston's Railway Type designed for the London Underground in 1918.



Without doubt the most influential authority on printing and typography this century, Stanley Morison is most publicly remembered for re-designing The Times. The October 3rd issue of 1932 was the first to feature his Times New Roman.



A zip through the last 50 years.

Machines took over from men to pursue the goal of ever clearer letters, set ever more quickly.

Up to the turn of the century however, book print was put together by 'Pica Thumpers' - so called after a size of type.

Paid by the 'ennage' (or length of setting) they had a sneaky habit of slipping extra space into the line. It's easy to spot their work.

Then along came the computer...

is for Epson's TLQ 4800. The last word in computer printing technology and the first 48 pin dot matrix in the world.

And not satisfied with an invention that makes printing history, Epson have invented a whole new word to describe how they did it -Supermechatronics.

(Those poor old Chinese, that's another 52 brush strokes they'll have to learn.)

What this gives you is a machine with print quality like a laser (Total Letter Quality no less).

Unlike a laser printer however, the Epson gives you amazing paper handling. You wouldn't believe what it can do with a piece of A3 paper.

If you want to find out what else this revolutionary new printer can do for you, tie a knot in your Quipu and remember to write to: Epson (UK) Ltd, FREEPOST, TK984, Brentford, Middlesex TW8 8BR. Or call up Prestel *280# or phone (0800) 289622 free of charge.

E is also the beginning of the end.

et sic finis



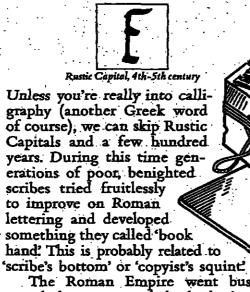
POTTED HISTORY OF PRINTING FROM THE

One variation on Black Letter

was known as Bastarda for pretty

obvious reasons.

FIRST LETTER TO THE LAST WORD.



The Roman Empire went bust round about now and the barbarians turned it into a bingo hall.



As the dust settled on the Roman Empire, Literae Unciales (inch-high letters), were the chubby little heroes of the day. Belted off by scribes who skidded round corners and joined strokes to save time, they were now being written on parchment, "that stouffe that we wrythe vpon: and is made of beestis skynnes:"

ALL LETTERS WERE STILL IN CAPITALS.



Illuminated letter from The Book of Kells, 6th-8th century But they got a lot smaller in the 6th century when the lowercase letter started popping up. As did the Vikings, the 8th century's very own lager louts who, despite destroying every monastery they could find, missed those responsible for the two masterpieces of Celtic illuminated writing - The Book of Kells and

the Lindisfarne Gospels. The latter was once stolen and found later, buried and minus its gold cover. Even in the Middle Ages, people nicked books. To try and stop this, scribes would often add a curse in the colophon as in this 9th century manuscript:

"Whoe'er this book to make his own doth plot, The fires of hell and brimstone

be his lot." And it wasn't until about 600AD that words began to be separated. Uptillthennobodysawanyreasontoput spacebetweenthem.



Fed up with trying to decipher the cryptic handwriting of scribes from all over his empire, Charlemagne headhunted the top man from the Scriptorium at York and gave him the job of creating a single standard of handwriting - the first bit of corporate design ever.

Charged almost literally with rewriting history, Alcuin of York developed Carolingian letters - a clearly legible book hand, and the direct ancestor of our lowercase from the Romans. The most perfect alphabet and most basic type styles The Renaissance interest in geometry

"If all printers were determined not to print anything till they were sure it offended nobody, there would be very little printed." Benjamin Franklin.

Up 'til 1440, everything in Europe had been handwritten. And then... Johann Gensfleisch (zum Gutenberg), a goldsmith, came up with his amazing invention. Movable type - printing! His 42-line Bible, completed in 1456, was printed on a machine he made out of an old wine press...



Nicholas Ienson's Roman letters, cut in 1470, left Gothic for dead and have been admired by experts for centuries.



The first English printer was Caxton. The first book printed in England to bear a date was his Dictes or Sayengis of the Philosophres' in 1477. Touchingly, one of his assistants was called Wynkyn de Worde...



What did Raphael, Cellini, Michelangelo, Henry VIII and Lady Jane Grey all have in common? Their handwriting, adopted from the fashionable writing manual 'Operina' written by the Pope's Chancery scribe, Ludovico Arrighi. Other scribes followed suit with manuals of their own. One such, a Spaniard called Morante, became so popular his competitors turned him in to The

invent paperbacks (pocket editions of the Latin classics), introduced a type that would let him get more letters to the page. He was Italian, the English thus called his invention, italics.

Inquisition. Meanwhile in 1501, Aldus Manutius, driven by the desire to

and ideal form pushed many to try

After his death, Baskerville's type and punches ended up in Paris where they were used during the French Revolution. His body, for various bizarre reasons, spent the best part of 80 years kicking around a warehouse and plumber's shop before being finally put to rest.

The so-called "Father of 'modern' type," Bodoni of Parma managed to attract Napoleon's attention with the imperial look of his work.



Wood & Sharwoods, Ornamented No 1, 1838

Display faces were just what the early advertisers wanted. The wackier the better. One of the very earliest poster types had the most appealing name: Fat Face.

election.

UK NEWS

NEWS IN BRIEF

Storm costs escalate for insurance companies

The cost to insurance companies of the storms since the beginning of 1990 may already exceed the cost of all storms in the UK over the pre-

In the first instance the rea son for the escalation in insured losses is the increased severity of storms and floods. Regardless of whether or not changes in the greenhouse effect explain recent storms insurers generally accept that European weather in the 1990's is becoming more volatile. But for UK and European insurance companies the esca-lation in the cost of claims is explained more by changes in the pattern of insurance, par-

Tunnel progress

Engineers digging the Channel tunnel last month completed 5.5km of the three tunnels, two rail and once service, which will stretch between Britain and France. This was the high-est monthly total since digging started just over two years ago.

ticularly its density, than by

greater incidence of severe

Fund managers score

Aggressive equity-oriented pension fund managers scored heavily in last year's performance league table. In a year when most stock markets around the world boomed more cautious managers were

Offshore values rise

Offshore funds based in Jersey climbed in value by 36 per cent to £7.5bn in 1989, despite the loss of certain funds to Luxemof changes in UK taxation on the mainland demand for Jersey multi-class "umbrella"

According to the Jersey Fund Managers Association, which has more than 30 member companies, the number of funds increased from 162 to 165.

Storms bit crops

Storms which have lashed the Welsh coast have devastated the seaweeed harvest, causing a shortage of laverbread — a Welsh breakfast delicacy, served fried with bacon.

Iveco Ford cuts production as recession bites

By Kevin Done, Motor Industry Correspondent

IVECO Ford Truck, the UK truck market leader last year, is cutting production at its UK assembly plant to a three-day week in response to the continuing steep recession in the UK truck market.

Iveco Ford, a joint venture between Iveco, the commercial vehicles subsidiary of Fiat of Italy, and Ford of the US - managed by Iveco - has been operating a four-day week since the beginning of the year after extending the Christmas/ new year production break by eight days and sharply reducing output since last autumn. Production at the company's

assembly plant at Langley to the west of London has been reduced to 50 vehicles a day compared with the peak of 79 a day reached in the second half

With production reduced to a three-day week - initially for four weeks from next Monday output at Langley, which produces the Cargo truck range, will have fallen by 62 per cent from the levels reached in late 1988. Almost all of the 1,100 hourly-paid work-ers at Langley will be hit by the three-day week. At the same time Leyland DAF is cutting the workforce

at its Albion truck axle plant in Glasgow by 13 per cent to

ENGINEERING unions yesterday launched the second phase of their strike campaign the eve of expected agreement for a 37-hour week at British Aerospace's plants at Preston and Chester.

building and Engineering Unions named 11 Lucas Industries plants as potential targets for strikes, and laid plans to add another 50 companies to their target list next week. Expected votes today for deals at BAe's plants in Ches-ter and Preston will coincide

650 with the loss of 100 jobs, as a result of the drop in output at its Leyland truck assembly

The Leyland plant is currently operating a four-day week for nine weeks starting from mid-February, and the assembly plant workforce is

also being reduced.

The cuts in the workforce at the Albion plant would have been much deeper, but Leyland DAF is planning to transfer production of van axles to the plant from Birmingham saving around 110 jobs. It is increas-ing van production in Birming. ham thanks to strong export demand in continental Euro-

The UK truck market has gone into steep decline in the last five months. Sales for the whole of 1989 were the highest of the decade at 69,234, but in the final quarter demand was 20.2 per cent lower than a year earlier. Truck sales fell by 28.9 per cent in January to 4,579 from 6,442 a year ago.

Iveco Ford was ousted from overall leadership of the UK truck market (above 3.5 tonnes) in January by Leyland DAF, the UK subsidiary of DAF of the Netherlands. Its share was reduced to 21.8 per cent compared with Leyland DAF's 22.2 per cent.

Engineering union presses on with strike campaign

By Michael Smith, Labour Correspondent

with a meeting in Toulouse of the board of Airbus, the European aircraft consortium. Aerospatiale, BAe's French partner in the consortium, has threatened to press BAe for compensation of \$120m because of delays to the Airbus pro-The Confederation of Shipgramme caused by the strikes. Of the 11 Lucas plants

named for possible action, four, at Wolverhampton, Burnley, Coventry and Huyton, are part of the aerospace arm. The others - at Gloucester, Pontypool, Cwmbran, Gillingham, Sud-bury, Acton and Burnley – are automotive plants.

NEW LOCAL TAX THREATENS LONG TERM DAMAGE TO TORY PARTY

Meeting the country councillors who dared to rebel

THE West Oxfordshire Conservative Association's secretary, Mr Victor Burge, was trying his best yesterday to hold a steady course in the midst of gathering storms, writes Jimmy Burns in Witney, England.

Flanked by pictures of the Prime Minister and the Foreign Secretary Mr Douglas Hurd, who is the local MP, Mr Burge said: "Our membership is as strong as ever and our support is as strong as ever ..

Mr Burge, who blamed part of the problem on the alleged overspending by the Labour-controlled county council, was doing nothing more nor less than what had been demanded of Tory agents throughout the country by party chairman Mr Kenneth Baker: "Go on the offensive over the poll tax."

And yet it was far from clear that the nessage was getting through much beyond Mr Burge's small cramped

offices in this town where 18 Tory dis-trict councillors resigned on Wednes-day-partly in anger at the high poll tax bills.

Gerald, a 75-year-old retired farmer who did not want to be identified, remembered voting for Churchill and has voted Tory ever since. "We were told that the poll tax would furn out cheaper, but I think it's going to turn out dearer. If the reverse is the case there's much more explanation that needs to be done."

Bill, a retired motor mechanic, had also voted Tory as long as he could remember. But sitting in the local Tory Party club yesterday, his loyalties were under even more strain.

As a pensioner with no private income he thought he and his wife would be particularly hard hit by a poll tax which has been fixed at £412.

is doing is wrong at the moment ... I will definitely be reconsidering my vote," said Bill.

But if there were stirrings of dissent within Tory ranks yesterday disgruntle-ment beyond the offices of the district council had not yet translated itself into widespread rebellion.

According to one local resident, "If

you put a pig up and stick a blue rosette to it people will still vote for it."-so staunchly Tory has this constit-

Witney, a market town with develop-ing services and tourist interests in the midst of the Cotswolds, remains a geographical reflection of Thatcherism. Mr John Overton, a local antique dealer who counts among his clients many Tory voters with smart Oxford-shire cottages, predicted yesterday: "Although problems with the poil tax are making the going rougher I don't

Titherington, a Labour voter who declared herself delighted that her Tory father, Arthur, was one of the local councillors who joined this week's rebellion. But even Ms Titherington's euphoria did not translate itself into a cry of imminent victory.

What no one doubted yesterday how-

ever was that Mr Burge has a major task on its hands in ensuring that political damage on the Tories is kept to a minimum in the run up to May's local

think it's going to cost us the next

manager, said: "If we were to change

now and vote Labour then there really

would be an upheaval. Even with the poil tax, this Government has given me

Mr Sweetingham was sharing a drink in the House of Windsor pub with Jill

a stability I know and can live with.

Mr Clive Sweetingham, a young local

Man in the Tory corner comes out fighting

Michael Cassell profiles the minister entrusted with selling the poll tax to the electorate

Conservative local government minister charged with winning the poll tax propaganda battle, wears his Solidarity badge with evi-

Just back from a visit to Poland, where his advice on the machinery of grassroots democracy was eagerly devoured, he could be forgiven for expecting a touch more enthusiasm and solidarity at

Up well before dawn yesterday to return from northern England and the Tory government's latest inner-cities initiative, one of Westminster's new-est and most enthusiastic ministers arrived at the Department of the Environment (DoE) in London to hear details of the latest set-back in an increasingly fraught countdown to poll tax day later this

The overnight resignation of 18 Conservative councillors in West Oxfordshire will hardly ease the task for a man seen by many of his colleagues to have endured years of hard slog in the whips' office, only to be rewarded by drawing the shortest ministerial straw of them

Mr Hunt, however, is a former national debating cham-pion and relishes a good argument. Raised on the streets of Liverpool, he might appear an unlikely fighter but his com-bative skills have been showing through at the despatch

During the last, critical Commons debate on the poll tax in January, he put on a bravura performance which impressed both sides and which proved to be worth a few badly-needed Tory votes.
It was a high-spot for the

man who entered the Commons to represent the north-west constituency of the Wirral in 1976, having previ-ously forfeited his selection to fight Plymouth Drake by mounting an attack on Enoch Powell's opposition to Ugandan Asians entering the country.

The Wirral victory gave Mr Hunt the biggest Tory majority in the country, whereas the Plymouth seat which spurned him was held by just 32 votes. He grins reflectively and adds: "The sun shines on the righ-

He joined the whips' office in 1981 and became a junior energy minister half way through the miners' strike, daily appearing on television screens to deny the claims by Arthur Scargill, the leader of the National Union of Mineworkers, that coal stocks were running out.

He was appointed deputy chief whip in 1987, moving over



David Hunt: relishes challenge to the DOE last year to take on both the inner cities and local government portfolios.

Mr Hunt is on the record as saying he enjoys every minute of his politics. He does not give the impres-

sion of a man who is about to change his mind just because of a little difficulty with a system of local government finance which he at least believes is fair and simple and will soon prove itself.

Well liked and respected on both sides of the House for his

bouncy enthusiasm and gentle manly approach to the often-ungentlemanly business of whipping, he sees the job he

a challenge and not as a poisoned chalice.

Mr Hunt fails to flinch as the shells explode around him; he paints a picture of ill-informed pressspeculation and of frantic political manoeuvring at local level while vested interests attempt to fully exploit the implementation of a new tax.

The figures coming in to the DoE, he suggests with commendable sang froid, indicate that as the budget-fixing deadline for district and metropolitan councils approaches, com-mon sense is beginning to

Most high-spending councils. he insists, remain Labour controlled and most people will soon realise that they vote

Labour at personal cost.

He is unapologetic in repeating the government's case for the tax itself and for the scale of expenditure allocated for local authority spending next Council spending, he stresses, has risen by 10 per cent in real terms over the last

five years while central government expenditure has virtually remained at a standstill. He rejects the notion that the government could have avoided its current difficulties by making a more generous financial settlement to the authorities: "I suppose we

an 8.5 per cent in external finance and raised the standard spending assessments by more than eleven per cent but that would not have been fiscally responsible and would have created other problems

As for the prospect of charge-capping, irrespective of the political colour of extravagant authorities, he adds: "I am the local government min-

'I do not have regard to the politics of individual councils when it comes to capping. We

whatever is necessary". He takes a ritual swipe at Labour's "twin tax torture" alternative, which he says will nationwide and a local Chancellor of the Exchequer in every town hall.

Two weecks ago in his Wirral constituency, there was a council by-election in which the poll tax was the main The Tories' share of the vote. he stresses, actually went

When the facts are before them, people will see the com-munity charge as a more sensible and fairer system. In four weeks' time, domestic rates are gone for good and I say good riddance." His view, it seems, is not yet universally shared.

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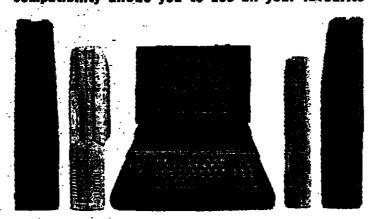
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American Airlines chief attacks "restrictive policy"

By Paul Betts, Aerospace Correspondent

MR Robert Crandall, the yesterday in an interview. chairman of American Airlines, the biggest airline in the west, yesterday accused the UK of adopting the "most restrictive" policy of any Euro-pean country on transatlantic

The outspoken and tough-minded American Air-lines chairman claimed the UK was damaging its own economy by adopting such a restrictive practices to transat-lantic flights.

It had also forced American Airlines to acquire at considerable expense route authorities into the UK from other US air-lines to expand services to the

"We spent a lot of money on buying the London to Chicago route for one simple reason. UK policy is so restrictive that there was simply no other way to get in," Mr Crandall said His remarks coincide with the recent collapse of talks between the UK and the US vernment to revise the existing US-UK air service agreement known as Bermuda 2.

ment known as Bermuda 2.
Although government officials had expressed hopes of a breakthrough in the talks at the end of last year, the two countries have so far been unable to resolve the deadlock with the US seeking greater access into Manchester and London and the UK seeking in turn better access for UK airturn better access for UK air-lines in the US domestic mar-

Mr Crandall said one of the problems was not just offerring new routes transatlantic routes but better ground facilities for US sirines at London airports. American Airlines flies from Atlanta and Dallas to Gatwick airport, south of London, given adequate facilities to compete on the same level playing field as British Airways on transatlantic services. Part of the problem is that

we can't get access to Heath-row and the bottom line is that every time BA adds a new transatlantic flight out of Heathrow, a US carrier should also be able to add a new flight from Heathrow." American Airlines has been

aggressively expanding its ser-vices to Europe in the last few years and is widely regarded as one of the major competitive challenges for large European carriers in the run-up to the creation of the European single It aiready operates 509 air-craft and Mr Crandall said yes

terday his company's fleet would total 759 aircraft by the

Scientist says 60% of poultry bacteria infected

Irradiation to reduce British food poisoning 'dramatically'

By Clay Harris, Consumer Industries Editor

IRRADIATION could bring a dramatic fall in the incidence of food poisoning in the UK because 60 per cent of poultry is now infected with listerla, salmonella or campylobacter bacteria, a leading food research scientist said yester-

day.

But Prof Bevan Moseley, head of laboratory at the AFRC Institute of Food Research. said he expected the irradia-tion of food – which is likely to be legalised later this year – to take a generation to win

"The main reason for introdacing it into the UK will be for public health benefits," Prof Moseley told a conference in London on Irradiation and Combination Treatments. The only products for which it could be justified on these grounds, he said, were poultry, shellfish and herbs and spices. Irradiation involves bombarding food or other materials with gamma rays, X-rays or electrons. It is already used in

the UK to sterilise medical instruments and garments and some food packaging.
The Food Safety Bill now before parliament would allow all food to be irradiated. The technique, however, has been criticised by organisations including the National Con-sumer Council and Women's Institutes, who fear it may not be completely safe. A further criticism is that its utility has not been proved. Leading food retailers have also given a cool

reception to the idea.

Prof Moseley said although irradiation should not be seen as a substitute for cleaning up the food chain, it was "a way to get rid of very important pathogens very quickly." compelling for other applica-tions such as prolonging shelf

ripening.
"What you need is a good demonstration somewhere that it's effective," Prof Moseley

life by inhibiting sprouting and

Prof Moseley also said con-sumers' fears about safety might be allayed by the Euro-pean Commission's plan for different maximum doses for individual products rather than the UK Bill's proposal of a single overall figure. Neverthe-less, the European Parliament, which wants irradiation to be limited to herbs and spices, has rejected the Commission's initial draft as too lenient

Irradiation of herbs and spices is the most common application, it replaces a process using ethylene oxide, a gas with mutagenic properties. Very few countries apart from Britain still allow its use. Mr John Woolston, market-ing and technical director of Isotron, a company which already operates five irradiation plants in the UK, agreed that the technique was likely to be used initially only in

niche markets. The conference, organised by IBC Technical Services, contin-

Consumer group criticises safety standards in hotels

By David Churchill, Leisure Industries Correspondent

BRITISH tour operators are still sending holidaymakers to continental hotels which have poor fire safety standards, according to the Consumers'

The association, in the latest issue of The association, in the must issue of Holiday Which? published today, says that inspection of hotels in Greece and Spain found "a depressing parade of locked fire doors, blocked escape routes, unmarked fire-exits and unenclosed

The association's inspectors visited 22

hotels - half in Corfu, Greece, and half in Torremolinos, Spain - and found that none reached what they believed was the minimum acceptable level of

Some 10 out of the 11 Corfu hotels, for example, had fire escape routes clut-tered with obstructions or even locked doors. In Torremolinos the inspectors found seven similar cases.

The association acknowledges that some dangers, such as unprotected stairways, would prove costly to put

But our inspectors found needless dangers, like escape routes blocked with bedding, that could be put right immediately," it says. "This shows a lack of care on the part

of hoteliers and tour operators alike." The association points out that most tour operators have agreed to accept responsibility for injuries caused by negligent hoteliers under new consumer protection guidelines which come into force later this year. "We hope that when tour operators realise that a fire in these hotels could cost them money, not just lives, they will keep a tighter check on the hotels

they contract," it says.

The association would also like to see
the European Commission setting
agreed safety standards for hotels

fire regulations and inspection proce

GUINNESS TRIAL

Roux defends £3.3m fee paid to stockbroker in Distillers bid

By Raymond Hughes, Law Courts Correspondent

THE 23.3m fee that City of London stockbroker Mr Anthony Parnes was paid by Guinness for his contribution to the company's successful bid for the Distillers drinks group was defended by Mr Oli-vier Roux at the Guinness trial

"It was certainly a very large fee, but relative to what was being paid to the merchant banks and other people I thought it was money well

earned," Mr Roux said.

It had, he added, been purely a success fee: if the bid had not succeeded Mr Parnes could not have expected anything from

Mr Parnes' work as an independent, behind the scenes source of market information had been crucial, Mr Roux

Also, he claimed, after the bid succeeded Mr Parnes came in succeeds or raries cane up with a "brilliant" idea for buying back Guinness shares which had benefited the com-pany by "hundreds of millions Mr Roux's comments came

after the jury at Southwark Crown Court had been given a breakdown of the £182,193,000 costs of Guinness's £2.7bn take-over battle with Argyll.

Mr Ernest Saunders, former chairman and chief executive of Guinness, Mr Gerald Ron-son, chairman of the Heron group Mr Petree and Sir Jack group, Mr Parnes and Sir Jack Lyons, the millionaire financier, have denied charges arising out of an allegedly unlawful share support operation mounted by Guinness during

At the heart of the case are indemnities to cover losses sustained by those who bought Guinness shares to support the share price and success fees paid to supporters. The pay-ments totalled £23m. A central issue is whether those who authorised such

received them acted dishonestly and criminally. Yesterday Mr Sherrard, for Mr Ronson, took Mr Roux through a Guinness document listing expenses payable to advisers.

payments and those who

Morgan Grenfell, Guinness's merchant bank, received £60,450,000 on behalf of itself, brokers and sub-underwriters. Mr Roux said that Morgan Grenfell's share seemed to have been about £16m. He said the firm had felt that, in view of the large underwriting fees, it should not seek further fees. Barclays Bank and National Westminster Bank each received a £500,000 facility fee in respect of a £700m medium

Listing fees to Wood Mack-enzie, a Guinness stockbroker, had been £35,000, and Hoare Govett, Distillers' stockbroker, had been paid £250,000 for special services over and above dealing commissions.

Legal fees included £1,857,000 to Freshfields, Guinness's solicitors during the bid, £46,000 to Ward, Lazarus, Grow and Cih-lar, Mr Tom Ward's Washington law firm, and £204,000 to Sir David Napley's firm, King-

sley Napley.
Cross-examined by Mr Colin Nicholls, QC, for Mr Parnes,

an essential part of Mr Parnes' services that his activities should not be publicly known. As Mr Parnes' connection with Guinness had not been known he had been able to get information that other Guinness advisers, such as Cazen-ove and Wood Mackenzie,

could not - they had been fed "imprecise or misleading infor-mation," Mr Roux said. Mr Nicholls asked Mr Roux about lies he has admitted tell-ing at his first interview with Department of Trade and Industry inspectors investiga-

ting the takeover.

Mr Roux had said he lied to protect Mr Parnes because Mr Ephraim Marguiles, chairman of S&W Berisford, had pro-posed linking Mr Parnes with Cafco, a company to which a fee to Mr Margulies for his sup-port for Guinness had been

Mr Nicholls suggested that in fact Mr Roux had lied to protect Mr Margulies, who had been attempting to dissociate himself from Cifco. No, said Mr Roux, he had

acted out of loyalty to Mr But, said Mr Nicholis, by then Mr Parnes had been pro-tected by an arrangement between Mr Roux and Mr Mar-gulies under which CIFCO would earn the money it had been paid and Mr Margulies would not deny his connection

Mr Roux: "In my, at that time, mixed-up mind I was trying to help a friend."

The trial continues today.

Hanson issue | Value of TV converted into shares By Nikki Tait

DESPITE rumblings from

DESPITE rumblings from some private investors, the bulk of the huge Hanson convertible loan stock issue was duly converted into ordinary shares on Wednesday.

The stock was issued by the acquisitive British conglomerates a result of the bulk of t ate as a result of due to its £2.5bn bid for Imperial Group in 1986. It was by far the largest single UK convertible issue, accounting for about 10

per cent of the total UK convertible market. day that holders of around £965.1m nominal of 10 per cent convertible unsecured loan stock exercised their conversion rights on February 28. This means that 92.44 per cent of the issue has now been converted, and Hanson can oblige remaining stockholders to fol-

The possible conversion dates on the loan stock were originally set at February 28 in the years 1990 through to 2007, although the first date was subsequently brought for-

was subsequently brought for-ward by a year.

Some small shareholders had questioned the effect which conversion would have on their income stream; by on their income stream; by converting, a shareholder loses the March payment on the convertible stock but has to wait until July to receive his first payment on the ordinary shares. However, despite the timing problem, the annual income advantage had saying to the ordinary shares. swung to the ordinary shares, making conversion by most shareholders likely.

Hanson's only comment yes terday was that the outcome had been much as it antici-

throughout Europe. This would force countries like Spain and Greece to tighten up their

'reach £35bn'

By Raymond Snoddy THE European broadcasting industry in all its forms would grow from a £17bm a year business now to £35bn by the end

in Europe to

of the century, a TV consultant said yesterday. Ms Janice Hughes, a Booz Allen Hamilton consultant told the Financial Times Cable and Satellite Conference in London that films would be the real

revenue earners in Europe According to Mr Marc Tes-sier, director general of Canal Plus International, the French pay television channel, the European pay television mar-ket, now about 3m subscribers will grow to 7m in 1992 and

more than 10m by 1995. Mr Mark Sena, senior vice-president of Communications Equity Associates said he believed that cable television in the UK could reach the 30 per cent penetration rates needed for viability and that ulfimately American levels of success - 50 per cent and more

were possib Mrs Marialina Marcucci, managing director of Super Channel said, meanwhile, she believed that cable systems only real opportunities for social and cultural integration. Mr Robert Verrue, director of the European Commission's internal market division said the industry was only at the beginning of a process that would lead in the end to a European market for pro-

Mr Patrick Cox, managing director of NBC Europe argued that properly balanced produc-tion partnerships was the way to bring the European programme market to full com-mercial maturity.

FT LAW REPORTS

UK patent claim loses priority to later European patent application

IN RE KABYSHIKI Court of Appeal (Lord Justice Dillon, Lord Justice Ralph Gibson and Lord Justice Stuart-Smith): February 21 1990

A UK patent application will fail to satisfy the condition of novelty of invention if anticipated by a European (UK) patent application filed on a later date but deriving its pri-ority date from disclosure of matter in an earlier applica-tion making the same claim but containing no enabling

disclosure.
The Court of Appeal so held when dismissing an appeal by Asahi Kasei Kogyo Kahyshiki Kaisha, a Japanese company, from Mr Justice Falconer's decision that its UK patent application was anticipated by a European(UK) application filed by another Japanese com-

LORD JUSTICE DILLON said that Kabyshiki, in UK patent application UK 864, made claims to three chemical com-pounds. It claimed priority from April 6 1984.

The Comptroller cited against it European patent application EP 549, made by another Japanese company, Dainippon, and designated for the UK.

EP 549 was applied for on February 26 1985, subsequent to the UK 86 priority date. But it claimed priority from three Japanese patent applications, the earliest of which, Jap 617, claimed priority from March 6 1984.

The area of dispute was described by the Comptroller as being whether the relevant matter in EP 549 was entitled. to its claimed priority date of March 6 1964. That was said to depend on

whether, for the establishment of a priority date in relation to a product, the priority document had to contain an "enabling disclosure" — that is, did it have to contain sufficient information to enable a man skilled in the art to produce that product.

The Comptroller answered

that it did not. He was upheld by Mr Justice Falconer who summed up his decision as being a decision that EP 549 formed part of the state of the art at the UK 864 priority date. The case was argued on certain assumptions of fact. Both

parties reserved the right to dispute the assumptions subse-

The assumptions were: (1) that the subject matter of the UK 864 claims was matter dis-UK 864 claims was matter dis-closed in EP 549; (2)that EP 549 adequately described a method of preparing the products of the claims; (3) that the earliest priority document for EP 549 (Jap 617) disclosed the products of the claims but did not describe a method of preparing them — that is, it did not con-tain an "enabling disclosure"; (4) that UK 864 was entitled to

(4) that UK 864 was entitled to the priority date of April 6 1994. Section 1 of the Patents Act 1977 provided that a patent might be granted only for a new invention involving an inventive step.
Section 2(1) provided that an

invention was new if it did not form part of the "state of the Section 2(2) provided that the "state of the art" com-prised "all matter made avail-

ble to the public" before the priority date. Also, section 2(8) provided that it comprised matter contained in another patent application published on or after the priority date if "(a)that matter was contained in the application for that other patent both as filed and published; and (b)the priority date of that matter is earlier than that of the invention." Section 14(3) provided that

the specification of an applica-tion must contain an enabling Section 5(1) laid down the general rule that the priority date of an invention and of any matter contained in the patent application was the date of fil-

application was the date of filing the application.
Section 5(2)(a) and (b) provided that where an earlier
application disclosed matter
which supported the invention
or matter which was contained
in the patent application, the
priority date was the date of
filing the earlier application.
Section 5 applied to applications for European patents designated for the UK (see section
78).

For the purposes of section 2(3) and section 5, in relation to UK 864, EP 549 was to be treated as a UK application having the priority to which it was entitled under the European Patent Convention.

The priority which EP 548 derived from Jap 617 was limited to the claims in Jap 617 and did not extend to the enabling disclosure in EP 549 (see article 88(3) and (4) of the

The question was whether Jap 617 conferred any effective priority which could operate by way of anticipation of UK 864, as Jap 617 only contained the relevant claims without an enabling disclosure.

Mr Justice Falconer founded

his judgment on section 130(3) which provided that matter was "disclosed" in an application within the meaning of sec-tion 5 or in the specification of a patent, if it was "elther claimed or disclosed . . . in that application or specifica-

What was in issue was whether UK 864 was anticipated by matter contained in EP 549 and disclosed in Jap 617, and was therefore not novel under section 2(3). Mr Justice Falconer founded himself on the view that to constitute anticipation of a claim to a new product, disclosure in a prior document must be an enabling disclosure.

He rejected Mr Justice

He rejected mr Justice Lloyd-Jacob's decision in GKT's application [1952] RPC 51 that a claim to a chemical compound had been anticipated and so was not novel, because in a prior published document there had been a clear statement without combining information. ment without enabling infor-mation that the same com-pound had already been made. Under both the Act and the Convention a patent applica-tion might be filed without the enabling disclosure (see sec-tion 15 and article 20). The tion 15 and article 80). The application would take its priority from the original date of filing, provided the deficiencies were made good within 12 months. The application could not, however, be published until amended to include

The date of filing a patent application which gave it priority under section 5(1), might be a date at which, under section 15 (1), the specification was incomplete and did not include

incomplete and did not include an enabling disclosure.

The principle that there could be no anticipation by a document which did not con-tain an enabling disclosure was irreconcilable with the pol-tim of scotter 15. icy of section 15.

If a patent application could claim the filing date as its priority date though the applica-tion was incomplete at date of filing, and if under section 2(3) the content of that application subsequently published became part of the state of the art at priority date, it was

impossible to imply into "making available to the public" in ng available to the public in section 2(2), or publication in section 2(3), or disclosure in section 5(2)(a) or (b), any requirement that the anticipat-

ing document must contain an enabling disclosure.

If that were right, the view expressed by Mr Justice Lloyd-Jacob in GKI's application must also be right.

If there was a clear state-ment, albeit without enabling information, in a prior pub-lished document, that a certain chemical compound existed, that compound could not be novel – though particular ways of making it and the com-pound as made by those ways

might still be novel.

If no such implication was permissible, the route Mr Justice Falconer took in the pres-ent case in reliance on section 130(3), became valid and per-

GKI's application and Mr Justice Falconer's decision under appeal were correct. The judgment in Genentech was

Judgment in Geneniech was wrong.

The appeal was dismissed.
On the agreed assumptions the matters claimed in Jap 617 were part of the state of the art at the priority date of UK 864, though Jap 617 did not contain any enabling disclosure.

Lord Justice Ralph Gibson and Lord Justice Sinart-Smith

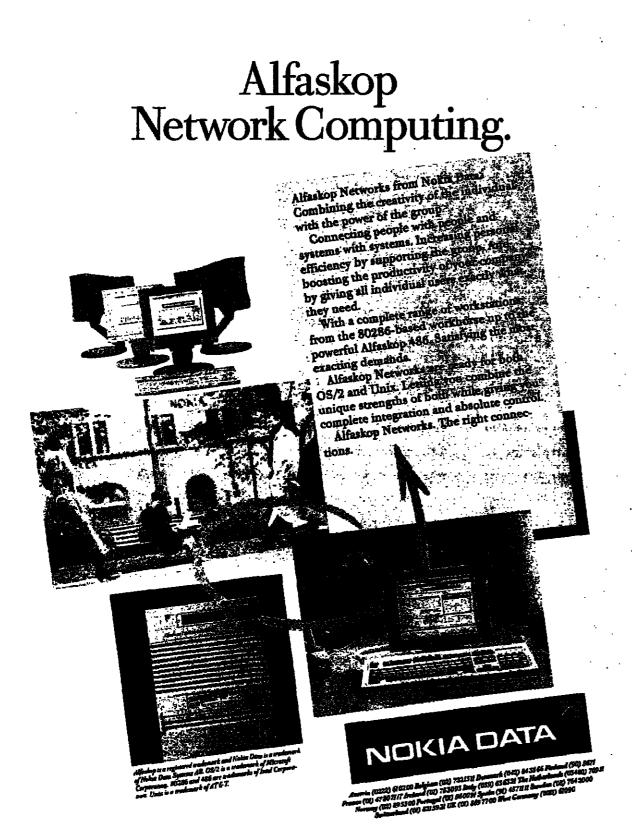
and Lord Justice Stuart-Smith

For Kabyshiki: Simon Thorley QC (D Martin & Co). For the Comptroller: Nicholas Pumphrey (Treasury Solicitor). Rachel Davies

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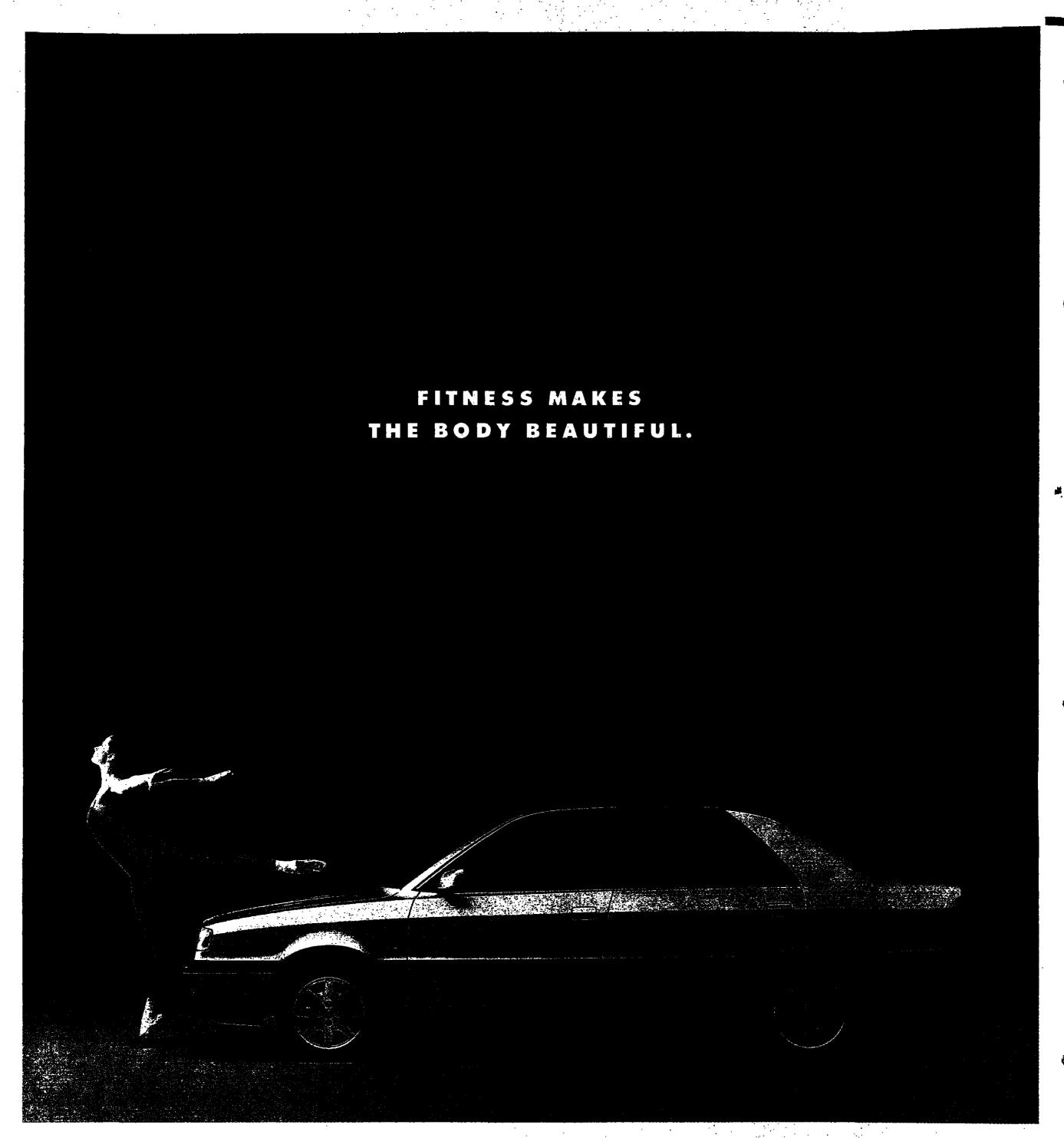


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THE NEW LANCIA DEDRA



MANAGEMENT

Malcolm Wheatley and David Waller consider the implications of accounting systems that no longer reflect corporate economic reality

helpless victims, who are withcorporate insanity? The Large Order Syndrome.

Company A is a typical victim. It is a stockist of non-ferrous fasteners and consumables for the engineering industry, occupying a very profitable market niche in supplying those small quantities of highly specialised bits and pieces that no one else seems

Its products typically represent only a fraction of the cost of the final item for which they are ultimately destined, and their customers are usually desperate for them - so margins are high. Clearly, a nice

Things have started to go wrong, though; the company has recently been winning quite a few large orders. The margins are of course a lot lower, but on the other hand the order quantities are vastly greater: typically hundreds where usually only dozens would be sold.

Good news, surely, it might be thought. But no, not in this The trouble is that orders of this quantity immediately exhaust the stocks. The entire stock of an item goes all at once, at a much lower margin than usual, leaving the shelves bare when the bread-and-butter higher-margin customers come along with their orders. Company A's only option is to pay through the nose for air-freighted imports or rushed manufacturing orders

 to get the stock replenished The problem is that these larger orders are far too erratic to be forecastable (and so be treated as additional to the normal order-book); they sim-ply represent an opportunity the firm to shoot itself in the foot - an opportunity that it takes, time after time.

ensures that the salesman who wins the order gets an extra bonus for pulling the trigger. Company B is another typical victim. A manufacturer of electrical components, it turns over about £30m a year making a variety of fairly standard products in medium-sized pro-

EVERY 43 minutes as much energy strikes the earth in the form of solar radiation as is

used in an entire year by all

consumers world-wide."

That sounds like the kind of

fascinating-but-useless information you might read in the "Did you know?" column of a newspaper short of news. In fact, it is taken from material

published by Israel's Weizmann Institute, a serious and

renowned scientific establish

renowhed scientific establishment. Far from being a throway line, it is the starting point for one of the world's leading solar energy research

programmes.
The Weizmann Institute, in Reboyot, a little south of Tel Aviv, has had a solar programme for years. But a combi-

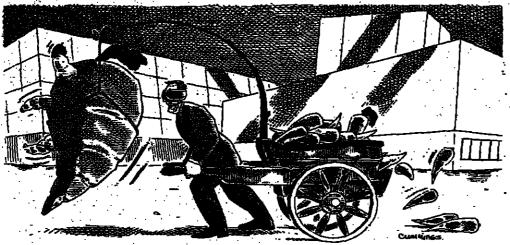
nation of a big new experimen-

Adding insult to injury, the

company's commission system

Periodically, a madness seizes companies. It descends without warning upon its When the Big Order out either cure or palliatives. They can only wait for if to go away, and then soldier on 1S too big a bite gamely until the next attack of this dreadful and sometimes

fatal allment. The name of this By Malcolm Wheatley



duction runs, its management. too, pursues the "lure of the large order". However, when it catches one, things rapidly start to go wrong. The order has usually been taken on a tight delivery, and is at lower than usual mar

gins. It can rarely be fitted in

with the normal mix of work, and so requires lots of over-time. This invariably reduces margins even further. But the extra costs don't stop with just overtime payments. For when an order like this comes along, management invariably takes its eye off the ball, focusing it on this one order to the exclusion of all

The endeavours of the whole management team are concentrated upon satisfying a one-off customer who is almost certainly opportunistically shopping around anyway. Dozens of orders for bread-and-butter customers become overdue; delivery times lengthen; important decisions get delayed and output suffers.
All in all, a far from satisfac-

tory state of affairs. But the madness eventually passes. The end of the order is reached, and production starts to return to normal. But first there are a few angry customers to soothe - and perhaps a small price dis-

count to keep a few of them

from going elsewhere. And of course there's that unexpected dip in the profits to explain what a good job we had that large order, then, they say ... So why do companies act this way? First, of course, there's obviously a fairly clear failure of strategy. If you're in the business of making small to medium-sized orders, it's an obvious fallacy to think that you can bite off substantial lumps of extra volume without the occasional hiccup.

But the problem is more insidious than simply a failure to think through the issues; the strategic guidelines that are used to review these issues may themselves be flawed. Companies seem to trip over two distinct problem areas. The first of these is the way that companies' information systems report the costs of large orders. It is now fairly widely accepted that conventional cost accounting distorts management's view of business through unrepresentative overhead allocation and inappropri-

ate product costing.

This is because the traditional approach usually absorbs overhead costs across products and orders solely on the basis of the direct labour involved in their manufacture. And as direct labour as a proportion of total manufactur-ing cost continues to fall, this

tion and misrepresentation of the impact of particular products on total overhead costs. Accountancy academics such as Harvard Business School's Robert Kaplan are spearhead-ing the use of the concept of "cost drivers" as an alternative to this. The idea is to identify which particular activities actually build up to a company's overhead cost in the first place.

leads to more and more distor-

These can then be loaded onto individual products on the basis of the product characteristics - or "drivers" - which initiate these activities. An example of the approach is its treatment of materials-handling costs - which includes the cost of production planning, purchasing, after-sales spare parts and warehousing as well as the more traditional internal works

transport costs. What actually drives these activities is the actual number of parts that the company is handling. So if a company treats "the

number of parts in each prod-uct" as a cost driver, it develops a mechanism for loading materials handling overhead costs on to individual products in proportion to the extent to which they contribute to it. In a sense, the approach is simply a mechanism for mak-

the disruption that large orders

But companies need also to recognise that these cost driv-ers will almost certainly be multiple ones; it is too simplistic to expect a single costdriver to reflect fully the organisational chaos and opportunity costs that large orders invariably entail.

Although the exercise may be a complex one, the effort put into identifying these drivers should pay off handsomely. For the next time that the siren's song of the large order is heard, managements will be able to simulate its effect on a computer spreadsheet, compar-ing the price that is on offer with the real costs that will be incurred if the order is taken. The second problem area is

more fundamental. For should small or medium-sized companies actually chase after large orders in the first place? Because even if the costs are acceptable, the risks might not be. The larger an order, the greater its impact on the business should anything go wrong. And "going wrong" can be

very broadly defined. An unusually large gap between orders, a technical problem, or (perish the thought) an error in the costings; all these problems - and their associated risks are magnified out of all propor-tion in the case of large orders. A steady stream of small orders is invariably both sim-pler and safer. It can also be far more profitable — especially when a company is geared up for it and positions itself appropriately for this market niche.

But this perhaps points to the real problem: manage-ment's ego. For there is a whole "higger is better" ethos that requires overturning if companies are deliberately to turn away large orders — or at least to insist on a price pre-mium for them that fully reflects the disruption that they cause.

And for the managements currently craving them with all the fervour of an addict in search of a fix, that may well prove harder to swallow than the orders themselves.

Malcolm Wheatley is a management consultant with Price Waterhouse in Bristol.

competitors should not be

Kaplan himself obligingly provided some examples early

this year at a seminar given at

the London offices of KPMG Peat Marwick McLintock, a

Siemens Electric Motor

arose in the early 1980s when

the West German company felt

itself vulnerable to an influx of

competition from East Ger-many, where labour costs were

cheaper. Siemens' response

was to invest in new manufac-

turing technology, with the

aim of concentrating on making customised motors rather

than the standard motors

which could be made more

The change in business direction led to a surge in the

number of orders, and a dra-

matic reduction in the number of motors supplied with each order. But the accounting sys-tem had not been changed to

reflect the new business real-

ity. "The costs of supporting the orders - the overheads -

were smeared indiscriminately

across the whole spectrum of cost centres," Kaplan recalls.

"As a result, it was impossible for the company to tell which

The company investigated

the way in which the over-

heads, amounting to 35 per

cent of total manufacturing

costs, were built up. It found that the costs of shipping, han-

dling and processing orders did not vary with the number of motors produced. But, EMW

discovered, some 7 per cent of

which were not."

cheaply in the East.

allowed to find out.

competition

part-time consultant

Vulnerable to

ing what were previously regarded as fixed costs into variable ones.

Such an approach clearly offers one way of looking at the large order problem; man agements stupply need to identify the cost drivers that reflect the discount that large orders.

The peanut butter factors influencing the costs of the product.

The philosophy of ABC proved alluring, especially to the consultancy firms alert to a time total cost was driven by two variables: the number of special components required to the consultancy firms alert to a consultancy fi UK's financial executives. And the consultancy firms alert to a good marketing opportunity. But although most of the big yet, according to Professor Robert Kaplan of Harvard University, if businesses do not accountancy firms have in become aware of the dangers of recent years taken on squads of ABC consultants, it has this strangely named type of accounting, they risk making always been very difficult to the wrong decisions and losing tease out any example of ABC being used in practice. The argument against identifying out to the competition. Kaplan is the co-author of a clients is usually that they are doing so well out of ABC that

seminal work on management accountancy. Unlike most tracts on this subject, haplan's book, Relevance Lost, is sur-prisingly readable and makes a compelling case that conven-tional accounting techniques are ill-equipped to deal with modern manufacturing.

Kaplan pointed out, both in the book and in many articles before and after its 1987 publication, that the modern factory environment was different from its equivalent only a decade ago. Automation had replaced labour in the move to so-called world-class manufac-turing, CAD-CAM and just-intime production. But the way of accounting for a manufacturing business had not moved

on in a century.

Thus managers made important decisions about pricing and product mix with reference to figures which bore no resemblance to the true economics of making a batch of widgets or a custom-built motor. Costs were apportioned tional hasis of labour hours an inappropriate approach given the automated environ-ment and, Kaplan argued, equivalent to a random spreading of costs across the portfolio of products - the peanut-butter approach. In the last chapter of his

book, Kaplan and his co-author offered some solutions. Managers should pay more attention to non-financial criteria when making their decisions, they argued. And they should scrutinise the precise make-up of the costs involved in opting to manufacture one product rather than another, abandoning the traditional accountant's distinctions between fixed costs and variable costs, between direct and indirect

Kaplan was one of the early exponents of so-called activity based costing (ABC). Under this approach, managers strive to spot "cost-drivers", ie the

(irrespective of the volume of each type of special component), and the number of orders.

The accounting system was redesigned so that the amount of overhead allocated to each product was directly tied to both the number of motors and the number of special parts going into each motor. Costing thus became sensitive to the degree of customisation and EMW was able to take sensible decisions about which order to accept. It became much more selective, accepting only DM450m of orders out of DM1bn worth placed during

Kaplan furnished two other examples. One was John Deere Component Works, part of the US farm equipment manufac-turer, which found its tradi-tional costing systems inadequate when it updated its factories in response to com-

Works (EMW) was in danger of falling victim to the peanut-butter problem, Kaplan explained. The difficulties petitive pressures. The company knew the cost of making its products in aggregate, but under the old accounting system was unable ing individual products, thus making it difficult to make sensible pricing decisions. Moreover, the company changed its system so that only 59 per cent of overheads were allocated on the basis of volume, against 100 per cent before the review. The new pricing system was much more accurate, reflecting the 41 per cent of costs which were driven by variables other than volume, like set-up hours, direct labour support and materials handling.

The second was that of Kanthal, a Swedish heating wire company. The cost review enabled the company to "disaggregate" its overheads, showing management that it was in fact losing money from its bigthought it had been making money. As a result, the comselective price increases in the case of some product lines, and withdraw altogether from supplying others.

*Relevance lost: the decline and fall of management accounting, by H Thomas John-son and Robert S Kaplan, Harvard Business School Press.

David Waller

TECHNOLOGY

Beaming in on horizons beyond the roof-tops

Hugh Carnegy reports on the latest Israeli advances in turning sunlight into energy

tal facility and mounting world-wide concern over the ical forms of energy.

Both address the inherent problems of sunlight: how to environmental dangers of fos-sil fuel consumption have given greater depth and urgency to its work.
Professor Israel Dostrovsky. store it for use when it is not shining and how to transport it to places where it does not shine much at any time. head of the Institute's Energy Centre, believes his team is The third - and most ambimaking significant progress. He cautions against expecta-tions of swift leaps to largetious - attempt is to convert solar light into laser light for creating non-heat energy, such as photochemistry, and for space applications, which scale, economic solar power generation units. Yet the experiments going on in the include communication and power transmission between

15-storey solar tower, opened last year, are a long way from the roof-top water-heating pan-These projects are housed in els many laymen associate four experimental stations stacked above each other in the new tower, facing a field of with solar energy.

There are three main thrusts to the solar work over which Dostrovsky presides. One is to improve the hitherto disap-64 computer-controlled mirrors which provide concentrated solar light up to 3,000 kw in pointing efficiency of convert-ing solar energy into electric-ity. The second is to develop a strength. The new facilities greatly extend the capability provided by the older sevenway of converting it into chemmetre-diameter solar furnace, which produces 20 kw of radia-

Two of the four new stations are devoted to electricity gen-eration. One is attempting to refine the already established, but not too efficient, use of solar-heated steam turbines. The second will test the feasibility of driving a gas turbine by solar beat instead of petro-

There is a deceptively Heath Robinson look to the gas turhine equipment. A one-metre-square mirror concentrates the beam from the mirror field below into a heat box housing 80 ceramic pipes through which the compressed air will run. A tangle of pipes leads to an old helicopter gas turbine, which is in two complet to a which is in turn coupled to a 250 kw generator. "The trick is not the tur-



strolled mirrors which provide concentrated

bine," says Dostrovsky, "the trick is to be able to heat the trick is to be able to heat the air up to high temperatures."
While that experiment is in its early stages, work is much further advanced on producing storable, transportable chemical energy from the sun. "All fossil fuels are produced by nature storing (the sun's) energy in a chemical form. But energy in a chemical form. But can we do it not over millions can we no it not over minions of years but in seconds?" The professor doesn't hesitate. "The answer is that we can."

The ideal material to produce would be hydrogen, but Dostrovsky says the very high termeratures required. temperatures required - more than 2,000 deg C - to make hydrogen from water and sunlight make the process very

Instead the institute is con-Instead the institute is con-centrating on a process of proving large-scale feasibil-whereby synthesis gas — a ity or commercial viability.

mixture of hydrogen and car-bon monoxide is made by combining methane and car-bon dioxide using solar energy. "It turns out you can make such a mix at much lower tem-peratures - about 1,000 deg C using existing technology, he says.

The key to the process is per fecting the reactor in which the synthesis gas is produced. Once it has been made, it can be stored and transported easity. It can then be burnt to extract heat and the original methane and CO2 can be reclaimed for starting the process over again.
The institute has achieved results on a scale of 10 kw. It is

about to start tests at a level of 400 kw in the new tower.

But the solar energy team hopes that if it can achieve successful results from the 400 kw tests, governments and utilities may take up and extend the work.

The third focus, as Prof illus-The third locus, as Prof lifes-trates by gesturing outside at "all that green stuff," springs from the possibility of harness-ing and improving in efficiency the photochemical process. The outcome here depends on being able to turn sunlight into laser light, which already has proven industrial photochemical applications but is expensive to produce by other means. To do so requires converting the broad spectrum of sunlight into a concentrated monochromatic laser beam.

Without giving away exactly how it is done, the institute says it has achieved the conversion producing continuous laser power on the scale of a few hundred watts. "If we can scale it up and make a multi-kilowatt model, then we would have a breakthrough," Dostrovsky says.

The professor stresses the long-term nature of the Weizmann solar programmes and the fact that the institute is not equipped to test economic-scale models. But he says its work is matched only by a small number of projects else-where, notably in the US and West Germany.

As he sees it, the problems of tapping solar energy as a replacement for diminishing and environmentally damaging fossil fuels are not technologi cal. "The reason the sun is so little used today is the lack of work done on it. It has been

Tunnel machine puts seal on fissured chalk

magine having a machine 260 metres long, making it burrow through a subterranean version of the White Chiffs of Dover, only to find it hampered by a serious change of conditions.

This was the problem faced by Transmanche Link (TML), the contractor building the Channel Tunnel. TML found the tunnels probing out towards France had entered a zone of wet, fissured chalk, after boring through homogenous, dry chalk. Corrosive salt water was

dripping on to the boring machine's electronic controls and steel body, and on to the conveyor belt delivering material for the concrete lining and taking away spoil. The machine, 260 m long in all, is described by Colin Kirkland, technical director of Eurotun-nel, as "a process plant for the creation of the tunnel."

Kirkland says the machine ran into chalk that was full of tiny fissures. This caused the chalk between the cutter and the tunnel-lining equipment to fall out.

As the concrete lining could not be applied satisfactorily to the crumbled wall, tunnelling had to stop for two weeks while the machine was modified. The problem was to seal the chalk while holding the walls in place.

The modification, carried out by TML with the machine's maker, Markham, of Chesterfield, involved erecting a plat-

form between the boring machine and the lining equipment. Engineers stand on the nlatform to inject liquid cement grout into the fissured chalk to seal it. To assist them, there is equipment for mixing

and pumping the cement.

A "trailing shield", or thin steel hood, was erected to keep the loose chalk in place until the grout had been injected. Grouting is not new, but it was previously applied 100 m behind the lining process. Because the designers of the machine had not anticipated wet, fissured chalk, they had thought there was no need to apply the grout immediately after the chalk had been exposed by the cutter.

The modifications have dou-bled the boring rate from England towards France. More than 4 km were bored by the British tunnellers in the six weeks from January 8. This compares with just 2 km in the six weeks to November 5. The much wetter and more fractured French side is being worked by machines from Rob-bins, of the US, and Mitsubishi and Kawasaki, of Japan. These are designed like "boring submarines to cope with the virtual monsoon conditions," says Kirkland.

About 40 per cent of the three tunnels, one service and two rail, has been completed. The service tunnel is expected to be finished by December.

Lynton McLain

Peat bogs clear the air near Ireland's sacred mountain

here was a time when obnoxious odours emitted from factories were tolerated as part of the price of progress. But bot any more.

Nesty smells, as much as dirty water or beiching smokestacks, are now recognised as an environmental enemy. When BP built a factory in the west of Ireland, producing feed for the country's fast expanding fish farming industry, the company had to tackle a smelly prob-lem. The manufacture of fish feed produces an exceptionally pungent,

unpleasant odour. The BP factory is in an area of exceptional tourist interest. The plant is perched on the edge of Clew Bay, in County Mayo. Croagh Patrick, Ireland's sacred mountain, is close by. The town of Westport, a favourite tourist destination, is

only a mile away. Westport wanted the new industry but it certainly did not want a ently fishy smell. The answer to the problem was found nearby, in Ireland's peat

BP has installed a bed of peat and heather, the size of a football pitch, at the back of its factory. Odours are blown through the peat bed. Micro-organisms within it then on to work, eating away at the then go to work, eating away at the fishy extract. The result is clean

air, unoffensive to the nostrils. Bord na Mona, the state-owned Irish peat company, has perfected this peat filtration system. As well as the installation at BP, it also has a peat bed operating at a liquid waste treatment plant in Cork.

"The idea of filtering air through compost or old rubbish is not new,"

says Richard Berney of Bord na Mona's development division. "But the beauty of this system is that the peat and heather mixture does not bed down or decay. It just keeps going and has an almost infi-nite life span."

Both Finland and the Soviet Union have developed similar peat filtration systems. But Bord na Mona says that Ireland has an advantage in that it has large supplies of precious peat fibre, a vital ingredient in the mix of the peat bed. "The fibre is present only in certain peat bogs," says Berney. Bord na Mona produces more than 5m tonnes of milled peat each year and it has developed various processes for separating fibres from

The fibre is then mixed with heather to form the filtration bed. "The mix must be not be too light because the bugs which are already present in the fibres will not work efficiently. On the other hand, if it is too heavy the air and smells cannot penetrate and the filtration pro-

cess breaks down," says Berney.

BP, the world's largest manufacturer of feed for fish farming, is
impressed with the process. Its
Westport plant is capable of producing 30,000 tons of fish food each year. The gases from the manufacturing process are fed through two large dust filters and then into a humidifying tower. Fans blow the

moistened air into the peat bed.

"The filtration bed handles everything we throw at it," says Sean Murphy, general manager at the Westport plant.

The cost of the peat hed and its The cost of the peat bed and its associated filtration system is

about 1£750,000 (£700,000) out of the plant's total cost of 1£5m. "Once the system is in place there should be no more capital

investment," says Murphy. Bord na Mona feels the peat filtration sys-tem is superior to other processes for "scrubbing" or cleaning air from industrial processing. Most other systems use chemicals, which in turn cause problems of liquid

discharge and polluting effluents.

Peat filtration can be applied to various processes, from meat plants to breweries, from sewage works to the production of PVC foil. Bord ua Mona has built a mobile testing unit so that manufacturers can assess the size of peat bed needed for their operation.

It is also developing other appli-cations for its peat filtration beds. One system, for use with septic

tanks, utilises a bed of peat seeded with fungus. Effluent passes through the bed and emerges clean. Another development is a peat and heather cartridge or bale which can be fitted into air conditioning systems in hotels or other buildings. It is hoped that the bales will be capable of eliminating smells without having recourse to chemicals.

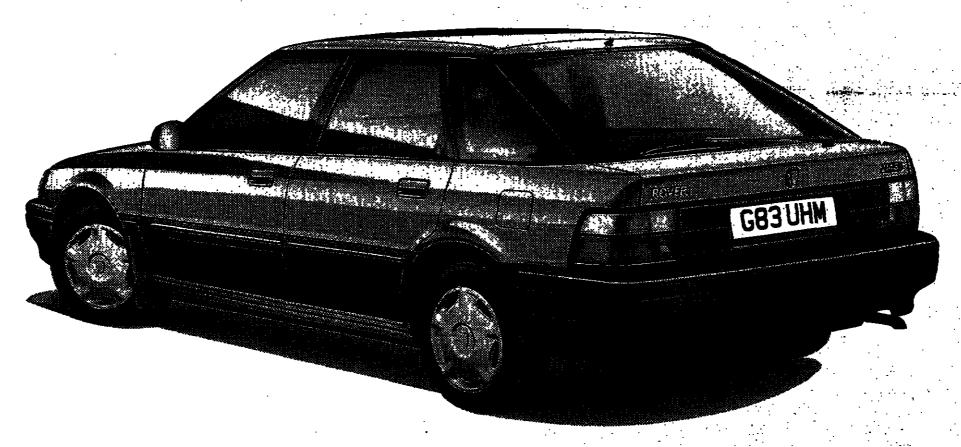
But all these systems are delicate and must not be abused. If certain chemicals are suddenly washed through the system, or great vol-umes of air pumped through it, then the organisms that do the essential work of eating the smells go into shock. The result is that the bed dies — and the obnoxious odours return.

Kieran Cooke



ROVER 214 Si.

WHAT CAR? CAROFTHE YEAR 1990.



UP WHERE IT BELONGS, OF COURSE.

On Tuesday evening, What Car? magazine awarded not only Best Family Hatchback 1990 but also overall Car of the Year 1990 to the Rover 214Si 16v.



THE NEW ROVER 200 SERIES

Ford's classic about incest, set here in Italy of the 1930s, starring

Lauren Tom as Annabella. Ends April 7. (448 3800).

Steel Magnolias (Royal George).

southern life in a busy hairdress-ing establishment (988 9000).

Ann Francis and Marcia Rodd play the leads in this view of

I'm Not Rappaport (Briar St). Shelley Berman, one-time stan-

dup comic, now plays Nat, Herb Gardner's memorable Central

Park character who gage his way

The Good Times are Killing Me

(Body Politic). This City Lit production of Lynda Barry's first

play captures an American child-hood with polgnant zaniness

Kabuki. At the National Theatre Tengenjaya Mura is an action-packed low-life drama about a

serving man who turns to drink

winner (348 4000).

Arts Week F |Sa|Su| M |Tu| W |Th 2 3 4 5 6 7 8.

OPERA AND BALLET

Royal Opera, Covent Garder The long awaited new production of Straues's Elektro, the first in London for four decades, is by Götz Friedrich, conducted by Georg Solti. Eva Marton leads a cast which also includes Mar-jana Lipovsek, Nadine Secinde, Robert Hale, and Robert Tear.

Theätre des Champs Elysées. Borodine's *Le Prince Igor* in a Opera Comique. Mozart's Idome nee performed by the Orchestra d'Auvergne conducted by Jean-Jacques Kantorow (42800499).

Amsterdam

The National Ballet with Swan Lake choreographed by Rudi van Dantzig and Toer van Schavk after Petine and Ivanov (Sun matines). The Residents in *The King and Eye*, a cool look at Elvis Presley (Tue). Nederlands Dans The Born, a new ballet by Mats Ek to music by Arvo Part (Thur). Muziektheater (256 455). Polish State Opera of Bydgoszcz present *La Traviana*. Circusthea-

The Monnaie Opera in Mozart's Il Seraglio co-produced with the Wiener Festwochen/Vienna State Opera, Staged by Ursel and Karl-Ernst Herrmann, conducted by Emil Tchakerov with Kurt St Emiricanarov with Kurt Strain Elzbieta Szmytka and Aga Winska (Sat. Mon.Thur).
Cirque Royal. The Ballet de Monte Carlo in The Leaves are Fading choreographed by Anthony Tudor and Gaiete Pari-sleame choreographed by Leonide

Koninklijke Vlaamse Opera. The Royal Flanders Opera and the koyal randers Opera and Chorus with the Cantate Domino Children's Chorus in Glas im Kopf wird vom Glas by Jan Fabre and Eugeniusz Knapik. Conducted by Philippe Cambreling (Wed).

Stantsoper: Andrea Chemier by Glordano, Werther by Massenet, Eugen Onegtn by Tchalkovsky, Ballet: La Sylphide by Loven sidold, choreographed by Peter-Schaufuss. scnaumes. Volksoper. Die Lustige Wittoe, Der Bettelstudent, Das Land des Lächens, Kiss me Kate, Tiefland, Handel's Gaustino and La Boh-

Testro ABa Scala. Wagner of Meistersinger; energeticallyconducted by Wolfgang Sawallisch, with a fine cast led by Nancy.

Rann Reppner and Gustafsen, Benn Heppner and Bernd Welkl (alternating with Manfred Schenk), and the Prague Philharmonic Choir. The total effect is slightly spoilt by a con-fused production with unsultably infantile sets (80.91.26).

Teatro dell'Opera. Scheduled performance of Strauss's Ariatine cad Nazos will not take place due to strikes (46.17.55).

Teatro Begio. Verdi's Kraani in Claude d'Anna's production, conducted by Hubert Soudant is fourth major production here this season. An excellent cest led by Chris Merritt, Renato Bruson and Leona Mitchell (786878).

Tentro Commale. Pier'alli's production of Wagner's Singfried conducted by Peter Schneider, with Hildegard Behrens, Slegiried Jerusalem and Kurt Rydl

Opera. Die Hockzeit des Figuro in Götz Friedrich's production Opera. Die Incident des Friguro in Götz Friedrich's production features Julia Varady, Catherine Malifiamo, Patricia Johnson, Bengt Margny and Manfred Roehri, Mara Zamplesi repeats her much praised performan in the title role in Das Midde aus dem goldenen Westen. Also a co-production with the Laua co-production with the Lan-sanne ballet company with a premiere, choreographed by Mau-rice Bejart, danced to music by Wagner (Autour du Ring). Jana-cek's rarely played Die Sache Makropulos rounds off the pro-gramme.

Hamburg

Opera. The first successful Hamburg Lady Mcbeth von Meen-skproduction, by Juri Ljubimow, has a strong cast led by Olivia Stapp, Jan Blinkhof, David Griffith and Hubert Bischof, Tosco. dossi) and Juan Pons (Scarpia). ones) and Juan Pons (Scarpia). Die Bomlehmaschine, by Wolf-gang Rihm returns with Chris-tian Bossert, Wolfgang Trau-twein, Richard Salter and Linda Plech. Matthäus Pussion is choreographed by John Neum

Frankfurt

Opera. The successful La Cle-menza di Tilo production ofthe menanca: And production of the Lievi brothers returns with a first-rate cast led by Helena. Doese, Alicia Nafe, Vinson Cole and Margit Neabaner. Die Nase, well produced by Johannes Schaaf, has fine interpretations by lise Gramatzic, Alan Tibus. These Spundschub and Bodo. Dieter Bundschuh and Bodo Schwanbeck Further performances of *lphigenie en Touride*, conducted by Gary Bertini.

Cologna

Opera Salome, excellently conducted by James Coulon, is song by Stephanie Sundine, Andrea ndonian, Monte Pederson, aria Szirmay and Guenter Neu-

Opera. Jean Claude Riber's curious Macheth production, superbly conducted by Gianfranco Masani, features a splendid cast of principals: Elisabeth Connell, Eduard Turnagian and Francesco Ellaro d'Artegna, Also offered Der Barbier von Sevilla.

Opera. Fidelio features Sabine Hass, Annegeer Stumphius, Theo Adam, Spas Wenkoff and Martti Salminen, Arabella is sung by Lucia Popp, Julie Raufmann, Cornelia Wulkopf, Alfred Ruhn-and Gertrude Jahn. Le Nozze

also oriered.

Mistropolitan Opera. Carlos Kleiber conducts the season's premiere of Franco Zeffinelli's production of Otello with Katia Ricciarelli as Desdemona, Placido Domingo as Otello and Barry McCauley as Cassia. Performances continue of James Levine conducting Die Entithrung ous dem Savali in John Dexer's production with Mariella Devia, Barbara Kilduff and Gosta Win-Barbara Kilduff and Gosta Win-bergh, Gian Carlo Menotti's production of *Manon Lescant* conducted by Thomas Fulton features Mirella Freni, Peter Dvorsky and Italo Tajo. Charles Dutoit conducts the last seasonal performances of Nathaniel Merrill's production of Sauson et Dalkie with Shirley Verrett, Pla-cido Domingo and Simon Estes. Harold Prince's production of Faust, conducted by Charles Dutoit, continues with Ashley Putnam as Marguerite, Delones Putnam as Marguerite, Delones Ziegler as Siebel, Francisco Araiza as Faust and James Mor-ris as Mephistopheles. Lincoln Center Opera Rouse (362 6000).

Washington Opera. Zack Brown's production of Die Fleder-maus, conducted by John Lanch-bery, includes Pamela Coburn as Rosalinds, Tracy Dahl as
Adele and Robert Orth as Gabriel
von Risenstein. Aida continues
with Aprile Millo as Aida, Stefania Taczyska as Amneris and
Vladimir Popov as Radames.
(467 4690)

THEATRE

Anything Goes (Prince Edward). Cole Porter's silly ocean-going 1980s musical has four or five marvelious songs and Elaine
Paige failing to emulate Ethel
Merman. Jerry Zek's desperately
bright production comes from
the Lincoln Center in New York and is undemanding fare (784 8951, cc 836 2428).

Jeffrey Bernard is Unwell (Apollo). Final performances by Peter O'Toole as an alcoholic journalist who embodies a Falstaffian, nay-saying life force while committing public suicide by vodka. Reith Waterhouse has by votes. Rest wherhouse has stitched a fine play, the season's highlight, from Bernard's own writing, Ned Sherrin directs.

Tom Conti takes over on March

5 (487 2663).

A Little Might Music (Piccadilly).
Fine revival by Ian Judge.imported from Chichester, of Soudheim's 1973 schlagobers version of a Bergman film. A beautiful score. composed postils in waits or a bergman inm. A occurring score, composed in mostly in walter time, is touchingly performed by Lila Kedrova, Dosothy Tutin (her best work in years), Peter McEnsey and Susan Hampshire (967 1118).

Another Time (Wyndham's), New Ronald Hampshop play New Ronald Harwood play, directed by Elijah Moshinsky, about a white South African fam-

EXHIBITIONS

The Tate Gallery. The entire permanent collection has been rebung so that the visitor may now take a natural circuit through the newly restored gal-leries, from 16th century British painting through to the the most recent of modern international art. It is a curatorial triumph. The Barbican. Scottish Art Since 1900 — a brisk and effective cele-bration of what has always been a most vigorous and distinctive national school, yet one which has for far too long been not so much under-rated as underk-nown in the southern Kingdom There are still gaps and over-rapid transitions, but the show nevertheless makes its point very

Grand Palais. Soliman Le Magnifique. A treasure trove of goldsmiths' work, miniatures, caramics and textiles recalls the
splendour of the reign of Soliman
"the shadow of god on earth",
whose Ottoman Empire stretched
in the 16th century from the Caucasus to the gates of Vienna and
from Algeria to the Persian Gulf.
Deep blue, red and green, patterned with gold shines from
a portrait of Soliman. Arabesques wind and unwind in besques wind and unwind in manuscripts, flower motifs com-bine with peacocks and dragons on blue, white and turquois plates and dishes. Closed Tue, Wed late closing, ends May 14

Dy in Cape Town and Maida Vale. Albert Finney plays father and concert planist son across 85 years, suggesting that talent is a means of escape and a reason for not going back. (Janet Suzman and Sara Kestelman are electrifying in support867

Aspects of Love (Prince of Wales). Andrew Lloyd Webber's latest is an intimate chamber nett's 1955 novella. Musicaliv by Trevor Nunn, a cast of unknowns project the right sense of sybaritic insouciance. A probeble, but unspectacular, hit (839

New York

The Sound of Music (New York State). The New York City Opera performs the Trapp Family saga starring Debby Boone as Maria and Laurence Guittard as Cap-tain von Trapp, Ends April 22. Heidi Chronicles (Plymouth). Wendy Wassertein's award-winning drama covering 20 years in the life of a successful American baby boomer goes from sup-port for Eugene McCarthy's pres idential aspirations to electoral ambitions in the 1900s. (239 6200). Gypsy (St James). This 30th anniversary production does more than revive a rich, vivid musical; it also introduces a new belter in the Merman tradition, Tyne

(ezeroz.10). Musee d'Orsay. The Fragmented Body. Parts of the human body. or the incomplete body form the leading strand of an exhibitionlessing strand of an exhibition-beginning with ex-votes and reli-quaries and culminating ina cele-bration of Degas, Bourdelle, Maillol and especially of Rodin with his masterly transition from realistic to abstract sculpture. Ends June 3, closed Mon, entrance Qual Anatole France

(40494814). Musee Carnavalet. Antique bronzes. Some 400 statuettes bring tolife the Gallo-Roman world up to the 5th century. They are grouped in glass cases around a divinity surrounded by objects of the appropriate cuit. Closed Mon, ends July 1

Archives Générale du Royaume, Grand Sablon, commemorates Belgium's short-lived declaration of independence from the Aus-trian Empire and the subsequent power struggle between France and Austria for control of Belgium. Daily, closed Sunday, ends

Koninklijk Museum voor Schone Kunsten, Belgian Painters of Country Life, Closed Monday, ends April 22.

Palazzo Grasal, Andy Warhol Retrospective, 250 works from the major exhibition organised by Kynaston McShine for the

Moma in New York last spring, to which have been added about a dozen from private Italian collections. The show has since toured Chicago, London and Cologne, to end its tour at the Beaubourg in Paris this summer. Opening with Dick Tracy (1980) and closing with Warhol's verand closing with Warhol's ver-sion of Leonardo's Last Supper, done shortly before his death in 1987, the exhibition concentrates on the early works, 1960-1967, and the famous Mari-lyn, Liz, and Coca-Cola series are shown to excellent effect in a particularly skilful layout by Gas Aulenti, in collaboration

Daly, as the bossy, tireless and tuneful Rose, who shamelessly leads her daughter into bur-lesque while rejecting a personal life for herself (246 0102).

ine for hersen (286 0142).

Grand Hotel (Martin Beck).

Tommy Tune, Broadway's present musical doctor, directs this remake of the Garbo film to at

inert deniction of lives crisscross

ing in an elegant, but somewhat random setting (246 0102).

tions makes a transatiantic hit of this farce, first produced in

London, but now with a local cast led by Philip Bosco and Vic-tor Garber (239 6200), Jaroma Robbins' Broadway

Jerome Robbins' Broadway (Imperial). Anyone attracted by the notion of three hours of film trailer previews will adore this compendium of Robbins' directed and choreographed plays of the past 40 years, including On the Town, West Side Story and Gypsy. The lustre of the credits is dimmed by the brevity of each place, with a contemporary crew

piece, with a contemporary crew of Broadway aspirants who lack

Castello Sforzesco, Henry Moore Castello Siozesco. Henry Moore retrospective. 49 sculptures covering the years 1938-1983, the larger of which are seen to excellent effect in the courtyard of the 15th century castle, while the smaller bronzes, preparatory studies and drawings are shown inside, in the beautifully lit Sala Viscontea, Ends March 25.

with Pontus Hulten. Until May

Centro de Arte Reina Sofia. Antonio Saura. 70 works by the Spanish artist painted between 1958 and 1985. The exhibition focuses on four themes: Ladies, Crucifizions, Goya's dogs and Multitudes. Ends March 19.

Palacio Tinel. Baroque Painting in the Mediterranean. The Italo-Spanish fastival brings together sixty 17th Century works belongthe heyday of the musical.

Cats (Winter Garden), Still a
sell-out, Trevor Nunn's production of T.S. Ellot's children's poetry set to music is visually startling and choreographically feline (239 6263). Les Misérables (Broadway). The magnificent spectacle of Victor Hugo's majestic sweep of history and pathos brings to Broadway lessons in pageantry and drama

the multi-talents that inspired

Sweeney Todd (Circle in the Square). An intimate production M. Batterfly (Eugene O'Neill). The surprise Tony winner for 1968 is a somewhat pretentious and obvious meditation on the of the Soudbeim-Wheeler musical in contrast with the elaborate original a decade ago emphasises the descent into madness of Bob true story of the French diplomat whose long-time mistress was a male Chinese spy (246 0220). Phantom of the Opera (Majestic). Stuffed with Maria Bjornson's Gunton as the demon barber of Fleet Street (239 \$200). Lend Me a Tenor (Royale). A sprucing up in the set of a decay-ing town's big time opera ambizilded sets. Phantom rocks with Andrew Lloyd Webber's haunt-

ing melodies in this mega-trans-fer from London (239 6200).

Stardust (Eisenhower). Betty Buckley stars in a new musical compendium featuring the music of Glenn Miller, Duke Ellington, Hoagy Carmichael among others. Ends March 25. (487 4600).

ki za there are two mixed programmes at 11am and 4.30pm, starring mainly younger actors, including the famous Onnagata Tamasaburo. One oddity is a have excellent earphone guides in English as well as English-lan-guage programmes. (541 3131).

Tokyo

"Tis Pity She's a Whore (Good-man). Jo Anne Akalaitis of the Mabou Mines troupe directs John

ing to Spain and Italy. Velazquez, Murillo, Rubens, Van Dyck, Clau-dio Coello, Testa, Cavallino are but some of the great artists

whose works can be admired.

Mainz

New York

New York Public Library. More

than 125 documents of the Abolitionist Movement, including photographs, letters and rare books, display the spirit and drive of the long effort to free the slaves. Ends Sept 15.

Myseure of Modern Att In the

Ends Sept 15.

Museum of Modern Art. In its serious, thorough way the museum gives its version of the history of photography, showing off earlier image-developing techniques along with 275 photographs. Ends May 29.

National Gallery, Highlighting this decade's renewed interest in printmaking in America, the

100 prints comprise a special exhibit borrowed from the collec-

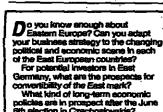
tion of Joshua P. Smith, among them works from major contem-porary artists including Jasper Johns, Richard Diebenkorn and Alex Katz. Ends April 8.

Landesmuseum, Marc Chagall (1889-1985), who died in 1985 was one of the most polular artists Land of Lincoln does its most famous citizen proud in the exhi-bition A House Divided. America in the Age of Lincoln, with docuof the 20th century. Around 106 of this works, not shown in pub-lic before are to be only seen in Mainz until April 22. The ments, mementoes and personal gouaches, water-colours, pastels and paintings present themes of the old testament. Art Institute. Yoruba art covering 900 years is the subject of this ambitious exhibition, which traces the Nigerian tribe's views of the origins of the universe in the 12th century to the carvings of contemporary artist Olowe of Ise. Ends April 1. Kunstsforum. Works by the Romantics, ranging from Caspar David Friedrich to Adolph Men-

Suntory Maseum. Mission to Rome. In the early 17th century a feudal lord from northern Japan despatched a mission to the Pope asking Christian misthe failure of the delegation and the subsequent ban on Christianity that was to last over 200 years. Ends March II. Teien Museum. German Roman-tics. Loan exhibition from Dusseldorf - stronger on mid-19th century academic painters than ouaries such as Friedrich

and bocken. This museum is a former palace and has a superb art deco interior and a pleasant garden for strolling in. Closed Wednesday.

and Bocklin. This mu



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Will Hungary's first tree elections, on March 25th, affect its ability to avoid Polish-Yugoslav style inflation, attract toreign investment and manage its external debt position?
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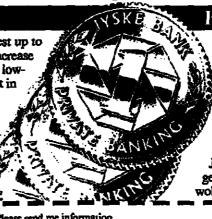
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Peer Gynt

fine dramatic poem to life on stage is an uphill struggle reminiscent of Peer's own Herculean sprint through the Nordic fiords: there are times when Ibsen's descriptive loading hangs around the neck of the intrepid director almost as weightily and truculently as Peer's protesting mother over the shoulders of her son.

In Declan Donnellan, the National has found a director who keeps up with Ibsen's imaginative stride so easily as to be in danger of overreaching it. His partnership with designer Nick Ormerod, his cofounder of Cheek by Jowl, is characterised by precisely the sort of fantastic exuberance that Ibsen's epic demands, pro-vided one accepts its author's own insistence that it is at root a fantasy rather than a satire. But by the end the sheer relentless energy Donnelian brings to his company and the play begins to weigh heavy on the concentration.

The casting of two separate Peers - David Morrissey as the excitable young Northerner of the first three acts and Step-hen Moore as his older, smoother, though little wiser, self – makes no bones about the discrete nature of a play which follows its hero hel-ter-skelter through the mind and its many mountains. It is a logical device, which pays off in the final scenes of reckoning and recognition, even though

The business of bringing this Moore's bearded returnee intimates origins in home counties car salesmanship rather than Northern industry.

Ormerod's first-act design is dominated by a large, low wooden hut, flat enough for Peer's mother to be hoisted aboard, which rolls and rotate to provide mountainsides and gorges, opening out in the troll scene to furnish an emerald kingdom where, in a reference to The Wizard of Oz, bespectacled troll hordes pursue their contrary reality with a clam-our of piggish voices and a wigging of piggish behinds. The second act settings

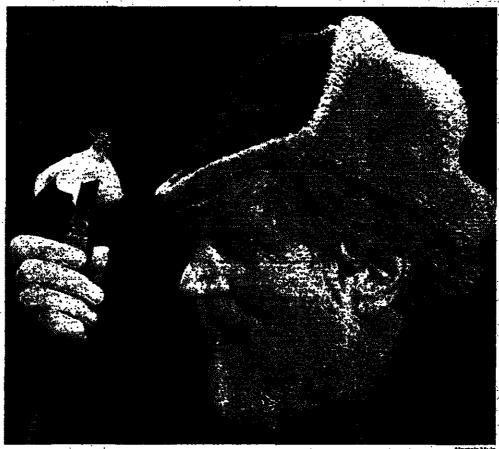
become ever larger and more exotic, with a miniature, illuminated merchant ship carrying Sir Peer's misgotten gains, bejewelled bouris in desert pavilions and a huge, chipped model of the Sphynx to mark Peer's arrival, all Attenborough earnestness in safari shorts and solar topi, in Egypt.

Where Donnellan's produc-tion excels is in his handling of such exigencies as the dou-bling up of actors, which, far from confusing the narrative, is executed with a clarity and an elegance that gives a nightmarish coherence to the headlong rush of scenes (one is tempted to remark that it is here that a fringe theatre train-ing pays off). The bridal revels with which the play opens has a contorted echo in the company of trolls, where the wed-ding guests — and even the

fugitive bride – appear in bridal tops and troll bottoms, a travesty of Peer's old mother capering with the best of them. In solving a logistical problem, the production - helped by Kenneth McLeish's intelligent, witty translation makes cogent points about the immense cultural complexity

of fantasy, arguably the real onion of the play. Peer's lies provide one layer, and his conscience another. The troll scenes, for instance, begin as a camp joke at the expense of camp joke at the expense of Alison Peebles' porky princess, but the laughs are ultimately on Peer himself as he is prodded and poked by vengeful trollets, to the undisguised glee of Philip Voss's until then supremely reasonable trolleting

On quite a different level, this fantasy is part of a received mythology: a means of expression, but also a form of self-protection most clearly actional and the self-protection to the self-protection most clearly actionated. articulated in the touching death scene of Peer's mother (a diminutive, doughty Mona Hammond), when his evoca-tion of her reception at heaven's gate provides a rite of pas-sage which, like any rite of passage, is designed to conceal and romanticise the last, painful paroxysms of life. It is the same basic mythology that turns up, with butterfly net and cloven foot, at the end of Peer's life, hunting for his soul but still amenable to being sent off on a wild goose chase



Stephen Moore

to the Cape. Donnellan undeniably demands and gets a tremendous, dangerous piece of

Jeremy Swift's troll child, bastard offspring of Peer's imagi-nation, bringing individual per-formances into jewel-like relief. But these diversions leave the dramatic fragmentation of the ensemble work from a uni-formly strong cast, with details like the insolent smoking of later acts unresolved,

reinforcing the suspicion that the parts of this archetypal fable are ultimately more successful than the

Claire Armitstead

Schnittke

BARBICAN HALL

Barbican-Wigmore Schnittke series, among the most valuable of its kind in recent years, continued last night with the first of two concerts by the Moscow Soloists under their founder, Yury Bashmet. The fabulous executive standards achieved by the group in the same hall last year were here maintained and, since the peculiar fascina-tion of the First Sonata for Violin and Chamber Orchestra (1968), the Schnittke offering of the evening, depends on the composer's attitude at once quizzical and expert to string sonority, Bashmet's superb string ensemble imbued the experience with a quite special intensity.

The Sonata, an expanded

orchestration (harpsichord and string orchestra in place of plano) of the 1963 First Violin Sonata, speaks of biting, witty

With players drawn predominantly from the first desks of the English Chamber

Orchestra and the Chamber

Orchestra of Europe, the Gau-

dier Ensemble has an excellent

pedigree. The group is not new; it gave its first performances in

1986, made its London debut at

the Wigmore Hall last year, and is the resident ensemble at Kettle's Yard in Cambridge, hence the name, for the museum at Kettle's Yard is distinguished by its substantial

lection of the sculptures of

Gaudier-Brezska. Why, though, we have not already heard

much more of the Gaudier

Ensemble is perfectly mysterious, for Wednesday night's concert demonstrated that it

belongs in the first rank of

chamber groups. Nothing

shout the playing is predict-

able or routinely streamlined.

WIGHORE HALL

rather dark things in a voice that one immediately recog-nises to be the composer's at

its most genuine.

It comes from the period in Schnittke's career when exposure to modern Western music was new and overwhelming but experiments with styles and techniques recently discovered still had of urgent necesered still had of urgent neces-sity to be rendered "palatable". However much one may disapprove of state interference in artistic matters, the strange thing – in this work, at least – is that it seems to have resulted in a work of extraordinary artistic ambiguity, its skittishness a kind of mask for the serious, difficult issues posed beneath. The "modernism" is the use

twelve-tone thematic material; the mask is its impish treatment, with spiky cross-rhythms and a

and the precense of active, searching musical minds is

Set free from the interpreta-

tive shackles of orchestral

playing these instrumentalists clearly relish the space to

express their own personali-

ties. There is no attempt to cre-

ate a bland homogeneous

sound - each line is distinct, roundly characterised. In both

Beethoven's Op.20 Septet and Brahms's Clarinet Quintet tex-tures came up burnished anew;

inner parts acquired their own definition. It is a considerable

achievement in itself to make a

listener hang on to every phrase of the Septet; even the

Adagio seemed more purpose-ful than ever before, while the

minuet, the theme and varia-

tions and the scherzo, were each in turn transformed into

minor miracles of articulation,

Gaudier Ensemble

harpsichord "continuo" deftly suggestive of baroque practice. But a deep vem of melancholy underlies the invention: in this, as in much else in the work, the influence of Shostakovich is wholly

The soloist, Oleg Kagan, gave a superlative display of virtuosity, and keen dramatic insight besides. A word only — because last year I praised it so highly — for the Moscow Soloists account of Schoenberg's Verklärte Nacht, incomparably wide in textural and dynamic range; and Operause it was disappointingly (because it was disappointingly lumpy, slow, and "old-fashioned," for all the finesse of Bashmet's viola playing) for their Bach Sixth Brandenburg Concerto.

in which the violin of Gérard

If the Brahms seemed mar-

ginally less wonderful it was

only because the work itself

admits many more shades of nuance, and the Gaudier did

not construe absolutely every-

thing with such comprehensive

understanding. It was a robust

view, which left little room for autumnal dewiness; sinews

were allowed to show, and the

passion which drove the work's climaxes was uncom-

promising. Each modulation

acquired its own tang, each gradation of tempo its place in a carefully plotted scheme. The

Gaudier manages to encourage

the maximum of individuality

within a scrupulously exact

framework; its music-making

is of a very high order indeed.

Andrew Clements

Korsten took the leading role.

Max Loppert

Yeoh Ean Mei

PURCELL ROOM

Just over seven years ago, this Malaysian-born planist made a great impression in the annual Park Lane Group annual Park Lane Group showcase for young artists. On Wednesday she displayed the same clean, unfussy musical intelligence and the same confident rhythmic grip, in a wider range of music. (Not, in fact on the same confidence). in fact, quite the music originally advertised: I thought Kabalevsky's Third Sonata a disappointing substitute for Prokofiev's Sixth, and on the evidence she was unwise to delete one of her Fauré nocturnes in favour of Mozart's A minor Rondo.) It was a satisfying recital, up to a point – but one had expected more developed authority by

"Authority:" what's that? Well, her Haydn was eagerly committed, neither cut-glass nor heftily modern; she searched into the Andante Variazione to fine effect, but then let the C major Fantasy run away at a speed where her right hand only just stayed on track. The first piece in Schumann's Kreisleriana would have caused a similar anxiety, had her left hand not supplied a protective (and supplied a protective (and unwanted) cover.

By and large, of all the pieces Schumann wrote for his wife to play, Kreisleriana is the cruellest for small hands (Clara boasted a wide stretch), and sometimes the effort it required from Yeoh Ean Mei to encompass all the notes was a distraction. Her Mozart Rondo had good,

stern ideas, not yet forged into a cogent sequence. She hasn't learned to give full dramatic value to transitions, as became clear in her two Fauré nocturnes and in Kreisleriano. Some way into a new musical passage again and again, one realised that she had the true measure of its character — but

significant breath taken, no marked change of colour. She was too modestly self-effacing to compel our attention to fresh developments, though she did justice to them when they arrived.

In short, as a performer she needs to take the bit more firmly between her teeth, in order to cut a sharper dramatic profile. She has the necessary resources, and in generous measure. Her bright, unstinting affection made the Kabalevsky sonata gleam, though both her Schumann and her Faura would have and her Fauré would have been enhanced by more teasing play with rhythms (and the latter's Fourth Nocturne deserved a more ecstatic central climax). Yeoh Ean Mei's penetrating directness is a sovereign virtue; she must learn to set it off to maximum

David Murray

it hadn't been signalled: no warning finger upraised, no

Steve Lacy Sextet QUEEN ELIZABETH HALL

Quintet. Pianist Bobby Few was out for the London performance nursing an injured hand which might explain why Lacy's band, on the first visit in a long time, sounded some-what exposed. Playing a long set - nearly two hours - the lack of piano did, however, provide ample opportunity to study Lacy's virtuosity on the

SODYADO SAX. Judging from the build up to Lacy's UK tour, one could be forgiven for thinking that the soprano is too unruly an instrument to contemplate in the context of modern jazz. But Lacy, who started out playing Dixieland before making the jump to bebop in the late 1950s, has it taped. Nurtured by Cecil Taylor, the New Yorker's playing is characterised by

rounded and fluid improvisation which comes in short controlled runs.
It is said that this cagey

style with the soprano sax inspired Coltrane to take it up. But while Lacy's own inspiration comes from a devotion to the music of Thelonius Monk, his music has a tougher edge to it than even Monk or Trane. Working without the piano, however, left tenor saxophonist Steve Potts, bassist Jean Jacques Avenel, drummer John Betsch and vocalist Irene Aebi, much to do. Great solos from Potts, moved along by a powerful and clattering rhythm section, filled out per-

fectly and Lacy need not have

looked quite so uncomfortable. Vocals in modern jazz, how-

ever, are a matter of personal

taste and while scat is one thing, lyrics like "I am it and you are it and so is that . . . are quite another. Much better to hear Lacy's soprano sax returning to Dixieland roots, in belop style, with clacking rimshot accompani-

ment and Avenel's thundering double bass. The Pointy Birds provide interesting support but the humour in the trio's improvised versions of Jackson Five

hits and operatic arias see lost on the QEH and prompted much sighing. The Steve Lacy Sextet plays

(tomorrow).

Garry Booth

ARTS GUIDE

MUSIC London

Melos Quartet with Mstislav Rostropovich (cello). Silver Jubi-lee concert. Schubert String Quintet and Death and the Maiden Quartet (Mon). Roval Festival Hall (928 8800). Monteverdi Choir, English Baroone Soloists, conducted by John Eliot Gardiner. Bach canta-tas (Tues). Queen Elizabeth Hall (928 8800). The Philhormonia conducted

by Sir David Willcocks, with the Bach Choir and soloists. Bee-thoven's Mass in C and Christ on the Mount of Olives (Thur). toyal Festival Hail (928 8800). Royal restival Hall (928 8900). London Symphony Orchestra conducted by Mstislav Rostro-povich, with Yuri Bashmet (viola) and the London Symphony Chorus. Berlioz, Schnittke, Shostakovich (Thur).

Paris

Martine Dupuy Recital (Mon). Salle Gaveau (45832030). Ensemble Intercontemporain Malherbe, Machover, Holliger (Mon). Auditorium des Halles (40282828).Ensemble Orchestral de Paris with Dezso Ranki (piano). Moz-art, Berg (Tue). Salle Pleyel

Orchestre de Paris conducted by Stanislaw Skrowaczewski, Radu Lupu (plano). Brahms, Bee-thoven (Wed, Thur). Salle Pleyel

Emile Naoumoff and the Juliard Chamber Players (Thur). Théâtre des Champs Blysées (47203637).

Amsterdam

Netherlands Chamber Orchestra led by Philippe Entremont (piano). Beetboven, Strauss (Fri, Sat). Concertgebouw (718 345). Ronald Brautigam (piano), Ni van der Meel (tenor) and the Orlando Quartet. Tippett, Vaughan Williams, Britten (Fri). Concertgebouw (718 345). Conservatory Symphony Orchestra conducted by Kent Nagano.
Mahler (Tue). Concertgebouw (718 345).
Royal Concertgebouw Orchestra
with Jacques Zoon (flute), Edo
de Waart conducting, Wagner,
Mozart, Dvorak (Wed, Thur).
Concertgebouw (718 345).

Alexel Lubimov (fortepiano). Beethoven (Sun matinee). Vredenburg (31 45 44). Conservatory Symphony Orches tra conducted by Kent Nagano. Mahler (Wed). Vredenburg (31 45 44). Emma Kirkby (soprano) and Anthony Rooley (lute). Jones, Ferrabosco, Monteverdi, Lawes (Thur). Vredenburg (31 45 44).

The Monnaie Symphony Orches-tra conducted by Sylvain Cam-breling with Gary Bachlund (tenor) and Christa Ludwig (soprano) performing Beethoven and Mahler (Sun). Palais des

Beaux-Arts. Eugene Ysaye Quartet, Brahms, Dvorak and Shostakovich (Mon). Palais des Beaux-Arts. Royal Wallonia Orchestra String Quartet. Debussy, Fauré, Lekeu and Tournemire (Mon). Palais

des Beaux-Arts. RTBF Symphony Orchestra con-ducted by Theodore Bloomfield. Brahms and Shostakovich. (Thurs). Maison de la Radio. Oratorio Chamber Orchestra conducted by Dominique Jonck-heere, with Quilian Chen (soprano), Eva Hallberg (soprano), Evin van der Meer(haritone) and Axel Ever-aert (tenor). Handel and Musset (Tues, Wed). Royal Conservatory.

Antwerp

Marjana Lipovsek (soprano) accompanied by Geoffrey Par-sons (piano) singing Brahms, Moussorgaky and Schumann (Mon). De Singel.

Vienna

Vienna is host to two music festivals: Haydn Tage and the Vienna Festival. Tickets and information from Musikverein, Karlsplatz 8, Vienna (85 81 90). Also, Oeste reich-heute, with the spotlight on contemporary Austrian music is in full swing. Tickets and information from Wiener Fest-wochen, Lehargasse 11, 106) Vlenna (586 16 76). Austrian State Radio and Televi-sion Symphony Orchestra, con-ducted by Dennis Russell Davies.

with Vladimir Feltsman (piano). Stravinsky, Prokotiev, Scriabin. Konzerthaus. (Fri).
Der Kreis Experimental Theatre
perform R+J Musical, an avantgarde adaptation from Shake-speare's Romeo and Juliet by speare's round that stated by the young Soviet composer, Ser-gei Dreznin (Sat,Tues-Sat). Bavarian Radio Symphony and Choir conducted by Sir Colin Davis, Berlioz, Musikverein

Wiener Kammerorchester, conducted by Peter Stangel. Kreuz, Mozart, Haydn. Konzerthaus Prague Kammerorchester with soloist Guy Touvron (trumpet) (as part of Haydn Tage). Musik-

verein (Wed). verein (wed).

Austrian State Radio and Television Symphony, conducted by
Heinz Holliger. Spinner, Larcher,
Mahler. Part of Oesterrich-heute.
Konzerthaus (Thur).

Maxim Vengherov (violin) and

Alex Melnjkov (piano). Conserv torio G. Verdi (Wed) (76001755). Florence Christian Thielemann conduct-

ing Schumann and Richard Strauss (Fri, Sat, Sun). Teatro Comunale (2779236).

Rome Hartmut Haenchen conducting Bartok and Bruckner (Sat,Sun, Mon, Tues). Auditorium in Via Della Conciliazione. (6541044). Paul Tortelter (cello) and Marie rain forester (6216) and Marie de la Pau Tortelier (piano) playing Bach, Besthoven, Torte-lier, Casella, Granados (Sun). Teatro Ghione (6372294).

Berlin Philharmonic Orchestra conducted by Riccaro Chailly with pianist Radu Lupu plays works by Ligeti, Mendelssohn and Brahms (Fri, Sat). Philhar-

Munich

Munich Radio Orchestra under

Alexander Sanders with mezzo soprano Agnes Baltsa with Italian and French opera arias (Sun). Philharmonie im Gasteig.

Frankfurt

Ive Poguretich piano recital. Haydn, Chopin, Liszt, Brahms, Scarlatti, Scriabin and Balakirev (Sun). Alte Oper. Pinchas Zukerman (violin) and Marc Neikrug(piano) in an all Schubert programme (Tues). Alte Oper.

Cologne's Guerzenich Orchestra under Marek Janowski with pia-nist Jorge Bolet. Schoenberg, Gershwin (Sun, Mon, Tues). Philharmonie. Madrid Spanish National Orchestra conducted by Leopold Hager, with

motted by Leopold Hager, with Maria Joso Pires (piano). Men-delssohn, Mozart, Beethoven (Fri, Sat, Sun). Auditorio Nacional de Musica (337 01 00). Gulhenkian Orchestra conducts by Muhai Tang. Maria Joso Pires(piano). Beethoven, Men-delssohn (Tues). Auditorio Nacional de Musica (337 01 00). Barcelona

Israel Quartet, Gerhard, Ravel, Brahms (Wed). Fundacion caje de Pensiones (317 57 57). Pinchas Zukerman (violin), Mark Neikrug (piano). Schubert pro-gramme (Fri). Palau de la Musica Catalana (301 69 43).

New York Guarneri String Quartet. Beethoven, Berg, Sibelius (Mon). Edinburgh Queens Hall (tonight) and Leicester Phoenix

March 2-8

Carnegie Hall Vienna Philharmonic conducted by James Levine with Westmin ster Symphonic Choir and The American Boychoir. Mahler (Tue) and Leonard Bernstein conducting Bruckner (Wed); Amadeus Orchestra conducted Amagus Orderstra conducted by Timothy Rowe with Haskell Small (plano), Virginia Nanzetta (flute), Sidney Harth (violin). Haskell Small (Thur). (247 7800). nasken Sman (Thur). (227 7800 New York Philharmonic conducted by Zubin Mehta with Maurizio Pollimi (piano). Beethovan, Webern. Zubin Mehta conducts with Sandra Church (fluts), David Carroll (bassoon), Uto Ughl (violin). Telemann, Del Tredici, (Thur). (874 8770). Chamber Music Society of Linchamber sinsu: Society in In-coln Center. Besthoven, Babbitt, Carter, Barber, Schoenberg (Fue). Alice Tully Hall (362 1911). New York Philomusica Chamber Ensemble directed by Robert Johnson. Prokofley, Schumann (Tue). Merkin Hall (362 2719). Philippe Cassard piano recital. GPA Dublin International Piano Competition winner performs Ravel, Schubert, Mozart, Debussy, Liszt (Wed). Alice Tully Hall (362 1911).

Washington

National Symphony Orchestra conducted by Jean-Pierre Ram-pal, also flute soloist with Toshiko Kohno. Mozart, Vivaldi Tue). Kennedy Center Concert Hall (467 4600).

Chicago

Chicago Symphony. Daniel Bar-enboim conducting with the Chi-cago Symphony Chorus. Wagner. Cago Symphony Charles, Wagnes (Tue), Prokoflev, Takemitsu (world premiere), Ravel (Thur). Orchestra Hall (435 6666).

1

Mary Maginn

You do not expect formal beauty in staged themes from a Northern Ireland Catholic woman's life, from her 1913 baptism to her 1936 deathbed But the first pleasure of Mary Maginn, a new two-act play tersely written by Seamus Fin-negan and finely staged by Julia Pascal in a small rhomboid of space, is its handsome austerity. In Act 1, which takes Mary's life up to 1947, scarcely sary's me up to 1941, scarcay
a scene lasts as much as 3 minutes, and each is sharply distinguished by different lighting
(by Kate Carrol) and a few
expressive, economical props
and items of clothing (Michael
Hoeschen and Michael Vale are the designers). Gerardine Hinds is Mary Maginn; the other five actors play many In a corridor behind four

gauze screens at the back, we see news figures, often sidelit or silhouetted — from Neville Chamberlain and Mrs Thatcher to IRA leaders. Mary's life, by contrast, is all out in front, and the play's strength lies not in her political involvement but rather in her avoidance of just that The great events in her life are births, marriages and deaths. Each such episode is shown not winsomely, but severely. The lighting always clear, white, cool comes from new angles in each scene. The actors, when not performing, sit or change on the sidelines in our view.

Mary is youngest daughter of a Catholic Belfast working class family; she is a working girl; a bride; wife; mother; grandmother. She moves house, corresponds with a brother and sister-in-law in Liverpool, and she raises Catholic prayers from girlhood through to her last night. Only when she is a mother do you

see the full force that "the troubles" cause her, in trying to keep her menfolk's heads cool and their lives long. And only gradually do you see the toll this exacts from her how her jaw gets firmer, her brow harder, her lips thinner, her hip more arthritic. Hinds gives her an excellent performance. Her one outbreak of rising hysteria with her activist son is finely judged. The telling details of her interpretation continue right up to her last scene, where, in a few sec-onds, her stiff legs and parted knees lay old age bare. The other performances are

on the same level. Briege Arthurs, for example, plays Mary's sister Cissie, her brother's Protestant mistress Jean Wilson, her daughter Veronica, her neighbour Bri-die, Mrs Thatcher and others; and Nigel Harrison, in an even greater number of roles, pro-vides accents Irish, Welsh, Liverpudlian, London, American, and German. The simplicity with which each of these parts is conveyed is very satisfying. Act 2, though more intense and harrowing in its big scenes, is less constantly enthralling. The episodes are longer, less vividly differenti-ated, occasionally less taut; and they tend to keep fewer characters active. But there's no doubt how much further they take us into Northern Ireland. Mrs Thatcher is seen just as a silhouette; and her voice is heard repeatedly inton-ing "The British Government will not negotiate terms for ending the hunger-strike." She is not lampooned, but she is both remote and monotonous. Which in this context leaves a fresh bitterness.

Alastair Macaulay

Lloyd Cole

HAMMERSMITH ODEON

Lloyd Cole caused a minor Lloyd Cole caused a minor rumpus a few years back when he set up with the Commotions in Glasgow. As an English graduate he couldn't avoid literary pretension in his lyrics, but by singing from some where around his navel he made songs like "Perfect skin" sound both sensual and cerebral. But then he moved his moody self to New York, the better to perfect his Lou Reed better to perfect his Lou Reed impersonation. The result is a new eponymous album and a select tour of his homeland.

Walking in on him at the Hammersmith Odeon on Tues-day promised well. The stage was swathed in a smoky haze and Cole, well armed with guitarists, including an ex Lou Reed sidesman Robert Quine, who trailed a mammoth reputation, and a Reed drummer in Fred Maher, looked the part in dark glasses and black leathers. It might be an old fash-ioned, 1970's Warhol Factory clone but why not? An hour or so later Cole had dissipated most of my hopes. He has picked up the worst East Coast mannerisms, including half an American accent, and that irritating business of quitting the stage after 45 minutes the better to milk three encores. And he has not gained much in his exile: or rather songs that

sound well on the album, like "Long way down," were here casually thrown off, with the lyrics abruptly mangled.

There is too much of the posturing of the sensual pop star. one who appeals to men with his cleverly feminist-sexist lyr-ics, and not enough natural humour. It is almost George Michael without the laughs. Lloyd Cole has not yet earned a major interview in Rolling Stone and coming on like the history of rock music, with cover versions of Elvis in the encores, strains the patience.

It is quite pleasant, with atmospheric cameos in the audience - fans passing into a drugged stupor until woken by the burning joint; laid back critics bitching about Cole's hair and face (rather podgy now that he has scraped off the macho designer stubble), but never making the leap into nirvana which the image, the album and the truly tight and professional New York band promised. Indeed while Cole over dosed on ego Quine was too restrained in his guitar work. Perhaps Cole was tense, but if you aim to overhaul Lou Reed you must be more louche and relaxed than this.

Antony Thorncroft

SALEROOM

Victorians under perform

collect Victorian pictures in 1976 when they were just starting to become expensive. He bought "great Victorian artists, great in that they were recognised in their own time." Many of the works he acquired had appeared at the Royal Academy during its heyday, and were the genre paintings so popular among the sentimental Victorian Middle

McCormick died in 1988 and

Sotheby's in New York sold forty odd pictures from his collection on Wednesday for \$2.1m (£1.26m) with 13 per cent bought in. Obviously the glow has left this market because all the top lots were well below estimate. The highest price was the \$231,000 (£136,000), paid for "An embroidery" by Albert Moore, depicting his usual pretty but apprehensive girl leaning girl leaning against a cupboard. In 1978 if had sold at Sotheby's Belgravia for £9,500.

An early Edwardian picture, Winter in Liguria," by Henry La Thangue, showing peasants at a well, was dramatically below its bottom estimate of \$300,000, making \$220,000 (£130,000), although still an auction record for La Thangue. In the same Sotheby's auction twenty years ago it had realised £7,000.

"Going to business" by

Tissot, showing a City businessman being driven in his hansom to work, with St Paul's in the background, also badly under-performed at \$198,000 (£117,000). In 1976 it sold at auction for £8,500 and on Wednesday had carried a high estimate of \$300,000. British Victorian art has temporarily moved out of

The wider auction of 19th century European art made \$12.8m (£7.3m) with 22 per cent

Edmund McCormick started to unsold. There was a record paid for the French artist Gerome. "Bathsheba," a substantial nude figure bathing on a Jerusalem roof, doubled its estimate at \$2.2m (£1.3m). Another record was the \$852,000 (£500,000), below forecast, for a portrait by Giovanni Boldini of the Chelsea artist Peter Harrison. Another Boldini portrait, of Madame Juillard wearing red, was just on target at \$715,000 (£421,000). The star of the sale was the Italian Domenico Induno. His interior of a forge estimated at up to \$70,000, sold for

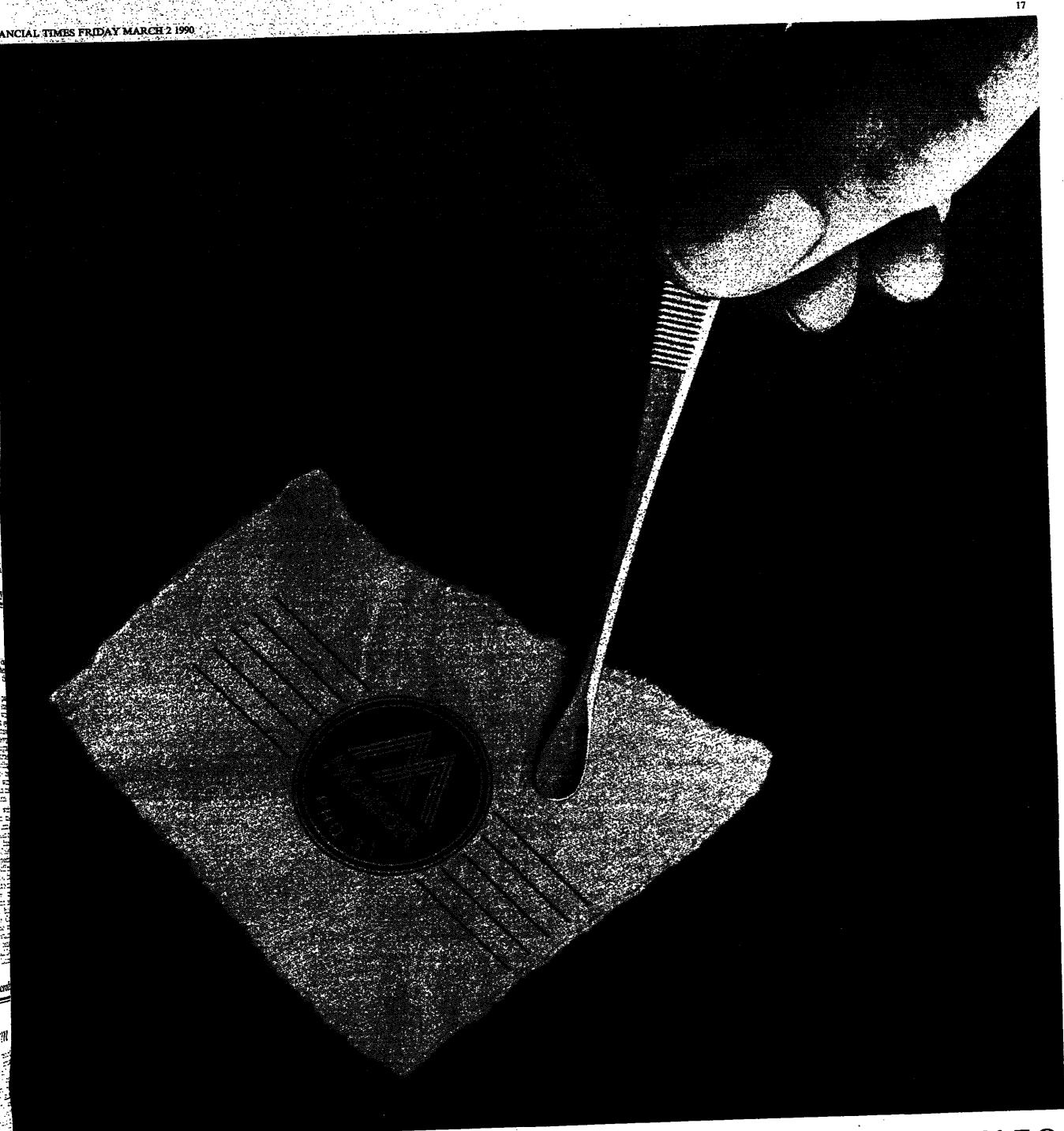
\$253,000. In London yesterday Sotheby's had a successful silver sale which totalled £606,000 with less than five per cent unsold. The to price was £110,000 paid by Garrards for two silver candlesticks made by Paul de Lamarie in 1745. The top estimate had been just £45,000. Coopman, another London dealer bought twelve plates by Benjamin Pyne, dated 1708 for £77,000, within

Antony Thorncroft

Gala for Romania at the Palladium

There will be a Charity Gala Concert for Romania at the London Palladium next Sunday at 7.30p featuring Joe Longthorne, Chas & Dave, The Drifters, Joan Regan, Edwin Starr, and the Romanian National Music and Dance Ensemble who have been brough over especially for this event. The proceeds will go to the Relief Fund for Romania to be used for food and medical

supplies.



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FINANCIAL TIMES

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Friday March 2 1990

Future of the stock market

A CENTRAL market for equities is a good idea. Trying to maintain a single provider of services for this central market is not. Until this is recognised by London's International Stock Exchange, its role in the securities business, and the quality of its service to members, are likely to dimin-

The latest set of proposals on the exchange's purpose has come from a small group oper-ating under the wing of the market's most powerful committee, comprising representa-tives of most of London's leading securities firms. They will be debated by the exchange's ruling council on Monday.

The final draft of the group's report paints a gloomy picture of the ISE's present position. Its users only look to it for the chance to deal in a regulated market with a market maker at a quoted price and the opportunity to use the exchange's settlement services. Even on these two points the exchange does not score highly. It has lost much of its regulatory role to a separate organisation, The Securities Association, and its paperbased settlement system is

The danger is that, as the exchange's role shrinks, business may migrate to other systems, leading to a fragmen-tation of the central market, and investors may lose the main advantages of a strong central market, liquidity and

Increased value

The recommendations of the group - under the chairman-ship of Mr Nigel Elwes of Warburg Securities - are largely designed to increase the value of membership of the Stock Exchange club. On one level, its recipe is difficult to fault. The exchange, it says, should be "as efficient and cost effective as possible so that alternative markets will always be less attractive." If that was all there was to it, then the exchange's executives (and its 3000-member workforce) could

sleep easily in their beds.

The Elwes report goes on to recommend three other ways of reinforcing the club. Firstly, the membership fee should include a computer link through which a member could

plug in to the market's full box of electronic tricks, from its share price quotation system to settlement services. Secondly, membership would provide a member's clients with a guarantee on all busi-ness conducted through the exchange. And, thirdly, like all good clubs, the exchange should have stronger discipline to keep its members in line.

Tougher environment Although these ideas are

being proposed by a committee of the exchange's members, it is by no means obvious that they are what members at large want. They are more inclined to start by looking at their own business rather than not help but notice that, as they are forced to tighten their belts in the face of a difficult market, the exchange just keeps growing (its average staff numbers last year were 16 per cent higher than the year before). Nor, given the exchange's current maze of electronic services, many of them in urgent need of an overhaul, is it clear why member firms should want to be tied to the exchange by the sort of electronic umbilical cord envisaged by the Elwes group.

Member firms might be more

inclined to demand other things: that the exchange be "unbundled," for instance, its large divisions broken off and made to stand on their own feet. The way to improve the market's services is not to reinforce the position of the embat tled central divisions, but to submit them to a tougher commercial environment. It was only after the exchange decided to hive off settlements, for example — a decision which won it widespread applause in the City — that it made a serious attempt to find out whether this activity made. out whether this activity made a profit or not. Yet by suggesting that the exchange keep control over settlements, the

report swims against this tide. Breaking apart the exchange does not mean fragmenting the does not mean tragmenting the market. Indeed it may be the only way of retaining any semblance of a central market for UK equities and of serving the members of the exchange in the most efficient and economical way.

into Israel

The new influx

ISRAELI OFFICIALS have again revised upwards their the Soviet Union: they now claim to expect 230,000 arrivals this year. That may be a deliberate exaggeration. Israel is using the flood of immigrants as an argument for increased funding, both from the US taxpayer and from private Jewish sources: and ministers may also be anxious to shock the Israeli public into readiness for

In this last respect there is a parallel between Israel and West Germany. Both are inundated, as a result of more lib-eral policies suddenly adopted in the erstwhile Soviet bloc. with their respective state ide-ologies requiring them to treat the immigrants as fellow-citizens. Both find their patriotic joy tempered by anxiety about the social, economic and politi-cal consequences. Both find, moreover, that what in their view is a purely domestic matter arouses anxieties among their neighbours.

Poles fear that a stronger

Germany will not respect their western frontier. Arabs fear that "a big Israel" (Mr Shamir's own phrase) will mean an Israel even less willing to contemplate withdrawal from the territories it occupied in 1967. And in both cases these anxieties are taken up by the Great as guardians of post-war stability. They have urged Mr Kohl to give a clearer guarantee of Poland's integrity, while warning Mr Shamir against settling the new arrivals on Arab territory. Israeli leaders brush aside such fears, asserting that fewer than one per cent of last year's Soviet immigrants have gone to settlements in occupied territory, and that there is no gov-

ernment policy to put them

Assurances

These assurances should be treated sceptically. Israeli statistics treat the new eastern suburbs of Jerusalem as part of the state of Israel, although in the eyes of the world they are occupied territory. Besides, so long as it Israel's policy that "Jews are free to live where they like in the Land of Israel," and so long as housing is cheaper or more readily available in the settlements than in

Israel proper, immigration will result in an increased number grants themselves go direct to occupied territory or not.

US officials and congressme should therefore be eagle-eyed in their scrutiny of the way in their scrittiny of the way Israel spends their constituents' money. Arab anxieties are justified. But, as so often, they have been ineptly expressed, reinforcing the Israeli belief that Arabs still do not accept the basic raison distributions. haven for persecuted Jews.

Economic migrants

That raises another question: are these Jews perse-cuted? Are they, to use a termi-nology that has become sadly familiar, refugees or "economic migrants." As in other cases the distinction proves very hard to draw. Jews are no longer persecuted by the authori-ties under the present Soviet regime, and the state of the Soviet economy must be a pow-erful motive for emigration in many cases. Many non-Jewish Soviet citi-

zens would dearly like to emi-grate if they could. But at the same time anti-semitism is widespread in the Soviet Union, and more and more overtly and menacingly expressed. Only in the last week or two have the authorities begun to react to it, insti-tuting proceedings against the extreme Russian nationalist group Pamyat and issuing "denials" of rumoured impending pogroms, in a way which seems more likely to increase than to allay public anxiety.

Russians, nationalist or otherwise should realise that

erwise, should realise that their country's reputation will be as badly damaged if all Jews are terrorised into emigrating as it was when they were held prisoner. Other countries should accept that so long as the present political climate prevails Russian Jews do have a "well-grounded fear of persecution" and therefore qualify as refugees, which means they should be given asylum as far as possible in the country of their choice. For many of them that country is not Israel: it is only since the US restricted immigration from the Soviet Union last year that Israel has had to cope with such an enor-mous influx.

n the middle of last month Mr William Taylor was suddenly put in charge of the world's largest property and financial organisation. Assets of around \$150bn have come under its control within the last six months, and the total could easily rise to around \$300bn, or more, in the next two or three years — which is the pre-cuts size of the US defence budget, or more than the total of Britain's public spending.

Mr Taylor's name is hardly familiar in the business pages and his appointment was scarcely noticed even in Washington. But it reflects a growing crisis in the biggest financial rescue in the US. The operation can be like ened to trying to climb an escalator which is moving downwards, while at the same time the ticket price is ris-

ing steeply.

Working from a sparsly furnished suite of offices at the unfashionable end of Connecticut Avenue in Washington, just around the corner from where Ronald Reagan was shot in 1981. Mr Taylor is responsible for set-

ting the policy for the rescue of the US savings and loan industry.

In charge of banking supervision and regulation at the Federal Reserve. he is now acting president and chief executive officer, for an indefinite period, of the oversight board of the Resolution Trust Corporation (RTC). Mr Daniel Kearney, his predecessor, resigned after just four months following disputes over a lack of sufficient authority.

The rescue of the US savings and

loan, or thrift, industry was always going to be difficult, and expensive. But barely six months after legisla tion was approved by Congress not only has Mr Kearney resigned, but there are further rumours of political in-fighting, important posts unfilled, and, more significantly, widespread complaints about delays in the rescue and in the stemming of ever-rising

osses.
Originally, the overall public and private sector cost was estimated over 10 years at \$166bn. (Yes, billion dollars; there are hardly any millions in the savings and loan story.)

Last summer Congress authorised \$50bn of support, which was supposed to last until mid-1992. But this is now expected to run out in the first half of next year. In addition, the Adminis-tration has begun raising working capital — \$11bn in the current quarter, and possibly much more in the summer, to replace high cost funds and to finance insolvent thrifts before

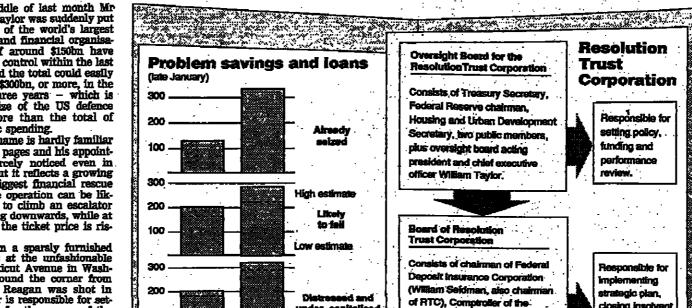
they can be sold.
Working capital needs are officially estimated at anywhere between \$75bn and \$100bn, while the total cost of the rescue could approach \$300bn, of which a sizeable proportion will be

A growing crisis in the biggest US financial rescue can be likened to trying to climb an escalator which is moving downwards

The scale of the problem is seldom appreciated outside the US — partly because savings and loans have been seen as safe sources of finance for financiers of house purchase, like building societies in Britain.

So they generally were in the US until the late 1970s. Then, helped by Congressional deregulation, lax supervision and the open-ended committo \$100,000, a new generation of owners embarked on rapid expansion. They diversified away from mortgages into commercial property and resort development and into holding high yield/high risk junk bonds.

Peter Riddell finds that ailing US savings and loans are tough patients to treat



Struggling to save the thrift industry

Currency, director of the Office of

members of FDIC, plus executive

Thrift Supervision, two board

director David Cooke.

This produced a speculative binge, mismanagement, high-living (such as "jungle parties" involving lion and antelope meat and live elephants for the entertainment of guests) and downright fraud. Losses mounted, especially as the real estate boom in Texas and other south-western states

Under the pressure of losses accumulating at \$10m to \$15m a day, the **Bush Administration and Congress** last year agreed a rescue package in an unusually rapid six months. But as is the way in Washington, it was a compromise, which failed to address the problem of deposit insurance. In attempting to correct the errors of the past, it made the rescue more difficult. There have been two main problems — an over-complicated structure, and financial rules reduc-

ing the attractions of owning savings and loans. The organisational plan has been compared to a wiring diagram for a circuit board, with over a dozen Federal agencies having a say. To safe-guard taxpayers' money an oversight board was established to set policy zuidelines and to arrange fund-raising for the RTC.

for the RTC.

This board was completely separate from the RTC's own board, the chairman of which, Mr William Seidman, also runs the Federal Deposit Insurance Corporation (FDIC), which looks offer banks.

after banks.

This looks like a recipe for second-guessing and so it proved to be, at least for Mr Kearney. There were intervention by the Treasury. Mr Taylor, the new broom, says there are two layers that matter - his oversight board and the RTC itself.

about nor intervenes in specific res-

cues. Meanwhile, Mr Taylor, with experience of the regulatory bureaucracy, talks in a relaxed way about his relations with the Treasury.

Yet, for all their admiration of Mr Taylor, the critics believe that the basic problems have not been answered Mr Kenneth Guenther, executive vice-president of the Inde-pendent Bankers Association, notes continued reports that my source unhappy about White House/Treasury unhappy about white House/Treasury that if someinterference and warns that if some-one follows Mr Kearney out of the door, the savings and loan mess will be squarely back on President Bush's

Mr Guenther says there is "no evidence of full speed ahead progress," while Mr Seidman has complained to Congress that the two-layer structure is "slow in performing and bureau-cratic, producing delays."

To the critics, closing or selling only 49 savings and loans with assets of \$16bn in six months is not good enough. Mr Taylor replies by asking enough. Mr Taylor replies by asking who else has done that, though he accepts that the pace could be faster. Exuding energy, and having secured a commitment of "plenty of working capital available," he promises speedier disposals, though he wryly notes the contradiction in the twin pleas he have — "don't down property but hears - "don't dump property, but sell more."

However, in reaction to the collapse many thrifts, the Administration and Congress imposed tight restric-tions. No one who has cost the deposit insurance system more than \$50,000 es can be involved This requirement, the Washington wits have pointed out, narrows the field somewhat in Texas and southern California. There are also limits on-The oversight board neither knows the price at which assets can be sold. This is partly a reaction to the wave

of "fire sale" disposals at the end of Of the sale disposals at the end of 1988 at apparently cheap prices.
Originally, there were worries that a rapidly expanded Federal agency would provide a bonanza for lawyers

closing insciveni

institutions and

manacing and

disposing of

and property agents. The RTC has grown rapidly to a staff of 2,300 so far mainly under the direction of experienced regulators from the Federal Deposit Insurance Corporation - and is a big source of fees to consultants. But the worry now is less of exploitation than of moving too slowly.

Mr Seidman has complained of

restrictions resulting from the policy of taking over problem institutions as quickly as possible and selling or closing them to prevent further losses. He has argued that the RTC should be allowed to keep open ailing institutions in the hope of reviving them since once taken over they can be more difficult to sall. more difficult to sell.

This is on the model of the Reconstruction Finance Corporation of the 1930s which injected aid into many sick banks and helped them back to health. This idea is backed by Mr Guenther of the Independent Bankers. Banks, now able to acquire thrifts, have complained that once under Federal control the value of a savings and loan can drop by a fifth as many small depositors leave.

Mr Taylor has stressed his open

mind about any ideas which speed up disposals and keep down the cost of the rescue. While having some doubts about the potential long-term costs of a programme of reviving thrifts, he is not opposed to putting in some money if it will attract other investors (while not benefiting the original owners). In other cases it may be better to close a thrift.

In the last few days Mr Taylor and the oversight board have responded in part to one of Mr Seidman's requests

to one year the period of financial assistance provided by the RTC to acquirers of failed thrifts. This is because a buyer may not know the quality of all a thrift's assets upon

Under put agreements, an acquirer has up to a year to analyse them, retaining the right to return the

assets to the RTC. Under a call agreement, the RTC retains the title to the assets but gives the acquirer the exclusive option to the acquirer the exclusive option to purchase them at the end of the review period. This is intended to encourage more bidders to participate, increasing the pace of disposal and reducing the overall cost.

However, the RTC is dealing not with a finite problem, but a worsening one. This reflects not only the recent declines in junk bond prices and in the property market in some states (senarately causing concern to

states (separately causing concern to bank regulators) but also the changes in the regulatory climate.

These have made it less attractive to own savings and loans. Last year's by own savings and today. Least year a legislation imposed tough new capital standards, requiring owners to put up more equity capital — a yardstick many are expected to fail over the next two or three years.

Savings and loans are also subject to tighter restrictions on their range of investments, notably junk bonds. Some Californian thrifts were among the keenest supporters of Mr Michael Milken's junk bond operations at Drexel Burnham Lambert. However, last year's law forced

savings and loans to value junk bonds at market price rather than face value. By December 31, their portfolios of such bonds had dropped from \$13bn to \$9bn as a result of writedowns and sales at large discounts. The further collapse of the junk bonds with the further collapse of the junk bonds with the purch of the purch because which we have been because write. market will mean even bigger writeoffs. In the last two weeks the Federal
authorities have taken over more
savings and loans in California.

Of the 21 biggest thrifts in that
state roughly a third have failed in

the past year or are seen as being in danger of failing.

The consequent increase in the number of troubled and failed thrifts – and the difficulty of finding ready

outlets for their assets - will result in larger estimated losses. Mr Taylor notes philosophically that the hole already exists and if, or rather when, the original \$50bn of core finance is used up, more will have to be found. Congressional leaders are privately relieved that this will be after they have faced their voters in

Meanwhile, the administration and Congress are expected to keep the extra working capital needs outside

There were worries that a rapidly expanded Federal agency would provide a bonanza for lawyers and property agents

the calculations of the Gramm-Rudman deficit reduction law. Otherwise, the deficit would rise sharply in the short-term, requiring offsetting spending cuts, and would fall when assets were sold.

Last summer no one in either the Administration or Congress believed that the rescue legislation would solve the savings and loan crisis. They hoped it would buy a few years'

The breathing space now looks much shorter. The rescue becomes ever more expensive; and the savings and loan industry is contracting back to the size it was at the start of its decade of wild expansion.

Barclays tops the charts

■ Exultant must be the only word to describe the mood of Barclays these days. The announcement of its results vesterday was an elaborately more reminiscent of the hey-days of Saatchi and Saatchi:

not at all what we expect from

the UK's largest clearing bank. Sir John Quinton, the chairman, and two colleagues sat in pools of light on a carefully arranged stage equipped with a giant screen, autocues and television cameras, to say nothing of interpreters' booths up in the gallery. Nor did mod-esty prevent Barclays from including in its press kit a comparison of its results with those of the other clearers which, on all counts but one,

were not unflattering. It all fitted Barclays' new determination to be top clearer. But the dramatic effect was abruptly disturbed half way through when Quinton, a modest sort of man who began his professional life as a schoolmaster, let slip that Barclays was not actually pay-ing for the spectacle. Instead a company called Satfin was launching a new service to broadcast financial events by satellite to customers in the US and Europe.

Satin's next date at Bar-clays is on March 20 when it will be broadcasting a Budget Special from BZW, Barclays' investment bank. Unfortunately, it will not be featuring BZW's newest adviser, the for mer Chancellor, Nigel Lawson.

Foggitt's frogs ■ Bill Foggitt was able to report the outcome of perhaps the most important event in

his weather forecasting calendar yesterday. The frogs had spawned in his neighbour's

Ironically, however, the inclement weather conditions

Observer

attempts to make an accurate forecast from the event. The crucial question is whether the spawn is in the centre of the pond - which means a dry spell to come - or on the fringe, which would indicate rough weather ahead.
"I think the wind may have got to it before I did," said Fog-gitt. "It was near the edge, but

not touching."

This uncertainty has not prevented him forecasting a dry spring and a late wet summer. His talents are in increasing demand. He is even going into product endorsement, having accepted a photography session for an optician marketing a range of weather symbol

spectacles.
The 90 mph winds which swept through Thirsk the other day blew branches off the Well_ngtonia tree in his garden, and most of his time since has been spent calming the fears of his fellow villagers. "I have been reminding them of those terrific gales in February 1958. I was in Bhrmingham at the time and they literally blew me off my feet.'

February in Thirsk this year was the mildest since 1961, 4 deg F above average, but Foggitt still thinks we are heading for a little ice age. So, he says, does his dog, Polly, an animal of uncertain parentage, which forecasts snow by huddling as closely as possible to the

Professional ■ Meanwhile, the world's leading climatologists who have been meeting in Edinburgh this week, scarcely talk about

"I suppose one or two people may have talked about the storms among themselves, but it's not an issue for us," says Dr Jim Ephraums, who is organising the meeting of the Intergovernmental Panel on



The panel is drafting a report on what the greenhouse effect will do to the world climate and what governments should do about it. "By the time you realise what's happening, the action at any rate less effective." Ephraums, who works for the Meteorological Office.

Man too many ■ Richard Westbrook of the Page Beaken PR consultancy points that the two insurance brokers shown entering Noah's Ark in the Bank cartoon yesterday were both male. We apologise. No hidden meaning.

Actors' tiffs ■ Some of the quarrels between the Royal Shakespeare Company and its land-lord, the Barbican, seem to have been remarkably petty. For instance, the actors in

Adrian Noble's production of

The Plantagenets once signed

their names on a wall to com-memorate their relationship.

Also, the actors are accused of being too grand to make much of the staff and artists' canteen. They say that they are embarrassed to appear in make-up. But Detta O'Caithain, the Barbican's new director, says that it is because they All that came out yesterday, as arts correspondents gave a lunch for O'Caithain and Michael Attenborough, the producer brought in with Noble to run the RSC in future. Some fence mending has begun. The Barbican needs the RSC's international prestige – and the RSC needs the Barbican's peppercorn rent.

> St David's Day ■ Small piece of political history yesterday: for the first time a British Parliamentary Select Committee heard evidence in song. The Committee has been meeting in Cardiff all week to hear evidence on a Private Member's Bill for the Cardiff Bay Barrage on

the River Taff.

men white-washed away this little piece of theatrical nostal-

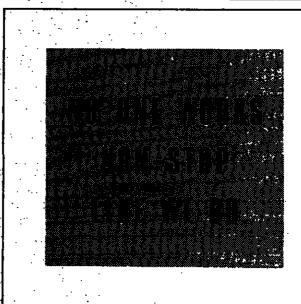
gia within hours. The actors never forgave them.

MP for Cardiff West - the con-stituency most affected - per-suaded the Tory Chairman, Robert Hicks MP, to hear a protest song from the musi-cian, Dave Burns. Accompanying himself on the mandolin, Burns sang The Grangetown Grenadier before the full committee yesterday: appropriately enough St David's Day. Mor-gan says it is the most popular song in Cardfiff and the performance by Burns marks the end of the barrage.

Rhodri Morgan, the Labour

Equality

■ News item. Soft toilet rolls are to be issued to all Sheffield council employees after blue collar workers complained of discrimination because they were supplied with a coarser



Only JAL have 17 flights a week from Europe to Japan.

Japan Airlines

The argument about the limits of communism is over. Communiam lost. The argument about the limits of capitalism is just beginthis debate was fired off by Mr Peter, Morgan, the new director-general of Britain's Institute of Directors, on Tuesday. He spoke passionately in favour of the "enterprise culture," a phrase questioned by the Foreign Secretary, Mr Douglas Hurd, in a speech at the same conference. "I am not sure that 'culture' is the right word," said Mr Hurd. "It makes it sound as if enterprise is something that you grow rather painstakingly under glass, whereas the whole point of enterprise is that it is natural, it responds to

Mr Morgan's tabloid phrases ed the Foreign Secretary, but it is the latter's speech that deserves the closest inspection, not least because its text was passed, with few amendts. by Downing Street. In fact the seeds of much of what Mr Hurd had . to say about eastern Europe were by Mrs Margaret Thatcher in her Mansion House address last November. The Prime Minister was annoyed when, at the subsequent Strasbourg Conference, her new For-eign Secretary failed to pick up the thread in the manner she had been hoping for. She can have no com-plaints this week.

is that Britain is a social democracy governed by a party whose leading ideologists are economic liberals. It might have become a socialist country, if the nationalisations of the postwar period had stuck, but they have not. It is, however, a social democracy because it retains virtually all the ele-ments of the welfare state created by the Labour government of 1945-51 and even some of the enhancements added by subsequent governments of both

parties.
Not everyone approves of this. Mr
Morgan presumably wants the safety
net to be as frugally-defined as possible. "An enterprise culture is one in which every individual understands that the world does not owe him or her a living," he said. Right-wing think tanks supportive of the post-1979 Conservative Government have eded in suggesting ways in which Mrs Thatcher might chip away at the welfare state, but there it still remains, as its counterparts do in most of the rest of western Europe. Meanwhile, social democracy itself is changing. Its most palatable form for the 1990s will be one that starts with an acceptance of the free market, private property, the price mechanism, and the various other accountements of capitalism, and ends with some redistribution of income through taxation and welfare. The Austrian and pre-1988 British Labour versions, among others, also include state control over selected industries. This idea is rapidly becoming a dead duck. The Swedish version has relied on an incomes policy, which is a very sick duck. It also grossly inflated the welfare element, and allowed for an excess of trade union power.

In the Europe of the 1990s it is the

POLITICS TODAY

Towards the limits of capitalism

By Joe Rogaly

extent of these two latter elements in the mix rather than their existence that is likely to be the subject of seri-ous political discourse. Socialists will be on the outside left, social democrais and Christian democrats in the middle, and economic liberals on the in-and-out right.

Some Left-wing ideologues cannot Some Left-wing ideologues cannot accept this picture of a future in which the governing parties are separated merely by the degree to which they say the wealth created by private enterprise should be redistributed. They propound "market socialism," a concept debated in a book of that title published by Oxford University Presslast year (Editors Julian Le Grand and Saul Estrin). They should forget it. In a forthcoming Institute of Economic Affairs pamphlet Mr A. de nomic Affairs pamphlet Mr A. de Jasay, a piercing liberal analyst, tears market socialism to shreds. It is a contradiction in terms, he says. Anyway, you cannot have successful capi-

way, you cannot have successful genuine
- not simulated - private owner
ship, price mechanisms and so on.
The argument will presumably be
played out a number of times in Berin, Warsaw, Budapest and Prague-over the coming few years. Every bit of news reaching us from those capi-tals indicates that east Germany, Poland, Hungary, and Czechoslovakia are likely to end up social-democratic, or, if you prefer, capitalist plus.

New Right ideologists naturally.

favour hard liberalism - what Mr. Hurd calls "vigorous capitalism" - as a driving force in foreign policy, and hope for its firm implantation in the freshly ploughed soil of eastern Europe. Mr Hurd has seemingly encouraging words for them. "There are some people in this country who believe the east Europeans will stop at some kind of Fabian halfway house, some kind of socialism with a human face," he said. "These are the same kind of people who until yester-day thought that the Sandinistas were extremely nice people who were really social democrats under the skin. I believe that both these thoughts are illusions... Sticking the knife in deep, the Foreign Secretary went on, "You have to be pretty wealthy to sustain a welfare state on a Scandinavian scale. After all, the effort nearly broke Britain in the 1970s."

This kind of thinking underpins the arguments about British sititudes towards the European Community.



have already been undertaken," Mr Hurd said.

not to mention the prospects for eastern Europe. The EC is championed Most of the 11 other present m bers of the EC are living on a differ-ent ideological fault-line. France and Spain have nominally socialist but arguably social democratic govern-ments; the others, whose parliaments are elected by proportional represen-tation, sporadically make room for avowed economic liberals - and sometimes social democrats - in coalitions led by Christian democrats. Social democrat-led coalitions are just as likely to do the reverse. (This explains why in Britain the EC is welcomed by the Kinnockites of the Labour Party as a mechanism for spreading social democracy.) To most of the 11, the EC is unfrightening, it is something very like themselves. Its further strengthening can be contemfurther strengthening can be contem-plated in a mood that varies between

equanimity and fervour, if it is to be a mechanism for keeping a united Germany within a controlled political

family, so much the better.

This is one reason why the 11 are continuing the debate about further integration, while British efforts are devoted to other propositions. Mr. that the east European countries should be given associate status at first, and full membership when they become full democracies. Mrs Thatcher is busy contemplating how to give new life to existing structures other than the EC, such as the 23-nation Council of Europe, or the 35-na-tion Conference on Security and Co-operation in Europe. She is planning to develop this thought, which is by no means Britain's alone, when ahe addresses an Anglo-German con-ference in Cambridge later this

These extra-EC initiatives are partly based on the honourable belief that a non-federal Europe, a Europe of nations bound voluntarily by various differing ties, would best maintain both peace and the free market, while not offending the Russians. In Britain, the same initiatives have the more worldly advantage of possibly dis-tracting attention, both and home and abroad, from difficult matters like the further development of EC institu-

In spite of that, people will not stop talking about the evolution of the EC. The Prime Minister is committed to British entry to the exchange rate mechanism of the European Monetary system, but it remains true that she will put it off as long as she can. She will only accept entry this year if all the other efforts bring to inflation under control are seen to have failed. It would then be a last-resort option. To her this matter, like all the others on her plate, is one item in a lifetime of politicking that has been devoted to "overthrowing socialism" or, more aptly today, to extending the frontiers

of capitalism.
It is not an ignoble aim. The benefits of capitalism and enterprise are now almost universally acknowledged, outside Peking, Havana and Tirana. Where Mrs Thatcher has run into conceptual difficulty is in under-standing why social democracy capitalism with a conscience - is so popular. Thus her attempts to emulate the market in the National Health Service, and limit local social spending through the poll tax have diminished Conservative support. Privatisations are most beneficial where they create genuine competition; monopolies are another matter. Enter-prise is at its most attractive when it involves the long-term creation of new wealth, and at its least when lucky individuals scoop up easy millions from a wash of credit-created money, simply by staging a manage-ment buy-out, a quick flotation, a tunk-bond bid here, a piece of green-mail there. Capitalism is the best form of political economy yet invented, but most voters believe that it is not yet perfect. This simple fact the coming few years.

LOMBARD

Another face of Islam

By Christina Lamb

ISLAM, for most non-Moslems in the West, is associated with images of fanaticism, violence and blood. This is partly the fault of Moslems themselves. who have failed to "market" their religion effectively to western public opinion, but partly also that of the western media. TV documentaries on the subject, for instance, often have names like "Sword of Islam," which reinforce hostile preconceptions.
In Britain, which is home to

1.5m Moslems, things have got much worse in the year since the publication of Salman Rushdie's The Satanic Verses. In the High Court this week Moslem groups are seeking authority to prosecute both Rushdie and his publishers for blasphemy. There have been numerous demonstrations (mainly non-violent), calling for the book to be banned, but it is the public burning of it— not in itself an illegal act— and above all the statements of self-appointed Moslem spokesmen such as Mr Kalim Siddici endorsing the late Ayatollah Khomeini's death sentence on the author, which have caught the public eye. Previously tol-erant non-Moslems are asking what it says about a religion and its followers that the publication of one book can provoke a wave of international terror.

Unfortunately the moderate side of Islam, one of the world's most progressive religions that inspired some of our finest art and architecture, is being forgotten. The majority of Britain's Moslems, while anxious to defend their religion from the insult and blasphemy they see in Mr Rushdie's book, do not support the death sentence and would be more than happy if the offending passages were either voluntarily withdrawn or legally condemned. Many Moslems flinch when Mr Siddiqi appears on Newsnight claiming to speak for them. But their voices are rarely heard.

British Moslems find themelves faced with an uncomfortable choice, between appearing to disown their religion and closing ranks defen-sively behind fundamentalist leaders. Ironically the same young people who a year ago were worrying their parents

with their over-adoption of western ways, skipping school for discos and forsaking halal for McDonalds, are now going to the mosques in droves an arousing new fears with talk of setting up Moslem vigilante groups: a move likely to cause a white backlash.

No TV cameras were present last weekend at the Queen Elizabeth II Conference Centre for a public lecture by the head of the Ahmadiyya Moslem com-munity, whose message was that "Islam stands for peace." As the organiser, Mr Aftab Khan, President of the Ahmadiyya Association UK, com-mented wryly, "If we had Kalim Siddiqi here advocating death for Rushdie we'd be on

News at Ten."
The Ahmadis know all about resecution. A minority sect, founded in Punjab 100 years ago, they have long been hounded by other Moslem groups who claim they were created by the British Government to split the Moslem. ment to split the Moslem world in Pakistan they were officially declared non-Moslems in 1974, and in 1984 a fundamentalist campaign against them, with official connivance, forced their leader Mirza Tahir Ahmad to flee to London, from where he now gives guidance to his 10m following. Even today Ahmadis are not allowed freedom of worship in

Pakistan. Killings of them are a regular occurrence, condemned in a recent report by Pakistan's Human Rights Commission but denied by the goveroment

So it was ironic to hear Mirza Tahir speak of Islam as a religion of tolerance. "Islam does not permit the use of force for the spread of its mes-sage," he began. Clearly allud-ing to the Rushdie affair, he said that he had scoured the Koran but could find no mention of a punishment for blas-

The rift between Moslems and non-Moslems over the last year will take more than one lecture to heal. Afterwards at Westminster tube station I asked a group of sightseers from the Midlands for their views on Moslems. "They're the ones that keep killing each other on TV," was one

LETTERS

History's verdict on the Howe Chancellorship

From Mr J. Wells.
Sir, It is pleasing to read of the Deputy Prime Minister's conversion to the cause of "manufacturing matters" ("Higher national priority

urged," February 28). But one does so with a sense of irony, tinged with anger, recalling the shock treatment to which UK manufacturing was subjected during his Chan-cellorship (1979-83). Your readers will doubtless

recall the adverse effects which monetary and fiscal deflation, interacting with growing North Sea production, managed to wreak on both the domestic demand for UK-pro-duced manufactures and, via real exchange appreciation, overseas demand, as well. Manufacturing output fell by

-17.3 per cent from peak (1979 2Q) to trough (1981 1Q) - a larger decline than during the Great Depression of 1929-31. Great Depression of 1928-31.

Manufacturing investment (including leased assets) fell by 32.8 per cent between 1979 and 1983 — to levels not seen since the mid-1950s.
The UK's share of world

manufactured exports fell a further 1.7 per cent - from 7.9 per cent (1979) to 6.2 per cent (1983). Manufacturing profitability and profit margins fell to what must have been their lowest levels ever (see Bank of England, Quarterly Bulletin, May 1989). The manufacturing labour force decline by 1.7m (1979-83) - or by 23.4 per cent

of its 1979 level. The single indicator to have registered an improvement – and this only up to 1981 - was the manufacturing trade bal-ance, and this mainly because domestic spending on manufac-tures was so depressed. Remarkably, when Sir Geoff-rey came to present the fruits of his stewardship of the econ-

omy to the electorate in 1983, not only was unemployment (at 10.5 per cent of the labour force) more than twice the 1979 level (of 4.1 per cent) but total gross domestic product was no higher than in 1979 and non-oil GDP was somewhat lower! Lest it be thought that this harsh medicine was justified by the subsequent upswing, manufacturing output during the recovery grew at roughly the same rate as total GDP, with the result that the 3.4 per cent decline in manufacturing's share in GDP, recorded during his Chancellorship, has up to now not been reversed.
Surely, history's verdict on
Sir Geoffrey's Chancellorship
will be that, instead of using
the North Sea energy windfall, available to him to modernise and reinvigorate the economy, it was partly devoted to accelit was partly devoted to accelerating UK deindustrialisation.

John Wells, Faculty of Economics and University of Cambridge

Still, more joy in Heaven

over one sinner that repen-

Foolish, not courageous, budget

both in Downing Street and at the

Foreign Office whenever it can be seen as a bulwark of economic liberal-

ism, as it will be when the Single Market becomes a reality after 1992. It

is distrusted - even, I suspect, by Mr

Hurd - when it is seen as an instru-ment for the advancement of a

bureacracy that would either stifle business by regulation or tax it to death in order to promote welfare expenditure, as would happen if the evolution of a confederal structure

were to be mishandled. "It really would be foolish, it really would be ludicrous, it would make us laughable

in the eyes of our citizens if we spent, as Community politicians, this year discussing fresh commitments for the

future whilst failing to carry through the European commitments which

From Mr Harold Chorney. Sir, As a Canadian econo-mist on sabbatical in London illow me to correct the false image of a courageous Cana-dian Government in your edi-torial comment ("Canada's Brave Budget," February 22). Mr Michael Wilson's budget, far from being courageous, risks pinnging the Canadian economy into a repeat perfor-mance of the disastrous reces-

The real rate of interest in Canada is at an all-time high (over 7 per cent) and more than 400 basis points higher than the rate in the US. The Government's own budget fore-casts unemployment to rise to 8.5 per cent throughout 1990 and 1991. The cuts that the budget announces in established programmes financing post-secondary education and hospitals come on top of earlier reductions in these already

Canada's debt to gross domestic product ratio is half the ratio that existed in the post-war period, a period of unprecedented economic expansion. The current programme budget of the Government is in surplus by some C\$ 8.9bn. The burden of the debt, 82

canadian savers, is considerably worsened by the Government's high interest rate policy. The Department of Finance points out that every percentage point rise in the interest rate adds an additional C\$ 1.3bn in interest charges.
The Government's dogmatic

adherence to a high-interest, austerity budget deserves to be called irresponsible and foolish rather than courageous. Harold Chorney,

Standard of living index

Keiniside.
Sir, It is widely believed that a cost of living index shows what it costs to live. It does not, it shows the cost of main-

ing over a period of time.

It is possible "to beat the index" by changing consumption habits, for example, by reducing the purchases of alcohol and tables. hol and tobacco when prices increase in favour of less volatile and lower cost items. Indirect taxes, such as excise duty and value-added tax, are

in this. Income tax is often a substantial and, except at the margin, unavoidable item of expenditure in most individual budgets. If it had been part of the calculation, the cost of living index over the last few years would not have risen so sharply and Chancellors would have had a greater degree of flexibility in taxation policy. McFadzean of Kelvinside, Woodside

included in the index; direct taxes are not. There is no logic

Quarry Woods, Marlow, Buckinghamshire

From Lord McFadzean of Kelvinside

taining a given standard of liv-

Difficulties in the way of explaining the Japanese stock market fall clear that "fair value" in the Japanese context corresponds

to western conventions. We should also emphasise that, using conventional yard-sticks, the Japanese market was just as "overvalued" at the

the Japanese stock market is

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Sir, We are rather puzzled by much recent comment on the fall in stock prices in Japan. It is commonplace to par-tially attribute the share price fall to increases in interest rates and higher oil prices. Yet, although share prices fell by as

much as 10 per cent between Rebruary 19-26, oil prices actu-ally fell (modestly) over this period, and Japanese government bond yields rose by a paltry 19 basis points.

From Mr M. Shah and Mr S. Wadhwani.

Of course, it is possible that the market only gradually adjusts to new information. Taking a longer perspective, Japanese bond yields have risen by 86 basis points during 1990, while equity prices have declined by about 15 per cent

(by February 26). Historical evidence suggests that a rise in bond yields of 1 per cent is associated with about a 2 per cent fall in share prices. Fur-ther, oil prices (denominated in dollars) are, if anything, lower than at the turn of the year. That leaves the third of the oft-cited "triple demerits" the exchange rate. The yen has depreciated by about 3 per cent against the dollar since the beginning of the year. Past his-torical experience suggests that this should imply a fall of about 1 per cent in share prices. Hence, overall, the "tri-ple demerits" appear to be able to account for only about one

share prices. Another common "explana-tion" that is currently offered

for the fall in Japanese share prices is that they have been overvalued. Indeed, several analysts have been pointing to the fact that the yield ratio is rather high by historical stan-dards. Implicit in the use of this criterion is the assumption that the Japanese market can he sensibly assessed by looking at the yield ratio. However, analysis over the last 20 years suggests that the yield ratio provides no guide to move-ments in Japanese share prices (in contrast to the UK or US). It is not obvious why the market should suddenly begin to use conventional yardsticks like the yield ratio. A serious difficulty associated with the "it-is-overvalued" school of explanations of the Japanese fifth of the actual decline in

stock price falls is that it is not

time of the October 1987 crash, but that did not stop it from recovering its losses in that it rose by about 23 per cent during the first quarter of 1988. It is probably unwise to conclude that any of the above necessarily implies a recovery in Japanese share prices. Only that, just like the worldwide crash of '87, the recent fall in

Mushtag Shah, Sushil Wadhwani,

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Marmoer of TSA and ISE

FINANCIAL TIMES

Friday March 2 1990



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SEARCH FOR ALTERNATIVE TO STATE FUNDING

BBC go-ahead for world TV news



BBC director general Michael Checkland: starting date soon

Government

insufficient evidence for crimi-

glomerate headed by Mr Tiny

Rowland. It brings to an end a 13-year battle for control of House of Fraser and its flag-ship, the Harrods store, involv-ing a cast of colourful charac-

Lonrho has been pushing for

publication of the report which it believes will be damaging to the Faveds. A year ago The

Observer newspaper published in a special edition what it said

were extracts from the investi-

gation, but circulation of

details was stopped by a court injunction which is still in

The report by the DTI

inspectors was passed to the Director of Public Prosecutions

and the director of the Serious

Fraud Office in July 1988. A decision on whether to prose

cute is thought to have awaited a final piece of evi-

In a statement, the directors

said they were satisfied that

"all lines of inquiry" had been pursued. "The evidence avail-

able is insufficient to afford a

realistic prospect of conviction for any criminal offence relat-

ing to any matter of substance

raised in the report," they said Lonrho yesterday said the

decision to publish was over-due. "When the public and the

City sees the contents of the report, there will be a demand for action," it said.

House of Fraser said it was heartening that a 12-year episode in the history of House of

Fraser – five years under our

under our predecessors - is

Conservative MPs condemned the length of time it took the

DTI to publish the report. Ms Marjorie Mowlam, the opposi-

tion Labour Party's spokesman

DTI had acted in a "shabby and unacceptable" way by

making clear its intentions but not releasing the report until

next week. Mr Ken Warren, Conserva

At Westminster, Labour and

dence from Brunei.

Fraser directors.

rules out

new action

on House

THE BRITISH Broadcasting Corporation (BBC) has decided to push ahead with the creation of World Television ation of World Television
News, a television version of
its World Service radio.

Mr Michael Checkland, director general of the BBC, said
yesterday that he would
announce a starting date for
the service, which will begin as
three half-hour programmes a
day, within the next two
months.

The project is likely to include Visnews, the London-based international television news agency controlled by Reuters, the news and information group in which NEC the tion group in which NBC, the US network company, has a

because it has rights to much international news footage and has also had ambitions to run its own international television news programme for several

Last month Mr Marmaduke Hussey, chairman of the BBC, made a renewed appeal to the British Government for funds to help launch the television news service, which would be distributed on cable and satellite systems although it could also be rebroadcast by conven-tional broadcasters in North America, Europe and the Far

tion group in which NBC, the
US network company, has a
significant stake.
Visnews is important said yesterday.

some money from the Government. If we don't, we will do it another way," Mr Checkland said yesterday.

The BBC first made a pilot programme in 1986 and asked the Government for 27.8m (\$13.2m) a year and in 1987, 230 MPs signed a motion in favour of the project.

After talks with the Foreign and Commonwealth Office the BBC scaled down its appeal to \$1.50 MPs and \$1.50 MPs appeal to \$1.50 MPs appeal to \$1.50 MPs appeal to \$1.50 MPs appear there are the scale of the scale

£3.4m over three years. In March 1988 the Government not only turned down the request but also said the BBC could not use any World Ser-vice funds for the project. Merchant bankers J. Henry

Schroder Wagg were brought in to find alternative financing.
Mr Checkland declined to say yesterday when BBC World Television News would be

Baker says US ready to accept cut in aid to Israel

By Llonel Barber in Washington

of Fraser THE BUSH Administration is prepared to accept cuts in foreign aid to Israel and Egypt in By Raiph Atkins in London order to help emerging democracies in eastern Europe, Pan-ama and Nicaragua, Mr James CONTROVERSY surrounding the takeover in 1985 of the Brit-ish House of Fraser stores group by the Fayed brothers reached its final chapter yes-terday with a Government announcement that there was Baker, US Secretary of State, told Congress yesterday. This was the first time the Administration has conceded publicly that it could support cuts to Israel and Egypt, the two largest recipients of US

insufficient evidence for criminal convictions.

The report by Department of Trade and Industry inspectors into the affair, which took more than a year to compile and was with the DTI for a further 18 months, is to be published next Wednesday.

Mr Nicholas Ridley, Trade and Industry Secretary, said he The Administration is campaigning to reduce congressional discretion over the allocation of aid, but many suspect that Mr Baker views the general issue as a specific way to prod Israel to play a more conand Industry Secretary, said he structive role in Middle East did not intend "to take any fur-ther action" in the affair, rul-

peace talks. Appearing yesterday before the House sub-committee on ing out any attempt to seek the disqualification of House of foreign operations, Mr Baker indicated growing frustration with the Israeli Government. His statement followed a brash and expensive campaign against the Fayed brothers by Lonrho, the international con-"We've done pretty much all

we can do, we think, from our end, and we are awaiting a response from the Israeli Government. We're coming very close to the time when we will know one way or the other

Together, Israel and Egypt are expected to receive around \$3bn and \$2.1bn respectively this year - as part of the \$14.6 to foreign aid budget - as a result of their participation in the Camp David Middle East peace accords 10 years ago.

Mr Baker made clear that the Administration would support cuts in aid to Jersel and port cuts in aid to Israel and Egypt only on condition that it is part of a broader, across-the-board reduction of US assistance to other friendly

countries.
Mr Baker wants to change the practice whereby Congress earmarks almost 90 per cent of funds to its favoured sources.

are concerned that it allows lit-tle flexibility to respond to the demands of the newly independent Eastern European coun-tries such as Poland, Czechoslovakia, and Hungary.

The Administration also wants to help Panama, the vic-tim of three years of US economic sanctions and last December's invasion, which finally removed General Man-uel Noriega. Last Sunday's upset election win by the USbacked Nicaraguan opposition has created a second unforeseen demand for US financial

The US is attempting to encourage talks between Israeli and Palestinian delegations as a first step towards elections in the occupied territories of the West Bank and Gaza. Israel's forum of four top ministers is due to meet today to respond to the latest US pro-

US and Japan near accord on new supercomputer sales pact

By Robert Thomson in Tokyo

JAPAN and the US appear to "This is not a discussion at examine broader aspects of the sensitive issue of public procurement of supercomputers, which Washington has listed under the punitive Section 301

After two days of talks in

Tokyo, a US trade official said last night that the two countries had agreed on several areas of a new government purchase agreement. The pro-posed new agreement would replace a 1987 pact under which US companies are yet to sell a supercomputer to Japan. US officials have complained that large discounts demanded by Japanese academic and research institutes have precluded competition by US makers, and the Japanese Government has responded by agreeing to increase budget

allocations for supercomputer

purchases to reduce the need for discounts. A US trade official said that Japanese negotiators also showed that they "clearly accepted" the need for tighter control of anti-monopoly laws, and that the government "intends to enforce them". Ten-ders for computer contracts in by Y1 bids for design contracts by Japanese makers, who have

been ordered to stop the prac-

tice by the government.

is about full and fair market opportunity," the US official

Supercomputers, wood products, and satellites have been listed under Section 301, and the US Trade Representative's office is required to deliver a report to the US Congress in April on progress on these

US officials said yesterday that they and Japanese trade officials want to finalise a new supercomputer agreement before the April report, in the interests of placating Congress.

Peter Riddell adds from Washington: President George Bush will seek to revive the stalled trade discussions between the US and Japan when he meets Mr Toshiki Kaifu. the recently re-elected Japanese Prime Minister, in Palm Springs, California,

However, senior Administra-tion officials are stressing that the meeting is not a "negotia-ting session" and no break-throughs can be expected on specific trade issues.

The White House wants a far-ranging review of the bilateral relationship into the 1990s, stepping back from immediate problems. The State Department, in particular, wants to

danger of being dominated by trade disputes.

The Japanese Government also yesterday attempted to draw attention away from the trade significance of the sum-

Mr Noboru Hatakeyama, the director-general of trade policy for Japan's Ministry of Interna-tional Trade and Industry (Mitt), said "many items will be discussed", and while the Structural Impediments Initiative (SII) on trade is to be raised, there "will be no need for discussions in great detail". Nevertheless, Mrs Carla Hills, the US Trade Representative, who will attend the meetings, has said trade will "most assuredly be on the agenda." Mr Hatakeyama admitted that Japan's three most senior SII negotiators will be travel-ling with Mr Kaifu, and he insisted that the government has the political will to succeed in SII: "I don't think it is right for our US colleagues to have

criticised us that way."
Mrs Hills said she hoped that Mr Kaifu would come with some information about how he is going to address these trade issues, "but more importantly the president can describe, vividly, how very much we need progress."

China toughens stance over Hong Kong passports

By Colina MacDougali in London

CHINA hardened its attitude yesterday to the proposed Brit-ish government offer of pass-ports for 50,000 Hong Kong families by announcing that the passports would not be recognised when China regains the colony in 1997. The British Government had

hoped that the passport package would help stem further destabilising emigration of professionals and key government officials from the territory. Li Zhaoxing, spokesman for China's Foreign Ministry, yes-terday made it clear that Hong

terday made it clear that Hong
Kong people who wished to
change nationality would need
Peking's permission.

He delivered a statement
declaring that "any Chinese
citizen who resides in China
and wishes to acquire foreign
citizenship must first of all
apply and obtain approval to
forfeit his or her Chinese citizenship."

The increasingly tough stance implies determination to stamp out any outside alle-giances within Hong Kong after the handover, no matter what the cost in terms of lost expertise now. The British package was intended to assure key Hong Kong personnel that they could safely stay in the territory and at the same time acquire another

passport.
China's statement also appeared to be aimed at bol-stering opposition among Britain's MPs over the parlia-mentary bill legalising the passport package. This is already facing trouble from shout 50 Conservative MPs about 80 Conservative MPs who object to the extension of

minigration into Britain.

Peking may also be increasingly concerned at the potential growth in number of overseas havens for Hong Kong

In London yesterday it was understood that Government understood that Government was close to agreement with Australia, Canada, France, the Netherlands, Italy, Japan and Singapore on details of a deal to offer passports to key Hong Kong citizens who work for companies based in those coun-

tries.

Peking's statement made it clear that "Chinese citizens,"

Tables defines Hong Kong residents, would not enjoy British consular protection in China or Hong Kong after 1997, when the territory reverts to

hinese sovereignty. China objected strongly to the package in December when it was first announced, calling it "a gross violation of (the British) solemn commitme in the Sino-British Joint Declaration of 1984.

This allegation has already been rejected by both the Brit-ish and the Hong Kong Governments. Yesterday's statement repeated the December warning that China reserved the right to "take appropriate measures," while expressing the hope that the British side would consider the "overall situation" and "refrain from carrying out this wrong practice." The statement follows amendments passed two weeks ago to the Basic Law for Hong Kong, the post-1997 constitution for the territory, which prevents people entitled to a foreign right of abode from holding top posts, including those of Chief Executive, membership of the Legislative Council and of Chief Justice after the handover. These were after the handover. These were pushed through at the final

Lesson of history for the Royal

The headline news about Royal Insurance is wild British weather and the exceptional losses due this year of at least 250m net. But the 7 per cent ssom net. But the 7 per cent yield at which the shares came to rest last night is not a firm platform below which they cannot plunge further. The deeper issue in yesterday's 43 per cent fall in annual pre-tax profits was additional evidence that Royal's US business has dragged it into a position not unlike Commercial Union's in the mid-1980s.

The problem is smaller

The problem is smaller, since Royal's managers have never been as batty as CU's once were and Royal's UK business is very nearly as blue-chip as Sun Alliance's. But Royal has \$800m-plus of net assets locked in the US, where it has delivered £142m of pre-tax losses in the last two years, with no clear sign of sig-nificant price increases in com-mercial lines in 1990 and questionable prospects of a good long-term return. Even excluding 1989's \$165m of additional reserving for old policies, Royal's combined ratio (claims and expenses as a percentage of premiums) last year was way below the industry aver-

The problem is to see how Royal can extricate itself on reasonable terms from a US entanglement which is prejudi-cing its dividend potential and its ability to finance growth at a time when the grand Frenchled reshuffling of European insurance has placed a new premium on size. On the basis of Zurich Insurance's recent purchase of Maryland Casupartnase of maryant cast-atty, Royal would get no more than book value for Royal US. But the idea that mega-merg-ers among UK composites may be needed, as they were in sim-ilar operating conditions in the late 1950s, offers one way out.

Barclays -

Amid all the good news from Barclays yesterday about topics as diverse as UK had debts and BZW's Japanese equity business, it was easy enough for investors to ignore some of the small print. The relevant detail is that Barclays's return on equity dropped a point last on equity dropped a point last year, to 26 per cent, which is some way short of the 29 per cent level seen just five years

it went, for the market to bid the shares up 11p on the back of the 19 per cent dividend increase and the move to 70 per cent provisioning against LDC debt exposure. The snag is that the stock has already Barclays Share price relative to the FT-A Banks Index

had an excellent run against the sector in the last 12 months. Leaving Midland out months. Leaving miniant out of account as a special situa-tion, any substantial re-rating of Barclays in 1990 against Nat-West and Lloyds would seem to imply an assumption that Barclays is about to break through into some new era of tainably superior profitabil

sustainably superior profitability.

That is precisely where debate ought to start. On an operational level, Barclays' mere 52 per cent increase in UK bad debt provisions to £187m, against the clearers' sector average of 124 per cent, looks like convincing evidence that Sir John Quinton's postrights issue dash for growth has not backfired. But it is only when Barclays' indices for only when Barclays' indices for return on capital start moving ahead again that the market will have conclusive evidence that a £900m-plus cash call was

GrandMet

The more one hears about the proposed deal between Grand Metropolitan and Elders, the more it revives old doubts about GrandMet's over-all strategy. Granted, the details are still muzzy, with details are still muzzy, with the Australian camp leaking like a sieve in hopes of hus-tiling things along and Grand-Met dragging its heels in silence. But it now seems fairly clear that after selling its brew-eries to Eiders for some £400m, GrandMet is then to spend the proceeds in tendering for some 20 per cent of Elders' equity.

This seems a distinctly odd move for a company which has only recently made up lost ground in the market's eyes after the Pillsbury deal. Mr Elliott's reputation is not what it was, given suggestions of overgearing in his Harlin vehicle scurrilous comparisons with the hapless Mr Bond. Keeping such company will scarcely

raise GrandMet's standing with the average timorous

fund manager.

Nor is it clear what the balance sheet of a demerged Elders brewing business would look like. If it were ungeared and free from claims on its cash flow, the rest of the Ell-iott empire would be deprived of its main cash generator. If not, it is even less clear why GrandMet should get involved.

especially since it is supposed to have an alternative cash buyer for its breweries.

As part of the deal, Grand-Met would emerge as property manager of the biggest pub estate in the UK. This has its assets to the comparison of the property of the biggest pub estate in the UK. attractions, especially since GrandMet might net £500m or so from the sale of its pub leases to the new idea. leases to the new joint venture. But for a company which has attracted criticism over its accounting policies in the recent past, creating a huge recent past, creat off-balance sheet vehicle is scarcely good investor rela-tions either.

Foreign & Colonial

Yesterday's figures from Foreign & Colonial are a useful reminder of the long term attractions of investment trusts. Over the last ten years, Foreign & Colonial shares have outperformed all but four of the stocks in the FT-30. The shares have even managed to outperform the Morgan Stanley World Index over the past three years. And in 1989, its international portfolio outper-fomed the All-Share by a good margin.

There is, of course, no guarantee that F & C can repeat the trick. So far in 1990 it is underperforming the sector because of the strength of sterling. of the strength of sterling. Assets per share have dropped to around 180p and the discount, having briefly fallen to 13 per cent last year, has widened to 18 per cent. But for such a staid-sounding institution, F & C is prepared to tolerate a surprsing mismatch between its investments and between its investments and its currency exposure. And as its recent £110m debenture showed, it is willing to exploit its ability to gear up for

F & C is relatively bullish about the prospects for equi-ties, on the basis that interest rates are likely to fall faster A keen contrarian, it has even been a recent buyer of D-Mark bonds. The really determined contrarian, on the other hand, might simply deduce that F & C is due for a spell of underper-

plenary session of the Basic Law drafting committee. UK Tories try to limit poll tax damage budgets become known later council elections, calling on this month. council elections, calling on them to promote the poll tax cial. "My feelings on this are

Continued from Page 1 ride out the immediate storm and to prepare to soften next year's bills by making more funds available. One Cabinet minister said: "The structure of financing will remain the same. We can argue about the

tive chairman of the Commons select committee on trade and industry, said he hoped future DTI investigations would be "more expeditious".

Many high-spending councils are, however, still expected to be charge-capped once detailed

Mr Baker vesterday defended the tax as more fair and efficient than domestic rating, but acknowledged that the Government had to "go back to first principles" to persuade people of its merits. He has written to all local Conservative associa-

strongly and to attack the alternatives put forward by

Treasury officials are bracing themselves for an unwel-come rise in inflation. "I am sure it will be something horri-ble," said one Whitehall offi-

Although the poll tax has the effect of boosting the retail prices index, its impact on inflation as recorded by the gross domestic product deflator will be depressive. This year the effect will be to cut the GDP deflator by 2 percentage

Inflation fears give markets battering

Continued from Page 1 government bonds and futures lost about $1\frac{1}{2}$ points.

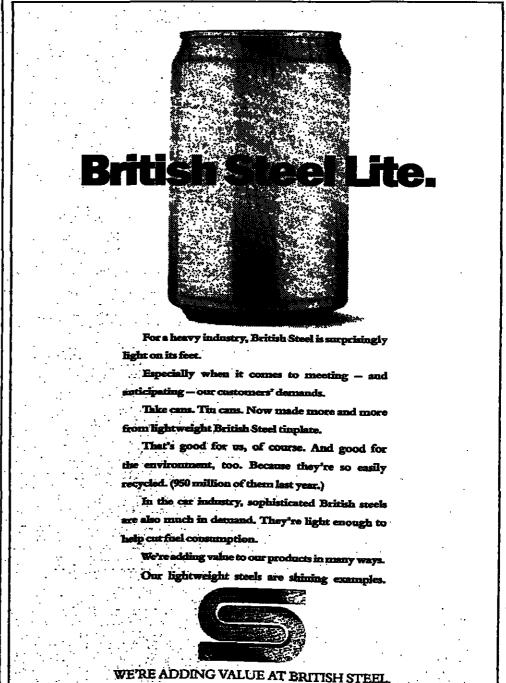
"The markets took fright at the mere mention of a one-forone currency swap," said Mr Kit Juckes, an international economist at Warburg Securi-ties, the London investment

While German equities held up, the D-Mark suffered on fears of the inflationary impact of an inflow of savings into West Germany. The D-Mark weakened against the French franc and the pound.

The West German currency had declined steadily against the dollar throughout the week, but yesterday its fall speeded up. It ended at DM1.7105 to the dollar, after 1.7000 at Wednesday's close and well below 1.6755 last Fri-

Fears about currency union and inflation also distressed the London share market, which suffered a delayed reaction to Wednesday's worsethan expected trade figures. The FT-SE 100 fell 17 points to close at 2,238.4, as the markets reconsidered the £1.9bn (\$3.2bn) January trade deficit. The pound was down to 89.3 on its trade weighted index, after 89.9 the previous day. The poor trade data inflicted

further losses on UK govern-ment securities. The market lost 4 point after a severe 11/2 point fall on Wednesday. Worries that the community charge, the reformed local tax being introduced by the Government, would push up UK inflation also drove gilt yields up, with price losses of 3, point.



WORLD WEATHER Aglera Anglera Anster dan Anster dan Anthens Bahrah Barraka Ba



INSIDE

Union Carbide goes it alone:

Union Carbide, battered through the 1980s by a recession, the Bhopai tragedy, the forced sale of some of its best businesses and a fight to. retain its independence, has decided against another big restructuring. The news disappointed Wall Street, which had enjoyed a spate of rumours in recent weeks about pending joint ventures and asset sales. Roderick Oram réports. Page 23

Take the money and run'



Shareholders in Bond and radio arm of Mr Alan Bond's debt-ridden empire, were yesterday warned by Mr Kerry Packer, left, head of Television Corporation of Australia, that receivership or liquidation was the only alternative to accepting TCA's auda-cious bid for the com-

pany. Last Thursday Bond Media formally rejected TCA's one-for-10 offer, valuing Bond Media shares at 10 cents and the company at only A\$53m (US\$40.8m). Page 23

A stitch in time

The growing row in Germany between DG Bank and nine French banks over disputed bond transactions raises some important issues for the Euromarket. In particular, it has highlighted the need for efficient and binding trade confirmation systems. Page 25

Mating call misses the mark



Prospects for iron ore producers look better now than they have for a decade. But that did not stop the 1990 iron ore "mating season" grinding to a temporary halt last week. Talks in Germany and Japan, the most important consumers in the international and, to everyone's surprise, a strance

market as both sides sat tight and contemplated their next moves. Page 29

A touch of the glums

India's stock markets have been feeling rather sorry for themselves lately. With only the first through, the markets have been reacting cau-tiously and the 30-share index of the Bombay Stock Exchange fell by 4 points to 676,23 on Wednesday. Page 44

Airlines fly into stormy weather

Canada's two big airlines, Air Canada and PWA Operations, hit heavy turbulence in the tourth quarter of 1989 because of a bitterly cold December, a 20 per cent jump in fuel prices and widespread cutbacks in business travel. Robert Gibbons reports. Page 23

Market Statistics

FT-A indices, FT-A world indices

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Renison Gidids
Royal Insurance
Seatchi & Seatchi Foreign and Colonial Freeman Gabetti Holding Godfrey Davis Hartwell Takare Union Carbide Wartsliä

Chief price changes yesterday

Emil-Ettu.,
Samil 100TORYO (Yen)

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Heach Seles

13, Kasal Kogyo
3, Morshita
Ogald Kyert 1380 + 200 1300 + 180 1440 + 150 1710 + 210 1340 + 190 1240 + 160

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Barclays adds £1bn to provisions

BARCLAYS Bank added almost film (\$1.75m) to its Third World provisions yesterday, bringing to \$4.65m the total amount that the Big Four UK clearing banks set aside in their 1969 accounts. sine in their law accounts.

Sir John Quinton, the chairman of the UK's largest banking group, said the provisions marked "the end of an era" in which "the familiar and highly regrettable story" of developing country debt had burdened his bank's profits

O THE FINANCIAL TIMES LIMITED 1990

Barclays' provisions mean it has now covered the equivalent of 70 per cent of its exposure to problem countries. However, Bar-

added, the provision level falls to 64 per cent. Barclays had been expected to boost its reserves after Lloyds and NatWest decided to raise their cover from 50 per cent to about 70 per cent last year. Only Midland Bank opted not to make a further charge in the cecond half claiming that its second half, claiming that its existing provisions of 50 per cent were adequate and conformed to guidelines laid down by the Bank

of England.
The effect of Barclays' charge was to halve its pre-tax profits.

against the controversial local authority swaps problem. Barclays is the only bank to report results since last week's Appeal Court ruling which legi-timised a portion of the swaps entered into by the authorities. But Barclays said that it had made a provision against its entire exposure because the case continues with an appeal to the

House of Lords.

Barclays' results showed that the bank had benefited from strong loan growth in the UK corporate market last year and from

ment bank, which raised profits by two-thirds to £54m despite the slump in the securities markets and the swaps problem. Both its equities and fixed income busi-nesses are operating profitably.

nesses are operating profitably.

However, other parts of the
Barclays group suffered from the
effect of high UK interest rates.

Barclaycard, the UK's largest
credit card operation, saw profits
slump as cardholders cut back on
their borrowings and Mercantile
Group, the leasing subsidiary,
was also sharply down.

Str. John said he expected con-

Sir John said he expected con-

said he believed Barclays' loan exposure would be "manage because it had been cautious about assuming risks. in the vulnerable leveraged finance market, Barclays was involved in 160 deals with an exposure of £1.5bn. "But there are very few that give us any concern," he said.

All the clearing banks are now elsiming that they have finally

claiming that they have finally got the Third World debt problem behind them. Their provision levels compare favourably with those of most continental Euro-pean and Japanese banks and are ahead of those set by the major-

division was also in the red last year, with semiconductor prices plunging in the product areas in which Philips is active.

Philips is a leading contributor to European IC collaboration pro-

jects such as Eureka, the Joint European Submicron Silicon Ini-tiative (Jessi) and the Megapro-ject with Siemens of Germany. However, there have been sug-

gestions that Philips is falling behind companies such as Sie-mens in developing new-genera-tion semiconductor products. The

German company recently announced that it was collaborate

ing with International Business Machines of the US in developing

the 64-megabit dynamic random access memory (D-Ram) chip. "The IBM-Siemens collabora-

tion does not hinder us," Mr van der Klugt claimed. "We are happy about it." He added that

the two partners would contrib-ute their know-how to the Jessi

project.

If Mr van der Klugt's strategy

on computers and ICs is failing to

dent scepticism in some quarters, it is not dimming the cheerful-

ness of Mr Timmer. "In both

areas we've put in new manage-ment," he said. "The tasks they

face are phenomenal but so were the tasks we faced in consumer

electronics a couple of years ago.

Mr Timmer stressed that he

streamlining could not be ruled

Mr Timmer looks as if he will

Relly to retire as chairman of Anglo

Waldmeir in Johannesburg

MR GAVIN Relly, the chairman of Anglo American Corp, the South African industrial and mining conglomerate, and the first white businessman to meet Mr Nelson Mandela, the leader of the African National Congre (ANC), after his release, is to retire at the end of the month. His successor will be Mr Julian Ogilvie Thompson, the chairman of De Beers. Mr Ogilvie Thomp-

of De Beers. Mr Ogilvie Thompson will retain his chairmanship of the diamond company.

Both Mr Relly and Mr Ogilvie Thompson have spent their entire working careers with the Oppenheimer group, which encompasses Anglo, De Beers and Minorco. Mr Relly was appointed chairman of Anglo in 1983 following the retirement of Mr Harry Oppenheimer, whose family founded the Anglo group.

In Johannesburg yesterday Mr Ogilvie Thompson said his appointment was unlikely to

appointment was unlikely to lead to any fundamental changes in Anglo's direction. Mr Relly will continue to serve the group will continue to serve the group largely as a roving ambassador. Mr Ogilvie Thompson has taken over the chairmanship of Anglo at what is arguably one of the most uncertain times for South Africa's mining industry. In recent weeks the ANC has repeated its plans for nationalising the country's mines, banks

and "monopoly" industries.

Last night Mr Ogilvie Thompson said he believed the best means of spreading the country's wealth more evenly lay not in nationalisation and redistribution, but in ensuring that the economy grew strongly, permit-ting greater spending on social services such as healthcare and

He said that Anglo was devoting an increasing amount of money to training black employ-ees and said that this would eventually lead to the group's managerial structure becoming more representative of skilled employees. He expected the group to have its first black executive director this decade.

Mr Ogilvie Thompson, 56, said he would devolve more responsibilities in De Beers, a deve ment observers in South Africa believe will ultimately pave the way for Mr Nicholas Oppenhei-mer, Mr Harry Oppenheimer's only son, to head the diamond

Mr Relly, 64, has long been an outspoken critic of apartheid. In 1985, he defied the wishes of Mr P. W. Botha, the former President, by leading the first delegation of white businessmen to meet ANC leaders.

These came out at £692m compared with £1.4bn in 1988. ditions to remain difficult in 1990 because the Government would a rise in sales of services such as life insurance and pensions. clays does not include South Africa in that figure. If that is This fall included the impact of a further £33m of provisions Another gainer was Barclays de Zoete Wedd, Barclays' investbe obliged to keep interest rates high to combat inflation. But he ity of large US banks. Lex, Page 20 Time to pull more tricks out of the hat

Laura Raun and Michael Skapinker on the challenge facing Philips' president-designate

r Jan Timmer, presi-dent-designate of Phil-ips, the Dutch electronics giant, is a realistic man. He admitted yesterday that the company had no chance of meeting pany nan no chance of meeting its ambitious goal of earning FI 8bn (\$1.6bn) on sales of FI 90bn by its 100th anniversary in 1991. Setting targets was dangerous, he

explained.

Mr Cor van der Klugt, the current president, yesterday revealed net income of Fl 1.37bn on sales of F157.2bn for 1989. He expressed satisfaction at what he called "considerable progress. The ship is on course," he said. For 1990 he predicted that "net income from normal business operations will further increase. It is virtually impossible to pre-dict the effects of the uncertain situation surrounding currencies and interest rates. However, Philand interest rates. However, Philips hopes to improve its total net result this year," he added.

Mr van der Klugt played down the possible negative impact of rising interest rates this year, insisting that Philips managed its money carafully. In 1989 the Dutch company slashed its financial expenses to F1.132hn from F1.197hn.

Mr van der Klugt, who has embarked two years ago on a sweeping reorganisation plan ed to make Philips more profitable, efficient and - most important - competitive with the Japanese. On the evidence of yesterday's results be has only par-tially achieved his goals.

The one product division that has shown unequivocal improve-ment is the once-ailing consumer products business, which has been headed by Mr Timmer since 1987. The question is whether he will be able to work his magic on the rest of the company when he takes over the helm next July. Mr van der Klugt will hand

By Robert Taylor in Stockholm

CARDO, the Swedish industrial

holding company affiliated to the Volvo group, has bought for SKrlbn (\$163.7m) the Pennsylva-

nia-based Wabco (Westinghouse Air Brake Co) Railway Products,

the world's biggest railway brake manufacturer which is part of

American Standard.
The acquisition of Wabco Railway, which has an annual turn-

over of SKrl.8bn, strengthens still further Cardo's strategic

dominance in the railway brake industry. It follows last Novem-

ber's creation of the Brussels based company jointly owned by Cardo and Lucas Industries,

Equipments Ferroviaires Euro-



Jan Timmer, left: Cor van der Klugt hopes his successor can leave his magic touch on the whole company

which has closed about 75 of its 420 factories and cut its workforce by 32,000 over the past three years. Profitability measured by net income as a percentage of sales improved to 24 per cent in 1989 from 1.5 per cent in 1987, although still below Philips' goal of at least 3 per cent.

Cardo buys world's biggest

rail brake group for SKr1bn

an investment group made up of

an investment group made up of Wabco Railway's own management. Cardo has the option to buy all the shares in the company after five years. But the North American joint venture will not be consolidated immediately into the Cardo group.

Cardo will acquire all of Wabco's railway operations outside North America, which have a SKr500m annual turnover. These include its main subsidiaries in Italy and France, its sales organisation in Austria, Switzerland and Belgium and

Switzerland and Belgium, and the sales rights of Wabco rallway companies around the world.

goal of at least 3 per cent.

In North America, a market that Philips considers crucial to its success, the company suffered a loss of F1360m last year compared with a profit of F137m in 1988. Consumer products' operating income jumped to F1 Libn in

The results demonstrate that

while Philips has great strengths in areas such as colour televisions, it is failing to make the grade in information systems and integrated circuits, which are

over to him a leaner Philips 1989 from FI 827m the year to FI 40m from FI 368m

both making losses.

Philips' four core activities - lighting, consumer prod-ucts. professional electronic systems and electronic components - are all doing badly. Electronic components lost Fl 125m in 1989 and professional electron-ic systems' profits plummeted

Both sides believe there will be "essential synergic effects" in

areas such as product development, production and marketing. Cardo claimed that the new acquisition would make it "the

strongest and most complete

company among the world brake system suppliers to the expand-

ing railway industry." It is now estimated that EFE/Wabco Rail-

way will have 40 per cent of the world share of the locomotive

brake market with a turnover of SKr2.6bn a year.

Mr Lennart Nilsson, Cardo's president and chief executive off-

cer, said that the sales prospects

Philips to remain in the computer business, despite losing hundreds of millions of guilders" in this sector last year. information and communication systems businesses to respond more flexibly to customers, he

said. He also promised new prod-ucts and hinted strongly that Philips might take over a computer company this year.
The integrated circuits (IC)

terday that it was vital for an electronics company such as the policies of Mr van der Klugt. However, he said that further The company had separated its

be less sensitive to criticism than the sometimes prickly Mr van der Klugt. When asked whether Phil-ips was dumping television sets in the US. Mr Timmer replied dryly: "TV sets are more expensive in Europe than in America. We can only hope that prices in America rise."

Warning: high tech can

This is not because most CAM from a camshaft.

Keep an eye on high tech's bottom line. It'll cost you £1.50. It could make you a fortune.

Under the agreement Wabco Railway and EFE will co-ordinate their European activities. They will form the biggest supplier of complete brake systems for rail for railway brake systems was excellent. "Investment plans indipeens (EFE), with an initial turnover of SKr900m. The Swedish company will cate a heavy increase in rail bound traffic," he added. "A masacquire the North American operations of Wabco as the main sive re-equipment and extension of the railway system has begun, traffic with production units in especially in Europe." investor but in co-operation with Sweden, UK, France and Italy.

Maxwell sells US printing arm By Raymond Snoddy in London

entrepreneur, yesterday com-pleted his transformation from printer to publisher by selling Maxwell Graphics, his US print-

ing company, for US\$510m.
The chairman of Maxwell Communication Corporation (MCC) was in typically ebullient mood yesterday as he described the effect of the disposal to Quebecor Printing of Canada, a subsidiary of Quebecor, the publishing and forest industries

group.
In 18 months we have achieved the conversion from 80 per cent printer and 20 per cent publisher to a 100 per cent publisher," said Mr Maxwell.

He still owns two printing plants in France, which will be sold, and held on to a minority

stake in BPCC, his British print-ing company, when he sold it to

MR ROBERT MAXWELL, the UK its management just over a year of Macmillan, the US publisher.

Mr Maxwell is also keeping a toehold in the American printing industry. Maxwell Communication, through its Canadian sub-sidiary, has acquired 25.8 per cent of the present share capital of Quebecor Printing for

Calsse de dépôt, the Quebec pension and insurance group, has also invested US\$112.5m in spe--cially-issued Quebecor Printing convertible debentures.

The deal means that Quebecor will have 57.5 per cent of the printing company. Caisse de dépôt 22.5 per cent and MCC 20

Apart from wishing to move from printing into publish-ing, the Maxwell disposals have been designed to reduce debt following the acquisition

Most of the proceeds from the sale of Maxwell Graphics, which had profits of \$50m last year before tax and interest, will go to

reducing debt.
MCC says its disposal programme now totals around \$3.75bn, of which around \$1.4bn has come from the sale of the three main printing bus-

The disposals now add up to slightly more than the cost of the original Macmillan deal and further sell-offs are unlike-The deal will also cement Mr

Maxwell's relationship with Mr Pierre Peladeau, chairman of Both MCC and Quebecor aiready have a joint interest in Donohne, the Quebec newsprint damage your profits.

chairmen can't tell a CAD-But because most managers don't know which numbers to watch when new gizmos are changing their factories and offices.

Economist

Special gains boost Philips income

By Michael Skapinker and Laura Raun in Eindhoven

PHILIPS, the Dutch electronics group, reported record net income, up 30 per cent to Fl 1.37bn (\$721m) in 1989.

Net income in 1988 was Fl 1.06hn. Per-share earnings were FI 5.16 compared with for 1989 edged up 2 per cent to Fl 57.2bn from Fl 56.1bn.

Net income was lifted by lower financing charges and higher extraordinary income. Finance expenses fell 33 per cent to Fli.32bn from Fli.97 while extraordinary gains rose 11 per cent to Fl 582m. These gains included the sale to the public of 20 per cent of Poly-Gram, the music recording subsidiary, and the disposal of Philips' defence systems busi-

Operating income fell 6 per cent to Fl 2.29bn. The 1989 fig-ure excludes Philips' white

PHILIPS has sold its West German defence electronics operations to a new company set up by two former execu-tives employed by those operations, the new owners said yesterday, AP-DJ reports.
Financial terms were not

In what would be one of the biggest management buyouts in Germany, newly

goods activities, which are now part of a joint venture with Whiripool of the US. Contributing to the operat-ing income decline was the electronic components division, which incurred a loss of sion, which incurred a loss of Fl 125m, wiping out 1988's profit of Fl 353m. Sales of col-our TV tubes and passive com-ponents grew, but the division

formed DST Deutsche System-Technik has acquired the operations of the Dutch electronics company's Sys-teme & Sondertechnik defence group in West Germany.

News of the management buy-out was a surprise, with many analysts having assumed the operations sold would go to an established defence-related company.

was hit by a sharp fall in integrated circuit prices.
Professional Products and Systems' operating income also plunged to Fl 40m, just over one-tenth of the Fl 368m the year before. Information systems lost money but medi-cal, communication and industrial systems compensated for

Operating income from lighting, traditionally Philips' pow-erhouse, fell slightly to Fl 763m from Fl 777m the year before. The best performance came from consumer products where operating income jumped 34 per cent to Fl l.lbn.

would have fallen further if not for the inclusion of a F1348m gain, largely from the sale of a Paris office building. Profits in consumer products were all the more impressive as sales slipped 6 per cent to Fl 23.5bn from Fl 25bn.

Total operating income

Profitability measured by net income as a percentage of stockholders' equity improved to 8.2 per cent from 6.6 per cent but remains well short of the 10 per cent goal set by Mr Cor van def Klugt, chairman of Philips. Philips declared an unchanged dividend of Fl 2.

FN profits slashed by low sales on defence side

By Tim Dickson in Brussels

FN, the once proud Belgian arms manufacturer, provided a reminder yesterday that peace brings its casualties too. In a development which represents a rare recent sethack for its main shareholder Société Générale de Belgique, the Liege-based company announced that it lost roughly BFr2.5bm (\$70m) in 1989 and that as a result it is now urgently adjusting its restruct-

uring plans.
Nearly half the loss was attributed to "exceptional items" but the underlying deficit of BFr1.25bn contrasts with the company's original target set in December 1988 of break-even for the last 12

Three main causes were given for this "major disapintment": lower than expected sales for the defence side (which specialises in small light infantry arms) "in a much less active environ-ment"; the costs of 1,200 early retirements and voluntary redundancies, against the 800 provided for in the original plan: and the impact of the loss of FN Motors which is now 57.5 per cent owned by the French aero engine maker

FN last night said sales had fallen in a part of the business where margins were highest, but declined to specify arms contracts which were can-

celled.

FN said yesterday that La Générale, the hig Belgian holding company which boosted its stake to 80 per cent as part of the end 1988 recapitalisation operation, and SRIW, the Walloon regional investment company, were both committed to further restructuring.

A "new programme" would

A "new programme" would be put together "combining continuity with the necessity to adjust the capacity of the defence ride of the business to defence side of the business to the new market conditions." The management committee of chief executive Mr Albert Diehl and managing director Mr Jacques Germany has been strengthened with the appoint-ment of Mr Joseph Labaye, a civil engineer from the steel group Cockerill Sambre.

Pharmacia blames 22% fall on costs of restructuring group

PHARMACIA, the Swedish pharmaceutical and biotechnology group controlled by Volvo, suffered a 22 per cent drop in its 1989 profits (after financial items) to SKr762m (\$124.7m) from SKr975m, it was reported yesterday.
The result is much worse

than the company had expec-ted. It blamed restructuring. The worst performance came

in blotechnology with a SKr175m decline on last year's performance. A comprehensive cost cutting programme had been carried out, the company said, with staff reductions and other rationalisation, particularly in its Swedish operations. A further contraction in man-power is to be carried out this

Biotechnology product sales rose just 1 per cent last year to SKrl.81bn from SKrl.79bn. But Mr Eric Danielsson, chief executive, said cost cutting had

During the fourth quarter of last year costs in biotechnology rose 4 per cent compared with an impressive 18 per cent growth in sales. Group sales rose by 11 per cent last year to SKr7.54bn from SKr6.79bn. Diagnostic sales rose 36 per

cent during 1989 to SKr1.64bn from SKr1.2bn, while ophthalmic sales rose 13 per cent to SKr1.31bn from SKr1.17bn. The drugs division lifted sales 12 per cent to SKr2.43bn

from SKr2.17bn. The company said that 40 per cent of its sales were to western Europe, excluding Sweden, and there was a par-ticularly strong performance recorded in Spain, Finland and

France, though West Germany was the biggest market for its products with a sale of SKreesm in 1989. When the details of the pro-posed deal between the state holding company Procordia and Pharmacia were first announced last December there was considerable concern about the proposed giant foodpharmaceuticals conglomerate within Pharmacia's senior management and the trade

unions. Commenting at that time Mr Danielsson took a lukewarm view of the deal But yesterday he was more positive. "We have achieved our aims," he said. "The structure in the concern has been held together and we have preserved our

Italian estate agency goes public with L20bn issue

By Haig Simonian in Milan

THE first initial public equity offering on the Milan stock exchange this year is due on Monday with the L20hn (\$16m) flotation of shares in Gabetti Holding, Italy's largest estate

agency group.

The issue also marks a first for Gabetti's lead banker, Sanpaolo Finance, the Milan-based merchant banking subsidiary of Istituto Bancario San Paolo di Torino, which is making its debut leading an equity flotation since opening in 1986. Gabetti, which was founded in Turin in 1950, is now involved in a variety of proper-ty-related financial services,

included leasing and finance. Turnover last year climbed to 1.86bn from 1.78bn in 1988 and

the company now has 60

branches predominantly in northern Italy.
Property trading is set to

become an increasingly impor-tant activity, according to Mr Giovanni Gabetti, the group's founder and president. Apart from its own trading subsidiary, the company also runs Idomeneo, a joint-venture with San Paolo, which is now looking to expand its interna-tional investor base.

San Paolo will reduce its present 20 per cent stake in Gabetti Holding to 5 per cent as part of the flotation of 8m new shares at L2.500 each, with the remainder of the equity stemming from a capital increase. That leaves the Gabetti family with 65 per cent of the shares.

WestLB sells 25% in European? vehicle

By Katharine Campbell in Frankfurt

SUDWESTDEUTSCHE Landesbank, the Baden Württemburg regional bank, has agreed to take a stake in the newly-created European vehicle of WestDeutsche Landesbank, Germany's largest public sector financial institu-

WestLB Europe, formed at the beginning of this year, is the holding company into which the Düsseldorf-based leading regional bank is absorbing the continental European operations of Stan-dard Chartered, the UK bank, following their joint co-operation plans announced at the end of last year. SüdwestLB is taking a 25 per

cent plus one share portion of the new holding company. While no price was disclosed, it is estimated to be about DM200m (\$118m).

Sudwest is the first regional bank to choose this route for strengthening its overseas presence, in a move that the participants were vesterday heralding as an important step in the rationalisation process of Germany's regional banking

The regional banks have been criticised for their largely overlapping and relatively weak international networks. WestLB said yesterday it hoped other regional banks would follow suit with a participation in the new vehicle, but added that there were no formal negotiations in train at

By the end of the year, when it has completed the integra-tion of the Standard Chartered offices, WestLB Europe will have a presence in 11 countries and around 800 employees. It is adding some of its own operations - though not the London, Luxembourg and Swiss subsidiaries - to the new company.

Separately announced that group operating profits for 1989 rose by a roughly 10 per cent to around DMibn. This is around the level for 1987, after a significant for 1987, after a significant for 1987. cant drop in 1988. Total profits are not disclosed. The group balance sheet total also expanded 10 per cent, to DM181bn.

Wärtsilä to be merged with Lohja

By Enrique Tessieri

WARTSILA, the Finnish diesel wartsha, the rimins duese, securities and sanitary equipments group which pulled out of shipbuilding last autumn, will be merged into Lohja, a building materials and electronics group.

Lohja took a 20.2 per cen stake in last December in a FM802m (\$201.5m) deal. Lohja has since then increased its ownership to 29.05 per cent.

The combined turnover of the new company will be around FM10bn and it will employ around 19,000 persons. Wārtsilā shareholders will be paid with Lohja shares and cash While Wartsilā is quoted on the London Stock Exchange, there has been no decision by the new company on whether to apply for a listing on any foreign stock

Mr Georg Ehrnrooth, president and chief executive of Lohja, has stated previously that both companies were studying the possibility of merging.

Wärtsilä said it had begun talks with Lohja last autumn. Unconfirmed reports say Wart-silā was also keen on acquiring Sulzer diesel of Switzerland.

Sharp drop in Nokia earnings

By Enrique Tessieri in Helsinki

NOKIA, Finland's largest quoted company, saw its profits before tax and minority interests tumble to FM604m (\$151.76m) last year from FM1.08bn in 1988.

Group sales advanced from FM21.81bn to FM22.79bn in 1989. Operating profit remained the same, rising slightly from FM977m to

M978m last year. Nokia plans a stock dividend of FM2.60 per share, down from FM3.20 a year earlier. Nokia had indicated earlier

restructuring on the

this year that it did not expect that profits would improve dramatically in 1990 due to consumer electronics side.

Net profit attributed to shareholders plummeted from FM1.15bn to FM156m last year, while earnings per share dropped from FM13.67 to

Nokla's electronics group saw an improvement in net sales from FM13.16bn to FM14.23bn but remained "unsatisfactory," according to the company. The operating profit for the electronics group improved from FM58m to

The cables and machinery division saw its net sales advance from FM4.07bn to FM4.42bn, while operating

profit fell from FM406m to FM405m. The basic industries division, which includes rubber and chemicals, saw a drop in

net sales from FM1.42bn to FM1.21bn. The operating profit for the division also fell from FM513m to FM347m.
Nokia explained that the

group's liquidity remained good in spite of the high level of investment; liquid funds totalled FM1.33bn from FM1.30bn in 1988. Investment in research and

development reached FM1.15bn in 1989 and the workforce at the end of last year was 41,300, 7 per cent less than in 1988.

Crédit Suisse lifts dividend

By John Wicks in Zurich

NET PROFITS of Crédit Suisse,

the Zurich bank, rose by 21 per cent from SFr591.7m (\$397m) to SFr716.3m last year.
At the March 29 annual general meeting the bank, which is controlled by CS Holding,

The increase in earnings represents a "marked improve-ment in profitability." says the bank, noting that its balancesheet total rose only 3.8 per cent to SFr117.7bn. Gross profits were also up 21 per cent, from SFr1.18bn to

1989 by 19.9 per cent from SFr1.54bn to SFr1.84bn, the figis to propose an increase in its dividend from 20 to 23

CIGA HOTELS

has sold the

Grand Hotel des lles Borromées Stresa

to

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Società Italiana Alberghi Lago Maggiore S.r.l.

The undersigned acted as financial adviser to

Ciga Hotels S.p.A. in this transaction

Nomura International

Group gross earnings rose in cent decline in 1988 from

ure for depreciation and provisions having been increased by 18.9 per cent to SFr790m. Group net profits were higher by 23.5 per cent at SF7/83m. This is the first time Credit Suisse has published these figures. Further details

will be given today. • Bank Leu net profits rose 15.2 per cent last year to SFr52.6m. This follows a 25 per

January, 1990

SFr61.Im toSFr45.7m.
At the March 29 AGM of the bank, the smallest of Switzerland's Big Five, the board is to propose payment of unchanged dividends of SF170 per share of SFr500 nominal value and SFr14 per share of SFr100 nom-inal value and per participation certificate.

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Canadian banks cut LDC debt provisions

By Bernard Simon

A CET in loss provisions and higher fee income helped Canadian Imperial Bank of Commerce, Canada's second biggest bank, overcome a drop in unterest income to post record earnings in the first quarter of fiscal 1990.

Net earnings rose to C\$219m (US\$184m), equal to C\$1.15 a share, in the three months to January 31, from C222m, or C2110 a share, a year earlier.
Although net interest income slipped from C2768m to C3762m, earnings from other sources, such as service charges, loan fees, foreign exchange and credit card fees,

rose from C\$283m to C\$320m. Doan loss provisions were cut by 48 per cent to C\$71m. The bank realised C\$30m from the sale of a principal amount of C\$100m in Third World ioans. Although the amount could be taken into income because the loans were fully provided for, CIBC chairman Mr. Donald Fullerton said that "as a matter of prudence" it had been added to general lean-loss provisions for the

Assets grew to C\$105.7bn at Assets grew to C\$105.7bn at the and of the quarter, from C\$94.4bn a year earlier. Net return on average assets was 84 cents per C\$100 of assets, virtually unchanged from a year earlier.

• National Bank of Canada, the smallest of the country's big six banks, said that first-quarter earnings fell to C\$70m (IS\$\$\frac{1}{2}\$\frac{1}{2}\$\$\frac{1}{2}\$\$\frac{1}{2}\$\$\frac{1}{2}\$\$\frac{1}{2}\$\frac{1}{2}\$\$\frac{1}{2}\$\$\frac{1}{2}\$\$\frac{1}{2}\$\$\frac{1}{2}\$\frac{1}{2}\$\$\frac{1}{2}\$\$\frac{1}{2}\$\$\frac{1}{2}\$\$\frac{1}{2}\$\frac{1}{2}\$\$\frac{1}{2}\$\$\frac{1}{2}\$\$\frac{1}{2}\$\$\frac{1}{2}\$\frac{1}{2}\$\$\frac{1}{2}\$\$\frac{1}{2}\$\$\frac{1}{2}\$\$\frac{1}{2}\$\frac{1}{2}\$\$\frac{1}{2}\$\$\frac{1}{2}\$\$\frac{1}{2}\$\$\frac{1}{2}\$\frac{1}{2}\$\$\frac{1}{2}\$\frac{1}{2}\$\frac{1}{2}\$\$\frac{1}{2}\$\fr

(US\$58.8m) or 51 cents, from (\$78.8m or 63 cents, National said it was lowering its loan loss provisions to C\$26.5m from

CR7.5m a year ago.
Earlier this year, the bank became the biggest share-holder in the troubled real estate and retailing group Campeau Corp when it seized shares which previously belonged to the group's

founder Mr Robert Campeau. The securities are worth a raction of their value when they were pledged to the bank as collateral for a loan to Mr Campeau in December 1987.

Good year — for Cadbury of S Africa

CADBURY SCHWEPPES, the South African affiliate of the South Arran annate of the British Cadbury Schweppes company, lifted sales and profits by almost one third in 1989.
The rise was helped by acquisitions and developments at home and in neighbouring Swazland, and the introduction of new products. tion of new products.

The year's turnover was R440m (\$195.5m) against R326m in the previous year. The operating profit before tax and interest was R41.9m against R32.0m, and the pre-tax profit rose to R36.4m from R28.8m. Past year's earnings rose to 88.4 cents a share from 73.7

Correction Ares-Serono

ARES-SERONO, Swiss-based pharmaceutical group which declares its sults in US dollars, plans to cles its dividend by SF13 to SF125 per bearer share, not to \$5, as we reported yesterday. Similarly, the proposed dividend per registered share is \$\$710, not \$10.

Union Carbide decides against restructuring

By Roderick Oram in New York

the forced sale of some of its best businesses and a light to retain its independence, has decided against another major restructuring.

The news disappointed Wall Street which had enjoyed a spate of rumours in recent spate of remours in recent weeks about pending joint ventures, asset sales or other actions. The group's share price fell \$1% to \$22% yesterday morning after rising 14 per cent in the past month.

Mr Robert Kennedy, chairman, said the group would retain its three core besinesses: themicals and

businesses: chemicals and plastics, industrial gases and carbon products.

A management buy-out of

the third division was under active consideration until the junk bond market fell apart,

UNION Carbide, battered the company said. Carbon markedly in recent years, through the 1980s by a products such as electrodes profits softened last year recession, the Bhopal tragedy, accounted for \$782m of the because of a downturn in some group's \$8.74bm revenues last year and \$14m of operating profit out of \$1.27bn.

The company said its two key criteria were strengthening its core businesses and increasing shareholder value. shareholder value.

Its long term goal was 6 per cent to 7 per cent annual capital growth and an average of 20 per cent return on equity over the course of husiness cycles. None of the wide range of restructuring actions met both conditions, Mr Kennedy said.

He said the company would still consider acquisitions, joint ventures, alliances or other alternatives as opportunities arose. Although Union Carbide's

of its plastics and chemical

The sector turned in fourth quarter operating profits of

quarter operating profits of only \$155m, compared with \$331m a year earlier. For the full year, the sector slipped to \$15n from \$1.25m.

Group net for last year fell to \$573m, or \$4.07 a share, from \$652m, or \$4.88, on revenues of \$8.745m against \$8.325m.

Analysis are expecting the company's profits to fall to around \$3 a share this year because of softness in the because of softness in the chemicals and plastics. A big chunk of its profits come, for example, from ethylene glycol and polyethylene. Both are commodity products facing

stiffer competition as new results have improved Inquiry into Paladin takeover

By John Elliott in Hong Kong

THE Hong Kong Government has appointed an inspector to investigate links between locally-listed Paladin and New Zealand-based New Zealand Equities, whose complex deals have developed into one of Hong Kong's most controversial corporate sagas since the 1987 world markets crash. New Zealand Equities, which

was merged into Paladin in September in a disputed reverse takeover, went into receivership this week. The inspector has been appointed because Paladin, an investment company whose listing in Hong Kong is suspended, did not reveal that it gave guaran-tees for New Zealand borrow-

A battle for control of Pala-

din by minority interests grouped in a company called Lai See has been spearheaded by the prominent Oung busi-ness family of Talwan. It has led to legal action in Hong Kong, Bermuda and New Zea-bard

sharpened a debate in Hong Kong over the effectiveness of regulatory powers developed since 1987 for the Stock Exchange and for a new watch dog, the Securities and Futures Exchange Commission. They failed to stop last September's reverse takeover on behalf of minority interests.

Along with a growing num-

Schroders Asia is involved because it was Paladin's adviser until last December, when it resigned. Until then it was also responsible for advising minority shareholders.
The commission's Takeover

and Mergers Committee is expected to report soon on allegations that Serge Punn and Associates of Hong Kong acted in concert with New Zealand to

support the takeover.
After falling last September to block the takeover, the commission has been unable to investigate the company's affairs because it does not have the necessary legal powers. Paladin admitted to the com-mission last week that it had ber of Hong Kong companies, Paladin is listed in Bermuda, which removes it from some of failed to report the guarantees.

Iscor warns on profits forecast

By Jim Jones in Johannesburg

recently dropped to about \$21,000 privatised South African iron and steel company, fears it will fall to meet the earnings level forecast in its prospectus, but says this year's dividend payment will match the forecast. The directors blame poor international steel markets for the difficulties. Over-supply in stantially lower export prices in recent months and cut Iscor's export sales during the six months to December 31 1989. The first half's steel ship-ments dropped fractionally to 2.57m tonnes but experts

December from R2.55bn in the same half of the last financial year and against R5.95bn in the last financial year as a whole. The interim trading profit before interest and tax rose to R5.77m from R498m and the carnings were 23.0 cents a R577m from R498m and the pre-tax profit increased to

R560m from R463m.
The last financial year's trading profit totalled R1.2bn and the year's pre-tax profit was R1.15bn. In the prospectus

the directors forecast taxed profit would rise by 20 per cent this financial year and, in the first half the expected growth was exceeded fractionally.

earnines share against 19.1 cents previonsly and an interim dividend of 5.4 cents has been declared. In fiscal 1989 earnings totalled 48.9 cents and the year's dividend was 12.1 cents.

NZ farmers buy meat works

By Terry Hall in Wellington

THE POWERFUL New Zealand farmers' co-operative move-ment has become the dominant force in the nation's meat pro-cessing sector after the successful takeover yesterday by Alliance of Waitaki Interna-

The Alliance freezing co-op-erative runs two successful and profitable plants in Southland, and as a result of the takeover of Waitaki's eight South Island works will become the country's largest processor and exporter of fro-

zen meat.
It follows the success of
Afreo, the Auckland based cooperative which took over all
of Waitaki's North Island

works late last year.
Affco is in the process of

plants, a move made essential by a big drop in livestock num-bers due to drought and changes in government policies which removed farming tax which removed tarming tax advantages. Alliance will forge closer links with Affco as a result of the takeover, which has been supported by the Gov-ernment and notably Feder-ated Farmers, the farmers'

lobby group.

Alkance will inherit a 25 per cent stake in Affco, and boost its own sales to more than NZ\$600m (US\$352m), a turn-over that ranks it among New Zealand's top 30 companies. Problems of overcapacity proved difficult for Waitaki, a company listed on the stock exchange whose origins go back to the first shipment of

It reported a total loss of NZ\$40.9m in the year to October 1, after writing off NZ\$71.6m from the value of its North Island works.

The Alliance takeover encountered a number of snags, notably due to Commerce Commission's concerns over the creation of a monopoly situation in Southland and

oly situation in Southland and Otago. But it later reversed the Otago. But it later reversed the decision saying it was in the best interests of the country.

Unexplained delays this week led to reports that Alliance had been unhappy at the negotiations on Waitaki. However Alliance said yesterday its concerns had been satisfied, paving the way for the deal. Waitaki's 10,700 shareholders

had accepted the Alliance offer of 60 cents a share.

Mineral sands help boost profit at Renison

By Chris Sherwell in

A STRONG performance from its large mineral sands operations has sharply boosted interim profits at Renison Goldfields Consolidated (RGC), the Australian affiliate of the Hanson group's Consolidated Goldfields. The group says it expects the trend to continue.

expects the trend to continue.
Figures for the six months
to December showed an aftertax operating profit of
A\$63.5m (US\$48.5m), up 79.5
per cent on the A\$35.4m figure
for the previous corresponding
period. Sales revenues jumped
24.6 per cent to A\$332m.

"The main contributors
were the strong performance

were the strong performance by the mineral sands division, complemented by improved performances from the tin and gold divisions," the group

In mineral sands, there was strong demand and price increases for all main prod-ucts, and "the zircon price was particularly strong." Tin's profitability, however, was hunt by declining prices due to expanding world production, especially from Brazil.

especially from Brazil.

Regarding new developments, RGC said the Porgara gold mine in Papua New Guinea, in which it has a 30 per cent interest, would have its first stage completed by the third quarter of 1990.

In mineral sands, the company has been development

pany has begun development of its Encabba West orebody in Western Australia. It aims to start operations there in 1991, and has received final approval for the upgrading of its nearby synthetic ruille plant by mid-1991.

On the outlook, RGC said that with demand expected to be maintained, "recent expecse manuamen, "recent expec-tations are for the second half's results to be broadly comparable with those of the first half." Although prices were hard to predict, "the group's projections are for minerals sands prices to remain firm."

Peregrine lifts assets to HK\$2.5bn

By John Elilott

PEREGRINE International Hong Kong-based investment house backed by Peking and top Hong Kong businessmen, has boosted total assets under its control to an estimated HK\$2.5bn (US\$320m). This fol-lows the takeover by its subsidiary, Kwong Sang Hong, of a local investment company called Tai Shing International Holdings.
This is a big step forward in

plans drawn up by Mr Philip Tose, who runs Peregrine, to acquire a large cash base and acquire a large cash base and establish a regional merchant bank and securities house. Formerly with Citicorp Scrin-geour Vickers, Mr Tose owns 30 per cent of Peregrine. The two other main shareholders are Peking's China Internaare reking's China interna-tional Trust and Investment Corporation, and Hutchison Whampon of Hong Kong, which is controlled by Mr Li Kashing.

Last October Peregrine, which has assets of HK\$300m.

acquired from Mr Li control of Kwong Sang Hong, an old established local company with an investment company with an investment portfolio. Since then, Kwong has been stripped of much of the portfolio and has liquid assets of HK\$900m.

Air Canada and PWA hit by heavy quarterly losses

CANADA'S two big airlines bit heavy turbulence in the fourth quarter of 1989 because of a bitterly cold December, a 20

per cent jump in fuel prices and widespread cutbacks in business travel.

Air Canada, privatised in 1988, had an operating loss of C\$44m (US\$7m) in the fourth quarter. However for the whole of 1999 it registered an operating net profit of C\$107m or 86 cents a share, almost unchanged from 1988, on revenues of C\$3.6bn, against

When a C\$86m gain on the when a Casam gam on the sale of GPA Group stock is included, Air Canada's final net profit was C\$149m or C\$1.99 fully diluted, against a restated C\$89m or C\$1.64 in 1988.

The group's operating expenses rose 7 per cent and its load factor declined to 69.7 per cent from 71.4 per cent. Domestic market share gained, but the company said operating margins were inade-quate and "appropriate action" would be taken this year. Air

Canada has aiready cut mana-gerial staff by about 7 per cent. PWA Operations, parent of Canadian Airlines International, also suffered from prob-lems, following the C\$250m takeover of Wardair last year. For the foll year, PWA lost C\$56m or C\$2.18 a share. including a C\$73.8m writedown to cover takeover expenses. It was PWA's first loss in 19 years. In 1988 the company

Its 1989 revenues were C\$2.6bn, up 16 per cent, However operating expenses rose 20.5 per cent, mainly because of Wardair integration difficulties. This indicated a 1989 operating lease of Calabara and Calabara ating loss of C\$10.4m, against operating income of C\$77m in

earned C\$30.3m or C\$1.25 a

PWA, which is selling War-dair's fleet for C\$900m to reduce debt, sees losses continuing in the first quarter of 1990. Its strategy is to recover market share by improving domestic service and building on its already strong links with the Asian market.

Both airlines warned analysts early in February that 1989 performance would be dragged down by the recession-ary fourth quarter. Both companies have raised domestic fares 5 per cent already this year, though fuel prices have now stabilised.

Mr Steve Garmaise, of First Marathon Securities, Toronto, expects Air Canada to sell a smaller tranche of GPA shares this year, but it should show a good gain in operating earnings to around C\$1.30 a share following further moves to raise efficiency.

With a continuing weak domestic market, PWA will show another operating loss in 1990, although its debt should decline to around C\$1m. Other analysts said Air Canada was showing good traffic gains on its Florida and Atlantic routes in the first quarter, but that PWA would not achieve gains in operating effi-ciency from using a new termi-nal at Toronto until 1991.

Depleted fish stocks hit Natsea

DEPLETION of fish stocks off Canada's east coast and a slew of other problems put National Sea Products (Natsea), North America's biggest fish com-pany, deep in the red last year. Halifax-based Natsea lost C\$32.4m (US\$27.2m), or C\$2.03 a share, in 1989, compared with a C\$5.8m loss, equal to 52 cents a

share, the previous year. Revenues advanced 8 per cent to C\$606.1m. The fourth quarter loss was C\$18.7m or C\$1.10, against C\$7.9m or 54 cents

A sharp drop in fish quotas, which has cost Natsea 159m lbs of raw material over the past five years, has forced a sweep-

ing and costly restructuring of the company's Canadian and US operations. Natsea estimated these costs at C\$10.3m in the fourth quarter.

Natsea will close a fish plant in Maine in April, with the loss of 200 jobs. Last year, it wound down plants in Nove Section. down plants in Nova Scotia and Newfoundland.

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CITIBANK

Bond faces renewed attacks on two fronts

meat to the UK in 1882.

By Chris Sherwell

MR. ALAN BOND, the beleaguered Australian businessman who this week regained control of his brewing assets from receivers, faced two other significant battlefronts yesterday - his broad-

chst media interests and the regulatory authorities. Shareholders in Bond Media, the television and radio arm of his debt burdened empire, were Named by Mr Kerry Packer's relevision Corporation of Australia (TCA) that receivership or liquidation was the only liternative to accepting TCA's

bid for the company.
At the same time attorneys neral from Australia's federal and state governments. ing as a ministerial coun-

ares at 10 cents and the com-Why at only A\$53m (US\$49.7m). Directors argued

the shares had been indepen-

cil, will today consider a spe-cial investigation into Mr Boad's affairs. The council is responsible for the National Companies and Securities Companies and Securities lia's share market watchdog.
"The TCA warning followed Bond Media's formal rejection on Thursday last week of TCA's adactous one-for-10 offer valving Bond Media

of strong performances from the Channel Nine television network, interest expenses bottom line loss was A\$32m.

ing the syndicate which lent A\$880m to Bond Brewing Hold-ings, is also at the head of a syndicate which last month sought immediate repayment from Bond Media of a ASSESM

that the offer involved no cash and was highly conditional and was highly conditional.

TCA said in response yesterday that, in the absence of a higher hid or a "huge" raising of new equity, Bond Media would "almost certainly" go into receivership or liquidation. tion. In that case, it told shareholders, they would receive nothing at all. The exchanges coincided with publication of Bond Media's latest figures. In spite

dragged the group to a meagre after tax profit of A\$274,000 compared with A\$10m in the previous corresponding period. After extraordinary items, the Analysis following the Bond Media battle point out that Mr Bond's success in regaining control of his brewing assets this week could affect the outcome. This is because National Australia Bank, the bank lead-

Bond Media is currently negotiating with local and



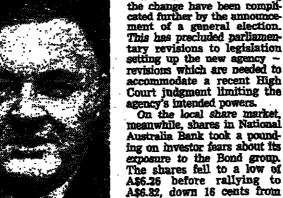
Kerry Packer: 'alternative is receivership or liquidation'

overseas investors to restrucoverseas investors to restricture its finances before the end of March, when A\$200m-worth of convertible preference shares held by Mr Packer's Consolidated Press Holdings are due to be redeemed.

On the regulatory battlefront, today's meeting of the NCSC's ministerial council in Adelaide is expected to clarify

Adelaide is expected to clarify confusion surrounding the next step in the commission's ongoing inquiries into the

Reports last month



Alan Bond: back in control of his brewing assets

suggested that the appointment of a special investigator to carry these further had been venced by Canberra. The federal Government indicated in

gation would take.

The verted issue is complicated by the fact that the NCSC is due to be replaced in July by a new and betternesourced federal agency, the Australian Securities Commission.

The difficulties surrounding the change have been compli-cated further by the announce-ment of a general election. This has precluded parliamen tary revisions to legislation setting up the new agency -revisions which are needed to accommodate a recent High Court judgment limiting the agency's intended powers.
On the local share market meanwhile, shares in National Australia Bank took a pound-ing on investor fears about its exposure to the Bond group. The shares fell to a low of

viav's close.

The Bond group has said it is

considering a damages action against NAB, and analysts

argue that Bond now has lever-

age in relation to the bank

which it did not enjoy before.

For its part, the bank pointed out yesterday that, some time

before seeking the appointment of receivers to Bond Brewing, the syndicate had issued a writ for amounts

response that it supported forther action but was worried about the time such an investigation would take.

owing.
That case, it said, is still to be heard on May 1. "The syndicate of banks denies the existence of liability in damages for the appointment of the receivers," it added.

The Nippon Credit Bank (Curacao) Finance N.V.

U.S. \$100,000,000 12%% Guaranteed Notes due 1992

Notice is hereby given that pursuant to Condition 5(a) of the Notes, U.S. \$9,145,000 principal amount of the Notes has been drawn for redemption on 3rd April, 1990, at the redemption price of 100% of the principal mount, together with accrued interest to 3rd April, 1990.

The serial numbers of the Notes drawn for redemption are as follows:

together with accrued interest from 30th January, 1990 to 3rd April, 1990 amounting to U.S. \$112.66 per U.S. \$5,000 Note. On and after that date, interest on the said drawn Notes will cease to accrue Payment of the Notes to be redeemed will be made on and after 3rd April, 1990 upon presenta urrender of the said Notes, with all coupons appertaining thereto, at any of the following Banks.

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Multi-Currency Certificate of Deposit Programme has been increased to

£500,000,000

Rated A-1+ by Standard & Poor's

Arranger and Dealer

The Nikko Securities Co., (Europe) Ltd.



Electricity Supply Commission ECU 50,000,000

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the last interest period from February 28, 1990 to May 31, 1990, the Notes will carry an interest rate of 11 1/2 % per annum. The interest payable on the relevant interest payment date, May 31,1990 against coupon No 20 will be ECU 29.39 per Note.

Floating Rate Notes due 1990



The Agent Bank KREDIETBANK S.A. LUXEMBOURGEOISI

OPENCAST MINING The Financial Times propos to publish this survey on:

20th March 1990

For a full editorial synopsis and advertisement details, please Paul Jefferis

on 021 454 0922

Southwark Bridge SEI 9HL

FINANCIAL TIMES

BANQUE INDOSUEZ Floating Rate Notes Due 1991 15.3125% or secon Sign February 1990

POF (BERNIUDA) LTD ce is hereby given that for the interest period from 1st Merch, 1990 to eptember, 1990 the notes will carry ar rate of 8.6375% per annum

CHERCH BANK

To the holders of Mortgage Capital Trust I

Collateralized Mortgage Obligations, Series A Class A-1 Bonds Due 1st June, 2017 In accordance with the provisions of the Notes, notice is hereby given

Notice is hereby given that the interest rate on the Class A-1 Bonds for the interest period 1st March, 1990 through 1st June, 1990 is 8.975%

By: Bankers Trust Company, as Trustee.

Korea Exchange Bank £100,000,000

Floating Rate Notes due 1994 Sterling Denominated Notes

that the Rate of interest for the Interest Period 28th February, 1990 to 31st May, 1990 has been fixed at 15%% p.a. The Coupon Amount able on 31st May, 1990 against presentation of coupon number 22 will be £194.55 for the £5,000 Notes and £9.727.74 for the £250,000 Notes.

Bankers Trust Company, London

Agent Bank

INTERNATIONAL CAPITAL MARKETS

Danish auction fails to take the market by storm

By Deborah Hargreaves

THE EUROBOND market dehate about syndication techniques yesterday on the back of JP Morgan's auction issue for the Kingdom of Denmark. The auction method did not quite take the market by storm after meeting with some resis-

. Warrams A Sabeription price before adjustment Yen 1,445 Sabeription price after adjustment Yen 1,286,40 tance among syndicate officials, However, most of the vit-riol flung at it by some underwriters yesterday after-noon was probably unmerited. Denmark issued \$771m of bonds at a spread of 65 basis points over US Treasuries after

. Warrans 8 Subscription price before adjustmen Yes 2,389 Subscription price after adjustment Yes 2,171,80 NIPPONDENSO CO., LTD.

By the Total Back, Limited
London Branch
as Principal Paying Agent
dated: 2ad March, 1990 JP Morgan received \$1.4bn in auction bids.

NOTICE TO HOLDERS OF EACH OF

NIPPONDENSO CO., LTD. (the "Company") (the "Warrends A") and Bearer Warrends to substribe up to 4:143,150,000,000 for shares of common stack of NIPPONDENSO CO., LTD.

(the "Viernants B").

Pursuant to Clause 3(nii) and 4(A)(s) of the Instrument dated 22nd December, 1986 relating to the Viernants A and pursuant to Clause 3(niii) and 4(A)(s) of the Instrument dated 3th June, 1989 relating to the Warnants B, notice is bereby given as follows:

Or (du Pechanya, 1990 the Bound of

given as follows:

Or 16th Pebruary, 1990 the Bound of Directors of the Company resolved to Directors of the Company resolved to make a five distribution of shares of its common stock to shareholders of record a of 31st March, 1990 in Jupan, at the make of 0,1 new shares for each one share back.

Accordingly each of the subscription prior of the Warrants A and the Warrants B will be adjusted, effective as of 1st April, 1990

of which £100,000,000 is ssued as the Initial Tranche

Floating Rate Notes

Due 1995

15.2875% per annum

nterest Period: 1 March, 1990 to 1 June, 1990

Interest Amount per

£5,000 Note due

0L06.90: £192.66

€50.000 Note due 01.06.90:£1,926.64

Second Series Floating

Repackaged Assets of the Republic of Italy due 1993 F.E.R.A.R.I. II USDol 330.000.000

In accordance with the provisions of the notes, notice is hereby given that for the interest period February 28, 1990 the notes will carry an interest rate of $8\frac{\pi}{4}$ % over security.

interest payable on the relevant interest payment date May 31, 1990 will amount to USDol 2.188,19, - per USDol 100.000, -note.

HALIFAX

BUILDING SOCIETY

£150,000,000

Floating Rate Loan Notes Due 1996 (Series A) 15.1425%

Agent Bank rothers & Co., Lin

er Warrants to subscribe up t ¥15,560,000,000 shares of contemper stock of

auction bids.

Altogether, J.P. Morgan received 134 bids of which 90 were successful and in a tight range which offered a spread of 63-65 basis points over the Treasury market. J.P. Morgan took 38 per cent of the deal itself. It placed \$300m of the bonds with end investors. Birmingham Midshires bonds with end investors -mainly central banks and some **Building Society** foreign investors. The crux of the market's £150,000,000

argument against the auction method is that many players believe Denmark could have issued its bonds much more cheaply with a fixed price reof-fer mechanism. The issue could have achieved a 58-60 basis point spread over Trea-suries if it had been done in this way, some underwriters

This is a point with which J.P. Morgan fiercely disagrees.

SWISS FRANCS O S Co.(a) + x94

Denmark was under no obliga-Demark was unner in oniga-tion to bring the deal, the bro-kerage house says, and felt comfortable with the final spread which held up in a

soggy Treasury market. While many market players saw no costomer demand for this sort of deal, others reported general, if not over-whelming, client interest. Salo-mon Bros took the second largest allotment of bonds after J.P. Morgan with just under \$100m of which the house had

INTERNATIONAL BONDS

sold \$80m to investors by late yesterday. However, the trad-ing level widened to a 68-basis point spread after syndication broke yesterday afternoon. Although J.P. Morgan said it had had to buy back only 5 per cent of the bonds from brokers, here were some loose bonds in the market from trading houses which joined the deal just to get their names on a prestigious issue.

As a structure, the auction is unlikely to prove popular, but as an experiment, it will prove an interesting talking point for weeks to come. There have been rumours of another \$1bn auction as early as next week.

Denmark dominated the Eurobond market yesterday with few other new issues

NEW INTERNATIONAL BOND ISSUES

101%

100

FT INTERNATIONAL BOND SERVICE

**Private placement. With equity warrants. §Convertible. Final terms. a) Coupon increased by 1, % from Indi Put in event of earthquake in Japan. Redemption linked to the event of an earthquake in Japan. c) Non-callable

Listed are the latest international bonds for which there is an adequate

Elett. De ramor 72 777.

Finland 9 96.

Finl. Exp. Cd. 81; 92.

200 98%; 99%; 00%; 40%; 9.12

Finl. Exp. Cd. 93; 95.

200 1100%; 100%; 0-0%; 9.26

Ford Motor Credit 8 91.

250 1986; 99%; 00%; 00%; 9.92

G.M. A.C. 83; 94.

300 101%; 100%; 0-0%; 9.0%; 9.95

G.M. A.C. 83; 94.

300 101%; 101%; 0-1%; 9.12

G.M. A.C. 83; 94.

300 101%; 101%; 0-1%; 9.13

G.M. A.C. 83; 94.

300 199%; 100%; 100%; 100%; 9.20

IBM Credit Corp. 83; 92.

400 199%; 100%; 0-1%; 9.49

Gen. Bistr. Corp. 83; 92.

250 199%; 100%; 100%; 100%; 9.20

IBM Credit Corp. 93; 91.

250 199%; 100%; 101%; 0-1%; 9.37

IBM Credit Corp. 93; 91.

250 199%; 100%; 101%; 0-1%; 9.37

IsM Gredit Corp. 93; 91.

250 199%; 100%; 101%; 0-1%; 40%; 9.20

IsM Gredit Corp. 93; 1000; 101%; 101%; 0-1%; 40%; 9.13

Italy 94; 95.

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YEM STRANSH IS
CANARÓ 61 91.
CANARÓ 61 91.
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Criscal France 91 98 Ecs.
Criscal France 91 98 Ecs.
Dent. Bir, Aust. 13 7 95 AS.
Dentsche Bir, Fin. 15 94 AS.
Elec. De France 94 99 Ecs.
Elec. De France 94 99 Ecs.
Elec. De France 94 99 Ecs.
Erroftina 75 94 Ecs.
Erroftina 75 94 Ecs.
Erroftina 75 94 Ecs.
Ford Criscal Dr. Br. 99 Ecs.
Ford Criscal Dr. 93 Ecs.
Ford Criscal Dr. 94 Fi.
Hydro-Gusber 11 9 9 Es.
Licyds Bank 10 19 9 S.
Licyds Bank 10 19 9 S.
Sartat Bir, NSW. 13 7 93 AS.
Serden 15 94 AS.
Toyota Mir. Crist 19 95 E.
Sartat Bir, NSW. 13 7 93 S.
Sartat Bir, NSW. 13 7 99 F.
World Bank 10 7 94 E.
World Bank 10 7 94 S.
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FLOATING RATE NOTES

NOTES
Alilance & Lek. Bid 94 £
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Belgisten 91 US.
Chelt. & Gloucester 94 £
Credit Fancler 98 US.
Dreatiner Finance 99 DM.
EEC 3 92 DM.

CONVENTINE

Daiws Bast 34, 95 US.
Primerics 54, 02 US.
Eng Ching Clay 64, 03 S.
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Next Plc 54, 03 S.
Rishi Rigs 68, 27; 63 US.
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Geneticum Inc. 6 1/2% 04 9: George Tatelet 2% 02 1/5 Regis Horts 4% 03 E Sentent 7% 02 E Sentent 6 % 1/3 E

State Graphics B 04 HS.... Sweltene Bank 34 04 HS... Fees MSL 24, 02 HS...

around. The Unilever issue, priced on Wednesday, contin-ued to trade well after Deutsche Bank sold considerably more than its underwriting

ticket of \$150m. Matsushita Electric Industrial finally launched its \$1bn floating rate note issue which was postponed earlier in the week. The issue carried a cou-pon of 2% and was trading at a level of 96%-97 on a par issue

• The London International Financial Futures Exchange launched its Euromark options contract yesterday to comple-ment its Euromark futures

which started up last year.

The option comes about a month before the launch of a competing contract by France's Matif. Both exchanges have been fighting a battle for Euro-mark business since each launched a Euromark futures in April last year. Liffe has recently been winning the race with January volume of 166,930 lots almost a third higher than

Matifs 89,826.
Liffe's Euromark option was opened by Mr Frederick Hopson, general manager of Hessische Landesbank Girozentrale's London branch, who said: "The volatility of DM interest rates in the past few weeks has shown that such an instrument at the short end of the market will be of great ben-efit for all participants."

Book runner

13/14 LTCB Int.

ight Bonds: The yield is the yield to redemption of the mid-grice e amount issued is in millions of correscy units except for Yer not where it is in billions. Change on week - Change over price :

other water exists.

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acted, Cospon aboven is minimum. C.din - Date next coupon becomes
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J.P. Morgan Secs. Nomura Int Daiwa Europe Mitsui Finance Int.

Europe faces 'explosion' in structured financing

By Norma Cohen

STRUCTURED financings securities backed by pools of assets - are likely to see explosive growth in Continental Europe in 1990, rising to as much as \$2.5bn from \$115m in 1989, according to projections from Moody's Investors ser-

vice.
France alone is expected to securitise over \$1bn in assets with other Continental comtries contributing another

\$1.5bn in new issues. The move to securitise assets has been driven by economic and regulatory developments that, among other things, have made the removal of assets from bank balance sheets more attractive. Also, structured financings have offered lower-rated firms the opportunity to raise funds using AAA-rated securities.

using AAA-rated securities.

Nowever, Moody's says the increasing complexity of structures, exposure to third-party downgrades and compromised portfolio protection will lead to greater credit risks for increasing in structured comprises. to greater creat risks for investors in structured securities. In particular, there is concern about the adequacy of collateral for securities backed by pools of mortgages on properties located in the faltering real estate markets of the

south-western and north-east-ern US.

Moody's also points out that reliance on third-party credit guarantees may also threaten the credit rating of asset-backed securities if the guar-antor — usually an insurance company — itself has its credit rating downgraded. In 1989, rating downgraded. In 1989, for instance, a bid for BAT Industries caused the AAA claims-paying rating of its Eagle Star insurance subsidiary to be placed under review, thus threatening the AAA rating of several series of mort-gage-backed securities.

gage-backed securities.
Moody's expressed concern
about the increasing complex-ity of financing structures. including the use of low- or non-documented loans to back ap securities.

There has been intense com-petition in the US housing and car-loan sector which has led to a deterioration in loan underwriting standards and a proliferation of limited or low-documentation loans.

t. Closing prices on March 1 Change on Samed Bid Offer they week Yield 80 98 4 99 -04 -05 0.07 80 95 4 52 -04 -04 -05 6.63 30 95 4 94 2 -04 -05 6.63 30 94 4 94 2 -04 -05 7.04 50 93 4 93 2 -04 -05 6.93 7.04 88 88 2 -04 -05 6.93 7.04 80 88 88 2 -04 -05 6.83 0n day -04 on week -05 Spain unveils funds devoted to public debt

By Peter Bruce in Madrid

funds dedicated exclusively to public debt were launched yesterday amid signs that the Spanish Treasury is seeking to use more private sector fund managers to popularise its medium and long-term debt. More than half the Treasury's payments burden – about Pta9,000bn this year is in one-year Letras del

Tesoro (treasury bills) and Pagares (promissory notes) and the authorities have been anxious to find ways to attract more investors to longer-term instruments. One idea, to establish a treasury account for private clients appears to have been discarded because the Treasury does not have a commercial network at its disposal. Although the Bank of Spain has begun to offer private clients commission-free facilities to buy treasury notes and bonds, it has little com-mercial experience.

The launch yesterday of two funds by a local fund manager, Safel-Samedi, fits neatly into the Treasury's new efforts and local analysts expect the investment agencies to start similar operations. One, a public debt-savings fund, plans to offer investment in medium and long-term funds and another, a cash fund, will invest mainly in letras.

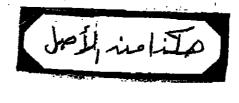
Investment funds do not charge commissions and offer important tax advantages as the investments are not subject to the 25 per cent with-holding tax which Spain applies to interest earnings. The tax breaks would apply to local and foreign investors. At yesterday's auction of public debt, the interest on

public dent, the interest on three-year Bonos del Estado (treasury notes) was fixed at 14.51 per cent. Many analysts in Madrid feel the country can-not afford to allow rates to

The Treasury, which has been urgently trying to find new markets for government debt to help finance high badget and current account defi-cits, is also streamlining pay-ments of withholding tax on its paper to try and win back foreign investors. The authorities have also decided to allow more institutions to issue peseta denominated 'Matador' bonds abroad and to begin

Issuing bonds in ECUs.

A first Spanish ECU bond,
worth ECU500m, was due in February but the Treasury delayed it because of uncer tainty over efforts to unite the D-Mark with the East German



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HER IN

INTERNATIONAL CAPITAL MARKETS

and George Graham in Paris

continued by post following the snar wednesday afternoon, in wednesday afternoon, in response to a stronger than expected economic report from US purchasing managers.

At midsession, some long-dated maturities were quoted as much as % point lower

GOVERNMENT

Story from in a grant form the continental of BONDS

The results and the continental of the cont

to secure while the benchmark long smen by yield of 8.56 per cent. Economists had predicted an

Jacong of Economists had predicted an unchanged index of 45.2 per unchanged index of 45.2 per cent from the purchasing managers in February but it rose quite sharply to 48.3 per cent, the highest level since June, 1989. The report said that the economy declined in February for the tenth consecutive Alson Alson 2 rate romplement of size name to the month but that it was the lowest rate of decline since June last year.

New orders increased by first time since May last year first time since May last year and production rose for the and production rose with the first time since June. With the monortion caveat that a good proportion of the rise in the managers' index could be attributed to catch up production after same index could be attributed to catch-up production after Januchances of a recession have

receded. There was little impact from there was name and income news that personal income rose 0.8 per cent in January. slightly more than expected and that personal consumption spending rose 0.6 per cent, less than analysts had been fore-

> The dollar continued to firm yesterday in spite of active sell-ing of the US currency overnight by the Bank of Japan, seeking to support the yen.
> At midsession in New York, the dollar was quoted at its session highs at Y149.80 and near its highs against the D-Mark at DM1.7165.

FEARS that yesterday's weaker yen will necessitate a rise in Japan's official discount rate and encourage domestic inflation drove Japanese government bond prices significantly lower yesterday.

rope face Purchasing report further plosion' unsettles Treasuries

By Janet Bush in New York, Stephen Fidler in Tokyo, Norma Cohen in London

· · · · · · · · · · · · · · · · · · ·	Coupon	Red:	Price	Change	Yield	Wook ago	-Moni
UK GILTS	10.000 10.500 9.000	4/93 5/99 10/08	92-23 92-07 84-31	-16/32 -02/32 -30/32	12.88 11.00 10.90	12.67 11.62 10.69	12.1
US TREASURY "	6.500 8.500	02/00	99-24 99-12	-03/32 -05/32	8.54 8.56	8.62 8.65	8.41 8.43
JAPAN No 119 No 2	4.800 5.700	6/99 3/07	87.1088 92.0392	0.292	7,10 6,70	6.83	6.64
GERMANY	7.125	12/99	88,7000	-1.100	8.89	8.67	7,57
FRANCE BYAN CAT	8.000 -8.125	10/94 5/99	90,1405 87,5000	0.422 0.840	10.79 10.27	10.74 10.14	. 10.33 9.63
CANADA	9.250	12/95	91,5000	0.375	10.67	10.56	10.12
NETHERLANDS .	7:500	11/99	90.0800	0.890	9.07	8.93	8.28
AUSTRALIA	12.000	7/99	92.5332	. 0.750	13.41	13.20	12.7

Prices: US, UK in 32nds., others in decime Yachiileal Datal ATLAS Price Source

yesterday's unexpectedly poor

UK trade figures. While the markets had thus far believed UK securities were

"decoupled" from events in

West Germany, the latest round of trade data has cast doubt on that view.

MIN WEST Germany, 10-year government bonds fell sharply,

giving up about 1½ points at fixing from the previous day. Dealers said that heavy selling

of both cash and futures emerged from Tokyo and that prices were unable to recover

during the European trading day. Dealers said that selling of

cash bonds and futures

emerged as the currency fell

through several key support

■ THE FRENCH Government

yesterday sold FFr7.65bn of franc-denominated bonds and a

further 225m ECU-denominated bonds at its monthly bond auc-

The auction was dominated by the OAT 8.5 per cent 2000, the main 10-year tapstock now

months auction.

For the fourth time in 10 days, the Ministry of Finance used its debt consolidation fund to shore up the market, buying about Y100bn of the series 99, 119 and 124 10-year

The market opened weaker, with the benchmark 119 bond, due in June 199 and yielding 4.8 per cent, opening at 7.07 per cent, against Wednesday's late 7.015 per cent. It weakened to yield a recent high of 7.12 per yield a recent high of 7.13 per cent, before recovering with the help of the bond buying to 7.09 per cent in late trading. Some weakness was said to have been triggered by the pos-

sibility that there would be changes in the assessment of the prices of bonds held by banks but lent out to others through the repurchase mar-

■ UK GOVERNMENT. bonds closed with losses of up to 1% points among longer-dated issues as dealers and investors made a grim reassessment of inflation forecasts for the year.

Dealers said that a contributing factor was a report from Greenwell Montagu which raised its estimates for 1990 inflation to 9 per cent to reflect the effects of the poli tax and the latest rise in mortgage

Traders said the particularly large drop among longer issues may have reflected the effects of a big sell-off by a single

Also, dealers said the markets continued to suffer under

| W German banks deny bond loss forecasts

By Katharine Campbell in Frankfurt

TWO GERMAN banks yesterday hotly denied esti-mates circulating in a Salomon Brothers research report of possible heavy writedowns to their bond portfolios following the recent setback to the German bond market.

German bond market.

Mr Juergen Krumnow,
board member of Deutsche
Bank, Germany's largest bank,
said as of the middle of February, writedowns on the
group's bond portfolio would
be "considerably under
DM200m."

The Salomon report estimated potential writedowns on bond holdings of the three on bond housings of the three largest German banks could "decimate" 1990 profits. The figures amounted to DM634m for Deutsche Bank, DM685m for Dresdner Bank and

DM529m for Commerzbank.
Dresdner Bank declined to
comment on the research. A
Commerzbank official called the calculation "simply irrelevant." "About half of that number would be more probable, but I do not want to speculate" he said.

Salomon responded to the banks' statements yesterday with a revision to its forecasts. Its revised estimate of Deutsche Bank's exposure was put at DM180m with Commerz-bank reduced to DM250m. But it challenged the banks to be more forthcoming in their explanation of "how they had kept the write-off levels as low

as this."

Both banks were critical of what they termed highly oversimplified calculations. Salomon based its sums on 60 per cent of the value of group bond portfolios at the end of October (the Intest published figures). These were DM15.1hn for Deutsche, DM16.3bn for Dresdner, and DM12.6bn at Commerzbank. A writedown

being issued by the French Government. A total of FFr5.9bn was sold, at a cut-off average of 7 per cent was used. Deutsche Bank said writeprice of 89.45, out of FFr8.85bn The price gives an average yield of 10.22 per cent, 59 basis point higher than at last downs in the balance sheet were based not on market value, but on original cost of the securities. It added active management of the trading The Government also sold FFr1.75bn of the longer OAT portfolio, at DM5bn about a third of the total, allowed a 8.25 per cent 2004 at a cut-off price of 85.30, giving an average yield of 10.26 per cent. flexible response to changing interest rate patterns.

Amount Latest Paid Sestate up Date

1989/90

High Low

French authorities lobby DG Bank

THE FRENCH authorities have come to the support of their banks in the dispute with Deutsche Genossenschaftsbank (DG Bank) concerning DM6bn of contested securities transac-

Mr Pierre Bérégovoy, the French finance minister terday called on DG Bank to respect its word, and urged West Germany's banking supervisors to uphold the rules which govern the financial markets. "DG Bank engaged itself and it is very important that one's word should be respected. It is the responsibil-ity of the authorities charged

Fortunately for the Frank-furt financial community, the

traders. lapse in the price of a Saatchi & Saatchi convertible bond is understood to have resulted in an attempt by one UK agency broker to deny a large trade with a European counterparty. Strong threats from the relevant regulator resolved the dis-

During the crisis in the floating-rate note market after late 1986, when prices fell by as much as 20 points in a halfhour trading period, some Lon-don-based firms found they could not confirm up to half of all their trades.

That settlement disaster

took weeks to sort out, as did the problems on global equity markets after the crash in Many parties simply denied

that they had dealt at all and, because hectic trading had not allowed enough time for dealers to book trades in writing, there was little evidence with which to pursue claims. time, confirming the entire

with banking and market supervision to ensure that written and oral market usage are respected by the intermedi-aries," Mr Bérégovoy said.

Mr Jacques de Larosière, governor of the Bank of France, has written to Mr Karl-Otto Pöhl, governor of the Bundesbank about the DG Bank row. Mr Philippe Lagayette, deputy governor of the Bank of France and chairman of France's bank supervisory commission, has also written to his opposite number at the Bundesaufsichtsamt.

The row centres on two types of transaction, according

to the French banks involved: one is a form of cash advance backed by the deposit of bonds, the other a forward deal involving the simultaneous sale and repurchase of bonds. In both cases, DG Bank is refusing to take back the

bonds, which the French banks say it undertook to do. The bonds have lost between 10 and 15 per cent of their value in the intervening period, as interest rates have soared. Banque Nationale de Paris

(BNP), has confirmed that its total exposure is DM1.13bn, and that it could stand to lose 10 to 15 per cent of this amount

if DG Bank persists in its refusal to take back the bonds. The French banks involved which besides BNP include the Caisse des Dépôts, the state financing institution; Crédit du Nord, the commercial banking subsidiary of Paribas; and Sogenal, the Alsatian offshoot of Société Générale - have instructed their lawyers to pre-

pare a suit against DG Bank. The charges are not expected to be ready until next Wednesday or Thursday, and the French banks still hope that the West German co-operative bank will change its mind in

Bond row reveals need for trade systems

Andrew Freeman on how other markets handle deal confirmation

₹ he DG Bank affair raises The dubious legal status of

some important issues for the Euromarket. In particular, it highlights the need for efficient and binding trade confirmation

dubious practice of reneging on trades has been a constant feature of international bond trading. Whenever there is unusual volatility across the market or in a particular sector, the greater exposure to potential losses does not encourage clear recollection by

taped telephone conversations gave extra impetus to calls for a better system. Tapes do pro-vide a record of deals, but are not regarded as legal evidence. Nevertheless, many continen-tal banks still do not take the routine precaution of taping

Their experience in 1986 per-suaded leading Eurobond houses that the matching and confirmation of bond trades was a priority. At the time most banks were making large profits from their Eurobond operations and were happy to spend money on such a risk management system.

The result was the on-line electronic TRAX system developed by the Association of International Bond Dealers (AIBD). This was designed as a risk management system allowing confirmation of all trades within a 30-minute dead-

Parties could quickly see where they had an unmatched position and take steps to eliminate any risk. Coincidentally, the system satisfied UK reporting requirements under the Financial Services Act, and was integral to the AIBD becoming a designated investment exchange.

The DG Bank affair could not have happened if the vari-

ous banks involved had been members of the TRAX system. Where an agreement to repurchase securities was implicit in an initial transaction, the return leg of the trade could have been entered at the same

TRAX currently has around 255 members, including all UK-based AIBD members and continental AIBD reporting dealers. However, its extension throughout Europe has been consistently opposed by banks which argue that its costs outweigh any risk management

benefits.
Mr John Langton, AIBD chief executive, said: "If TRAX can be extended, and it is open to non-AIBD members, the management of member banks will come to see that they have much greater control over their exposure to markets and counterparties. TRAX can handle any instruments, be they

international equities or debt instruments, that members want to trade."

It currently costs SFr1.5 per trade, as well as a SFr500 per month entry fee, to use TRAX. Mr Langton said that as more members use the system, these prices will inevitably be reduced and the AIBD considering volume

He also pointed out that TRAX users could dispense with other costs normally assoclated with trade confirmation, such as telex costs.

Senior bankers are in no doubt that an efficient match-ing system is vital. Mr Hans-Jörg Rudloff, chairman of Credit Suisse First Boston, said: "The more the entire complex of securities trading can be systemised, the better it

will be for everyone."
He also said that CSFB, like many other banks, would not

deal with a counterparty on a repurchase basis without con-firmation, in order to avoid

unnecessary exposure.
The international foreign exchange market has been fastest to utilise technology to eliminate counterparty risk. Dealers use various systems for live input of trade matching instructions, helped by the fact that settlement of trades is usually on the same or the

next day.

Trade matching and confirmation were identified as key components of risk by the Group of Thirty when it reported in March last year its recommendations on clearfor the world's securities markets.

Although opposition to TRAX has been consistent, it has come mainly from retail banks which deal more often with non-TRAX users and therefore benefit less in managing their risk.

Larger houses have been more committed and are expected to give strong support to the AIBD's goal of making TRAX membership compulsory. At its annual conference in May, the AIBD is likely to announce plans to extend TRAX on a voluntary basis and offer members greater use of the price information collected by the system.

Supporters have one timely experience on their side; the recent volatility in the Japanese equity warrants sector passed off with barely a complaint from the numerous settlement departments.

most of the day trading between parity and four points above the cash index.

The fluctuations in the US riock futures market dominated the afternoon but a bear squeeze developed just before the close and the futures market closed at an 8-point premium, compared with 10 on Wednesday. March FT-SE closed 25 points lower at 2,24.0, having traded 4,311 contracts.

The fluctuations in the US glack

			I-A	SI	UARI	F2	2H1	ARE	łNi	DICE	5	
QII	npil	led t	ry th	e Fi	nanck	d Tie	nes L	imite	d im	conjun	ction	with
•		_	itute		Actua	ries :	and t	he Fa	culty	of Ac	:tuarie	25

Peter Sruce ""	EQUITY GROUPS		Thurs	day Ma	arch 1	1990	'	Wed Feb 28	Tipe Feb 27	Mon Feb 26	Year ago (approx)
	& SUB-SECTIONS			Est	Gress	Est.					
AINS		ļ	l .	Earnings	Div.	PPE	xd adi.		l .		i
the death and the F	iqures in parentheses show number of	ladex	Day's	Yield %	Yield%	Ratio	xd zdj. 1990	Index	Index	ladex	` Index
the depth of the	stocks per section	No.	Change		(Act at	(Net)	to date	No.	No.	No.	No.
		}	7%		(25%)						1
್ರಿಕ್ ಚಾಗಾ ಗ್ರಾಮಿಗ್ ,ೆ—	1 CAPITAL 60005 (202)	843.44	-6.7	13.53	5.16	9.60	1.60	849.61	656.11	846.66	931.18
Company of the State of the Sta			-0.7 -0.5			8.13			1832.73	1025.43	
graphes and the same	2 Building Materials (27)	1420.02		15.33	5.50		0.50	1030.07			
	3 Contracting, Construction (37)	11404.70	-0.8	17.49	5.63	7.49	3.69	1415.77	1419.25	1019.47	1688.02
4.2	4 Electricals (10)	2343 <i>.31</i>	-1.2	11.46	5.31	18.96	0.75	2369.00	2368.36	2352.A7	
Character of the second	5 Electronics (30)	1868.72	-0.7	9.68	3.95	13.38	19.52	1874.57	1879.45	1877,87	2142.64
	6 Engineering-Aerospace (8)	417.08	-1.3	14.50	5.29	8.47	0.84	422.36	419.56	435,78	0.00
	7 Engineering-General (43)	456.65	-0.3	12.52	5.25	9.59	1.28	460.17	458.78	455.65	8.89
1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	8 Metals and Metal Forming (6)	466.59	-0.1	. 25,25	4.59	4.47	6.00	467.13	466.39	463.34	528.34
114	9 Mators (16)	348.65	-0.6	15.16	6.13	7.73	0.60	350.87	351.62	351.68	313,83
31	Ol Other Industrial Materials (25)	1522.97	-a.s	11.25	4.76	16.33	3.66	1535.67	1563.71	1532.26	1565.68
	CONCLINED COMID (177)	1216.89	-1.0	9.29	1,93	13.45	3.14	1229.19	1228.34	1221.78	1167.82
	2 Brewers and Distillers (22)	1417 32	-13	9.85	3.71	12.52	6.57	1435.97	1436.96	1432 BB	1303.93
	5 Food Manufacturing (19)	7058 72	-0.7	10.37	4.40	12.00	1.79			1852.40	1821.29
14 für ülen eine 2	3] F000 Manujacturing (177	2011 10	-0.5	8.96	3.35	14.49	5.99	2254.49	2278.36	2265.93	
≥ استراک انسان کورون	Food Retailing (16)	2200.10	-10					2407.28	2404.48	2392.M	2143.25
2	/ Health and Household (13)	2504.10		6.57	2.74	18.13	1,20				
		1490.77	-1.8	8.89	3.99	13.88	5.74	1518.63	1523.87		148.21
	Packaging & Pager (13)	555.33	-0.1	12.65	5.58	9.98	8.95	555.75	\$55.64	554.38	593.57
11ab. r-1	2 Publishing & Printing (17)	3336.24	-8.7	9.70	5.28	13.16	21.20	3361.A3	3364.16	3346.30	37(2.62
ar martini - 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	4 Stores (3.3)	773.22	-0.7	[11.21	4.83	11.61	1.78	778,75	776.00	771_86	761.09
3	5[Textiles (13)	493.53	-0.8	11.69	6.97	10.37	8.37	497.50	195.44	497.86	516.97
***	NATURE CONTING (193)	1149.21	-0.5	13.05	4.89	10.84	1.57	1154,97	1154,77	1351.88	1852.56
20 A Company of the C	Agencles (17) Chemicals (22)	1534.87		6.83	2.43	18.82	9.28	1533.97	1533.82	11,4121	1284.12
#\$ F4	2) Chemicak (22)	1170.59	-0.1	12.32	5.64	7.55	0.57	1172.34	1174.62	1165.66	1198.45
year All San	Proplement (12)	1553 17	-12	11.58	6.31	19.16	5.27	1572.15		1570.98	
34 m 3.1	Conglomerates (13)	2220 02	-8.7	10.81	4.29	11.79	2.88	2254.86	2247.74	2241.35	
4	Telephone Networks(2)	1911 71	-0.5	10.48	4.23	12.41	8.04	1217.76	1214.75	1214.73	1118.44
	Telephone Networks(2)	1211-11	-0.3 -0.2		6.69		9.00		2841.34	2046.31	6.89
751.127 ° ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' '	Water(10)	2024.47		17.21		6.43					
at territor. 48	3 Miscellaneous (26)	1959-92	-0.3	9.83	4.58	11.47	2.11	1832.37			
	INDUSTRIAL GROUP (482)	1115.42	-0.8	10,88	4.52	11.24	2.33	1124.14	1123.90	1119,75	1094.94
The latter 5	011 & Gas (18)	2325.80	-8.6	18.42	5.28	12.69	31.87	2338.84	2332 88	2327.86	1871.58
	4 11 42 463 434	1215.89	-8.7	10.82		11.43	4.59	1225.01	1224.32	1219.70	1161.507
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	FINANCIAL GROUP (114)	880.67	-8.6	-	5.58	- 1	5.62	884.79	885.67	110,29	49.532
* Tryans	Banks (9)	875.33	+0.1	18.12	6.28	7.29	13.93	£74.45	867.74	870.26	733.58
	Insurance (Life) (7)	1288.60	-1.3	_	5.15	-	0.60	1304.95	1395.84	1324.76	1846.72
	Insurance (Composite) (7)	653.08	-1.6	l - I	6.08	- 1	0.00	663.79	678.82	191.24	592.68
	Insurance (Brokers) (6)	1958.24	+0.2	6.97	5.95	19.11	L.73	1056.42	1059.56	1003.66	1802.26
AMERICAN 1. 20	Merchant Banks (8)	459.02	-0.3		3.68		6.64	490,44	428.56	487.00	346.33
12 Lat 1 De	Property (49)	1097.49	-0.9	8.27	3.93	15.29	1.39	1167.50	1109.33	1186,68	1291.67
Alabert 121 Alabert 1 Alab	Other Financial (28)	314 27	-0.6	13.81	6.75	9.56	2.36	316.65	315.82	315.18	377.92
	TUTHER FINANCIAL LEGI	21721		- 	_						
71 Hate 1.1.	Investment Trusts (68)	1142.87	-6.9	[- [3.27		4.62	1152.67	1144.06		1079.43
\$ 147515" 1" (gdf 91	Overseas Traders (5)	1357.44	<u>-8.1</u>	11.20	6.74	18.50	30.79	1358.84	1357.30	1363,38	1439.35
alture 1 " co	ALL-SHARE INDEX (687)	1114:18	-6.7		4.73	7	4,90	1122.26	1121.46	1118.85	1659.75
14 Tan 182	WIT-SINKE MARY MALL HARRING			┝╌╌┤							
TENNETH TO THE TENNETH THE TEN	}	Index	Day's	Day's	Day's	Feb	- Feb	Feb	Feb	Feb	Year
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1 7 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	į	PRICE Morces	Thu	Day's change	Feb	today	1990		Low 5 years	11.08	10.98	9.26
(A)	. 1	MANES	1	%	28	,,	to date		Coupons 15 years	18.78	10.63	9.03
	- 1							3	25 years	10.68 12.48	10.51 12.23	8,89 10,40
minch Section with	- 1	British Government			==	0.04	2.06	5	Coupons 15 years		11.06	9.44
minaria in the same of the sam	- 4		114.18		114.55	V.0-		6	25 years	10,84	10.63	9.81
A 44 (1)	2]!		120.66		121.92		2.34	7	High 5 years		12.36	16.53
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ter illier little and in	· 4	rredeemables	144.60		147.05	8.35	1.51	10		10,72	10.50	. 8.81
to him the second	_ 5	Ali stocks	120.81	-0.83	121.93	0.30	2.26	-	Index-Linked	 		
Service of the servic		intex-Linked					1 1	11	Inflation rate 5% Up to Syrs	4,42	4,44	3.32
The second second	- 6	Up to 5 years	140.36	+0.06	140.27	- 1	0.94	12	Inflation rate 5% Over 5 yrs	3.97	3.97	3.48
THE TENT OF THE THE	.† 7 le		134.77	-0.04	134.82	-	0.81		Inflation rate 10% Up to 5 yrs.	3.47 3.80	3.48 3.79	2.44
The state of the s		All stocks	135.07	-0.03	135.12	- 1	0.82		inflation rate 10% Over 5 yrs.			
Bar also decided to be been al	-+								Debs & 5 years	13.56	13.38	11.92
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de abruit int	10	Preference	78.51	-0.78	79,12	- 1	2.17					
and the Paris of t	" T	·						18	Preference	13,75	11.66	10.03
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Mary Put In di	- 00	nstituents is availab	je irona th	e Publish	us, The Fi	nancial Ti	ines, Kun	iber (ine, Southwark Bridge, London SE1	AHT' (LLICS	סט אָס יפֿכד.	D. 340.

rises and falls yesterday **British Funds** 1,635 LONDON RECENT ISSUES

LONDON MARKET STATISTICS

	Am'el	Latest	1989			Clusies	tor	Met	Times	Gress	PÆ
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	Amount	Latest	1989		6 OFFERS	Closing	+0
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TRAI	MOITIC	AL OPTIONS .
	Feb 19 March 2 May 24 June 4 end of	Calls in GT Chile Growth Next, Courtwell, Leisure Cowle (1), Scotlish & New London & Manchester, Kr and Hanson warrants.

THE LONDON options market remained quiet yesterday in featureless trading, as most institutrading, as most manuforal investors stayed on the sidelines. However, index futures trading was more active following the volatile performance in their equivalent US markets.

The FT-SE 100 index options, which traded 8 150 contracts.

The FT-SE 100 index options, which traded 8,150 contracts, accounted for nearly half of all market volume. Put buyers were in evidence as the FT-SE cash index weakened after the declines in Tokyo. Yesterday's total comprised of 6,671 puts and 1,479 catls. The December 2,300 put series was the busiest, trading 2,100 contracts.

Turnover was boosted by two large bearish orders. James

420 42 62 70 5 811½ 460 16 32 45 17 20 23

Utus Biscosits 330 14 25 34 15 18 20 (**331.) 360 44, 12 21 38 39 41

British State 135 6 - - 4 - -(*136) 140 - 6½ 9 - 10½ 12 Price £ 360 32 43 52 10 14 20 370 14 27 37 30 36 36 - 117p 109p BZW Coor Inn Tst. Units '96-2002 5p 109p (382)

LONDON TRADED OPTIONS Capel bought 1;400 December 2,300 puts at 134p, which was an opening trade. Another dealer bought 600 December 2,300 puts at 130p.

The reluctance of some investment of mountains as opening to the production of some investment of mountains as opening to the production of the produc

tors to maintain an exposure to the equity market using options was underlined by the latest open was underlined by the latest open interest figures. They show that the number of contracts outstanding at the close on Wednesday, the day February FT-SE options expired, tell to 89,427, from 133,144 on Tuesday. This that some investors had not opened positions in forward months and

in stock options, Trust House forte was the busiest, trading spains converting the movements of the FT-SE state index attracted options on put selling. simply let their February FT-SE options expire.

CALLS PUTS
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Apr. Jul

Age Jul

PUTS Mar Jan Sep Dec Mar May Any Mar May Ang Water Hidg Pig 6506 60 110 150 40 60 110 C166011 1700 40 85 130 70 80 140 1730 20 45 100 100 110 170 Apr Jan Any Apr Jan Any March 1 Total Contracts 20,450
Calls 8,632 Pers 11,918
FT-Sc Index Calls 1,479 Pers 6,671
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UK COMPANY NEWS

Saatchi

fluctuate

as executives

hold summit

SAATCHI & SAATCHL, the

communications and consul-

tancy group, saw its shares fluctuate on the stock market

yesterday as the senior execu-

tives of its communications division gathered in London

The Saatchi share price, which dropped dramatically last week, rose by 9p to 150p during the day – after peaking at 153p – because of heavy buying by US

Last week Saatchi's shares

fell by more than a third,

chiefly due to heavy selling in the US. Shareholders panicked

when the group's newly published annual report disclosed the extent of its financial difficulties and when Mr Robert Louis-Dreyfus, Saatchl's recently appointed chief executive, issued a profits

warning.
Saatchi is conducting a complete review of its businesses, which could include bringing in new investors or new capital. Mr Louis-Dreyfus and Mr Charles Seatt who joined

Charles Scott, who joined Saetchi with him as finance

director, recently completed a study of the group's strategic and financial position.

Yesterday's summit meeting was called so they could brief the heads of the communica-

tions companies on their pro-

posals for the future of the division.

Mr Louis-Drevfus and Mr

Scott also discussed the

group's financial position in

advance of Saatchi's annual general meeting on March 13. The Saatchi brothers —

attended neither yesterday's summit, nor the dinner that

preceded it on Wednesday

A report in yesterday's Cam-paign magazine said that Mr Louis-Dreyfus and Mr Scott

planned to appoint at least one non-executive director to

strengthen the Saatchi main

yesterday's meeting, held at Saatchi's opulent headquarters in Berkeley Square, WI, was attended by the senior execu-tives of its advertising inter-

They included Mr Carl Spiel-

vogel, chairman of the Backer Spielvogel Bates network run from New York, and Mr Bill

Muirhead, chairman of the flagship Saatchi network agency at Charlotte Street in London. The heads of the other

marketing services networks
- including Mr Alan Siegel,
who runs the Siegel & Gale

York – were also present. Mr Louis-Dreyfus and Mr Scott used the meeting –

which is intended to be the first of a series of quarterly meetings for the heads of the meetings for the heads of the communications networks – to outline their plans to stabi-lise Saatchi's financial post-

They also emphasised the seed to continue cutting over-seeds to bring costs in line

with revenues.
Saatchi, which is suffering from the slowdown in the US

and UK advertising markets, recently unveiled a radical

restructuring programme at its London agency.

Backer Spielvogel Bates has been forced to cut costs in New York because of the loss of a

\$70m (£42m) account for the Prudential Corporation.

Charles and Maurice

special summit

By Alice Rawsthorn

shares

Royal Insurance dives 43% to £126m after disasters

PRE-TAX PROFITS at Royal Insurance, the UK composite insurer, last year fell 43 per cent to £126m largely as a result of Hurricane Hugo, earthquakes in San Francisco and Australia and UK subsi-

Mr Ian Rushton, chief executive, said that the cost of these catastrophes totalled £113m. However, capital and reserves increased by 25 per cent to

Earnings per share dipped to 18.6p (32.1p) but Royal's overall financial strength enables it to increase the final dividend to 14.75p, making a total for the year of 25.5p. In addition to heavy weather

losses last year, Royal announced that it expected its net losses from storms in the UK in January and February this year to total £85m in spite of reinsurance protection of £35m for each incident.

In the US, where Royal has 36.5 per cent of its business, pre-tax losses more than dou-bled to £98m (£44m) for three reasons: a continuation of the depression in premium rates, catastrophe losses of £56m, half from Hugo, and a continuing programme of increasing

Royal Insurance Share price relative to the FT-A Insurance (Composite) Index

Royal said that it was part of its strategy to expand its business in the UK at a faster rate than in the US. Pre-tax profits in the UK amounted to £159m

1989 90

This came in spite of a sharp rise in subsidence losses from £14m to £60m. Despite a more competitive commercial and motor market

there was an overall increase in premiums written of 12 per The International side was hit by a £10m loss from Hurri-cane Hugo in the Caribbean, a further £10m as a result of the Newcastle earthquake in Australia and some large property losses, notably in France. Prepared to profits of £14m in

Better results were seen in Canada where profits rose to £38m (£34m).

Life and related financial services, hit by a £26m loss from UK estate agency operations, reported overall profits down from £50m to £37m. As a result of the down-turn in the UK property mar-ket, the number of house sales handled by the 760 outlets, down from 831 in 1988, fell by 39,000 to 61,000.

However, Royal said that its strategy of using the estate agents as distribution channels for its products was showing signs of success with the rate of house sales to mortgage related life sales rising from 23 to 46 per cent.

The value of its long term life business was £580m includ-ing £40m from Maccabees, the US life company purchased

Courtaulds completes Southern Africa disposals By Jim Jones

COURTAULDS, the chemicals and textiles company, has completed its divestment from Southern Africa, started in the middle of 1988, with the sale of its wood pulp and forestry interests in Swaziland.

Divestment began in July 1988 with the sale of Courtaulds' Umkomaas rayon pulp mill on the Natal coast to Sappi, the local pulp and paper

company.

At the time Sappi agreed to buy Courtaulds' Usutu timber and pulp interests in Swaziland and announced a R30m expansion programme to increase Usutu's bleached kraft pulp production from 180,000 tonnes per year to

However transfer of the Swazi interests appears to have been delayed by Swazi suscep-

tibilities and the expansion was put on ice, although Sappi has been managing the Usutu operations.

Some 18 months of negotia-tions have now culminated in Courtaulds' sale of 49 per cent of Usutu to Sappi for R135m (£31.3m) and 1 per cent to Fosco, a Liechtenstein com-

pany.
The Commonwealth Development Corporation, which owns the other half of Usutu, is selling 5 per cent to Swazi institutions and 19 per cent to Fosco. It intends retaining a 26 per cent interest.

The agreement involves a return of the forestry land to the Swazi nation which, in turn, will lease the land back to Usutu for 100 years.

Blue Circle SA rises to R119m

BLUE CIRCLE, the South African cement company con-trolled by Blue Circle Indus-tries of the UK, shrugged off lower demand from the building industry in 1989 and lifted sales and profits with the help of acquisitions.

Turnover advanced from R138.5m to R171.3m (£39.8m) and pre-tax profits rose from R92.8m to R119.4m, Although cement sales have been affected by slower building starts, demand is growing as major civil projects get into

South Africa's three cement producers operate a cartel and each has considerable excess manufacturing capacity.

Karnings per share rose from 305.5 cents to 329.8 cents and the year's dividend is raised to 110 cents (100 cents).

Acquisition of LANDHURST LEASING PLC

Rugen Limited

Arranged and led by:

£5m equity provided by:

Lloyds Development Capital Limited Prudential Venture Managers Limited

LLOYDS DEVELOPMENT CAPITAL LIMITED

£2.5m subordinated loan provided by: Lloyds Development Capital Limited

£101m syndicated bank finance arranged by: Guinness Mahon & Co. Limited



LLOYDS DEVELOPMENT CAPITAL

Liopin Development Capital Limited, 40-66 Queen Victoria Street, Louisa EC4P 4EL

Mortgage Rate Change

AIB Bank announces that its Home Mortgage Rate will change to 15.5% with effect from close of business on 28th February, 1990. APR 16.5.



mont Road, Uxbridge, Middlesex USS 15A, Telephone: (0895) 72222 and branches throughout the country. Allied Irish Banks, p.l.c.

Loan provisions chop Barclays to £692m By David Lascelles, Banking Editor

BARCLAYS, the UK's largest banking group, reported pre-tax profits halved in 1989 because of a large provision against doubtful third world loans. Pre-provision profits increased its earnings by 20 per

The outturn was £692m compared with £1.4bn after provisions of £983m, including £72m against unpaid interest. Barclays' cover on third world exposure is now 70 per cent, or 64 per cent if the bank's expoto South Africa is

Over the last 18 months Barclays has managed to reduce its exposure to countries in financial difficulty by more than £1bn to £2.5bn. The attributable profit was

£452m, down from £887m, equivalent to earnings per share of 40.4p, down from

But the total dividend is being increased by 19 per cent to 27.4p with a second interim of 16p.
Sir John Quinton, chairman,

said: "Strong underlying growth in 1989 lays a secure base for the future expansion of our business. This performance is a most encouraging achievement in a year when competition intensified in many of our markets and economic conditions slowed

In addition to its third world provisions, Barclays set aside £414m to cover doubtful loans. Although this was relatively less than some of the other clearers, Sir John said he believed this level was adequate and followed a thorough

Profit before tax and country risk provisions risk provisions Third world debt provisions Pre-tax profit

review of the bank's exposures.

Apart from the third world Apart from the third world problem, most of Barclays' operations showed a strong advance. The UK domestic banking and treasury operations were the principal contributor to profits with fibn, up 33 per cent, thanks mainly to increased business lending volumes and tighter

lending volumes and tighter control on costs. The financial services division was up 59 per cent to £165m, notably through growth in life assurance and pension policies. But mortgage-related products suffered from the weakness of the housing mar-

Mounting competition and funding costs squeezed the cen-tral retail services division, which includes the Barclaycard credit card business. Bad and doubtful debts among car-dholders also increased. As a result, profits were down to £42m from £99m.

Barclays de Zoete Wedd, the group's investment banking arm, increased profits by 64 per cent to £54m after making a

charge of £32m to cover exposure to the controversial local authority swaps market. This represents a return of 16 per cent on capital, without the provision it would have been

25 per cent. The main contributor was the global equities business, but fixed income operations also moved into profit overall

also moved into prout overall
Mercantile Group, the leasing subsidiary, saw a sharp fall
in profits as higher funding
costs squeezed lending margins. The company reported
profits of £51m, down from
£91m.
International treasury and International treasury and banking operations in the UK bore the brunt of the third world provisions. The division incurred a loss of \$873m (prof-

its of £88m). US operations, which are

being restructured, raised profits to £72m (£43m).

Total assets grew by 22 per cent over the year to £127.60n.
All but £1bn of this occurred in

Capital resources increased by £1.2bn to £9.5bn, leaving tier 1 capital at 5.7 per cent and total capital at 9 per cent. However including the £145m profit after tax from the sale of its stake in the Yorkshire Bank and the effect of a proposed £450m capitalisation issue from property revaluations, the ratios will rise to 6.2 per cent and 9.2 per cent. respectively.

Barclays ratio of cost income declined from 66.4 per cent to 64 per cent. Mr Andrew

Buxton, the managing director, said it was Barclays' intention to keep the ratio on a declining

TRANSPORT LINKS WITH THE CONTINENT

The Financial Times proposes to publish this survey on:

5th April 1990

For a full editorial synopsis and advertisement details, please contact:

> Neville Woodcock on 01-873 3365

or write to him at:

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COMPUTER INDUSTRY

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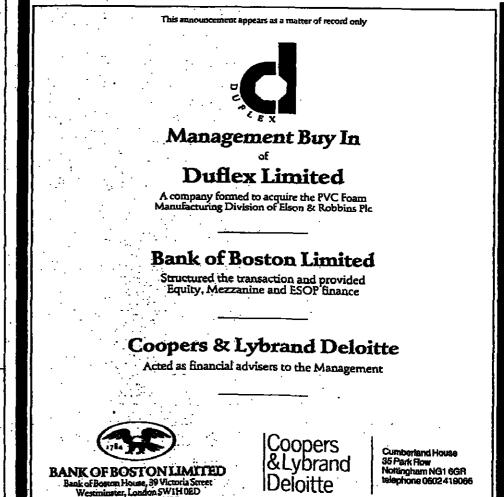
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DIVIDENDS ANNOUNCED 2,65 6.5 23 3,75 6.75 2,26 7.8 3.5 7 27,4 4,125 8,1 2,6 Dividends shown pence per share net except where otherwise stated. •Gross. "Equivalent after allowing for scrip issue. fon capital increased by rights and/or acquisition issues. §USM stock. §SUnquoted BOARD MEETINGS

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Lent and

UK COMPANY NEWS

692m Markheath unveils hostile bid for Camford

the UK investment vehicle of car parts", said Mr Paul Bob-Adelaide Steamship, the Aus-tralian industrial and retailing director Camford described the 305p per share offer as "inappropriate and inadequate" and strongly advised its rejection. Nonetheless, the shares raced ahead to close at 308p — a gain

of 64p on the day.

Markbeath, which has built its Camford stake to 29.96 percent over a two-year period, gave a two-pointed explanation for its belief that the company would evide better progress in would enjoy better prospects in its hands.

First, it asserted, Camford has inadequately refocused its business to take account of the internationalisation of its

MARKHEATH SECURITIES, sing the way they manufacture

conglomerate, has unveiled a widely-anticipated hostile bid for Camford Engineering which values the motor components manufacturer at £63.8m.

Camford described the 2005. the company's business is larger than it appears because its customers frequently ship: UK-delivered components out

of the country.

The UK accounted for fully 96 per cent of the group's £125m turnover in the year to last September 30. Over the same period, pre-tax profits were ahead 36 per cent to £5.83m. Its principal products are heavy pressings and axles for enterpers which include for customers which include

Ford, GM and Rover.
On the property front, the company has been engaged for some time in selling the Stevenage base of its George W King motor parts subsid-

iary.
It also has a 20-acre site on the edge of a disused airfield Second, it said, the group has not managed certain property assets and manufacturing capacity as efficiently as it could have "We are not criticians". It also has a 20-acre site on the edge of a disused airfield at Bourne, near Cambridge, and a further tranche of land housing a heavy pressing



John Spalvins: chief executive of Adelaide Steamship

plant in a residential area of Bedford

A revised planning applica-tion regarding the Stevenage site is currently in the hands of local authorities, following negotiations to overcome planning and access prob-lems. The George W King operation is now expected to relocate to newly-leased premises at Letchworth by

In the year ended March 31
1989, Markheath — by tradition a property developer —
made pre-tax profits of
£11.7m on turnover of £40m. Borrowings stand at £31m. The group was unable at this stage to state the amount by which indebtedness would increase if yesterday's cash offer with loan note alterna-

tive is successful. In January, the group raised £45.4m through a onefor-one share issue. Mr John Spalvins, Adelaide Steamship chief executive, said at the time that the issue would allow Markheath to cut borrowings to £20m by the March 31 balance date.

Hartwell attacks Jameel again

HARTWELL, the embattled Oxfort-based motor group, yes-terday hit out yet again at the Saudi Arabian Jameel Group which is bidding £172.4m for

In another defence document, Hartwell claimed that also speaks for just under 34 per cent of Hartwell's ordinary. problems over the possible transfer of franchises with BMW. Jaguar, and Mercedes-Benz, which explained why it

By Jim Bodgener in Ankara

the electronics and fresh produce group, and France's Videocolor, a subsidiary of Thomson Consumer Electronics, have entered into a joint

venture for the erection of a colour television tube factory near Istanbul in Turkey.

company will be formed between PPI's Turkish subsid-

Fixed Interest ...

was not offering a full price.

The Jameel Group countered by declaring its offer for Hartwell's convertible preference shares unconditional. It owns

Videocolor will provide the

technology for the plant, which is expected to export about 30

per cent of an annual capacity

Mercantile Group, which has a 6.8 per cent shareholding in Hartwell, said yesterday that it was no longer under any form of obligation to retain

closes on March 12.

Sources.

its shareholding Mr Tom Clark, finance director, said Mercantile would now consider the stake on its commercial merits but had not yet decided whether it would

Polly Peck sets up Turkish TV venture

POLLY PECK International, the electronics and fresh produce group, and France's Videocolor, a subsidiary of Thomson Consumer Electronics and international for an initial \$50m (229.89m) investment.

Wildenator will append the investor and minority shares in the control of the investor and minority share-holder, according to industry The deal follows on from

and doubles to £2.15m

By John Thornhill

TAKARE, the nursing home operator, recorded more than-doubled pre-tax profits of £2.15m in 1989, slightly ahead of the profits forecast it made when joining the stock market last May.

The advance from £1.04m

Takare beats forecast

was scored on turnover 44 per cent ahead at £8.45m (£5.85m). Takare, which boasts the company slogan "Who Cares Wins", runs nine nursing homes with more than 1,000 beds. A further 720 are currently being brought into operation and by the end of this year it plans to have facilities for 2,700 beds either in operation or under construc-

The company operates in what it calls the "high dependency, continuing care" sector, caring for the elderly, the handicapped and the mentally infirm. Mr Keith Bradshaw,

A third of Takare's beds are occupied by patients from the National Health Service. Of the remainder, 20 per cent are privately funded and 80 per cent are supported by the Depart

ment of Social Security.

Mr Bradshaw said the UK's long-term demographic forces favoured a great expansion of its business. By the end of the century, the over-85 population was expected to increase from 800,000 to 1.2m. More than 50 per cent of these would proba-bly suffer from some form of physical or mental infirmity, he said.

During the year, Takare sold its Bexhill-on-Sea nursing home, realising an extraordinary profit of £529,000. Earnings per share were 59 per cant higher at 18.1p (11.4p). A final dividend of 1.7p is rec-

ommended, making a total of Takare's shares shed 10p yes-

of 800,000 units. It will be PPI's ground-breaking pur-erected at Corlu, next door to chase of a 51 per cent interest Vestel's existing black and in Japan's Sansui last year.

The Financial Times proposes to publish a Survey on the above on

ASSET BACKED FINANCE

27th MARCH 1990

For a full editorial synopsis and advertisement details, please contact:

EDWARD MACQUISTON

on 01-873 3688 or write to him at: Number One, Southwark Bridge London SE1 9HL.

FINANCIAL TIMES

90.82 1816.8 325.2 25,526 1758.0 288.4 23,641 1863.3 306.9 30,046 SEAC Bargeins (5 p.m.) 500 Share 1291.51 845.29 1280.70 1212.80 FT-SE 100 . 2367.8 2356.5 Ordinal All-Sha FT-SE

91.98

MONTHLY AVERAGES OF STOCK INDICES

1782.3 (23rd) 1114.95 (23rd) 2236.7 (23rd)

ELECTRICITY INDUSTRY

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For a full editorial synopsis and advertisement details, please contact:

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FINANCIAL TIMES

ALLIANCE LEICESTER

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£200,000,000 Floating Rate Notes 1993

In accordance with the provisions of the Notes, notice is hereby given that, for the three month period, 28th February, 1990 to 31st May, 1990, the Notes will be at interest at the rate of 15 ½ per cent, per annum. Coupon No. 17 will therefore be payable on 31st May, 1990 at £3,859.59 per coupon from Notes of £100,000 nominal and £192.98 per coupon from Notes of £5,000 nominal.

S.G. Warburg & Co. Ltd. Agent Bank

SCOTTISH FINANCIAL AND PROFESSIONAL SERVICES

The Financial Times proposes to publish a Survey on the above on

Friday, March 23rd, 1990

For a full editorial synopsis and advertisement details, please contact:

Kenneth Swan

Tel: 031 - 220 - 1199 Fax: 031 - 220 - 1578 or write to him at:

Financial Times, 37 George Street, Edinburgh EH2 2HN

FINANCIAL TIMES

ANGLOVAAL LIMITED

Incorporated in the Republic of South Africa Reg. No. 05/04580/06



Interim Report for the Half-Year ended 31 December 1989 FINANCIAL RESULTS

The consolidated results are as follows:

GROUP INCOME STATEMENT

•		audited 'ear Ended		Audited ear Ended	
		ecember ear Endea	Increase/	30 June	
	1989 Rm	1988 Rm	(Decrease)	1989 Rm	
Turnover	3 183,7	2 343,4	36	4 802.8	
Operating Profit	263,7	228,9	15	475,4	
income from investments	24,2	26,6	(9)	65,5	
Profit before taxation	287.9 132.1	255,5 113,2	13 17	540,9 218,4	
Equity accounted earnings	155,8 _57,7	142,3 16,7	9 246	322,5 46,1	
Profit after taxation	213,5	159,0	34	368,6	
and preference dividends	107,9	80,4	34	186,0	
Earnings attributable to equity shareholders	105,6	78,6	34	182,6	
Earnings per share (cents)*	247 36	184 25	34 20	427 76	
Effective number of shares in issue (000)*	42 824 46	42 799 34		42 824 41	
GROUP BALANCE SHEET					

		audited December	Audite 30 Jun
	1989	1988	198
	Rm	Rm	Rr
Capital employed			
Equity shareholders' interest	925.0	754.4	841.9
Preference share capital	2.7	2,7	2,
Outside shareholders' interest	1 151,6	745 <u>.7</u>	841,
Total shareholders' interest	2 079,3	1 502,8	1 685,
Debt capital	200,6	200,6	200,0
Deferred tax benefit	116,7	<u>76,7</u>	90,
	2 396,6	1 780,1	1 976,
Deferred tax liability	47,9	37,9	42,7
Long-term borrowings	336,5	<u> 141,9</u>	325.
	2 781,0	1 959,9	2 344,4
			-
Employment of capital			
Fixed assets	1 283.5	650,0	883,
Investments			•
- mining subsidiaries and associates	455,7	157,9	487.
- listed	124,9	133,9	124,
- nalisted	20,1	31,5	34,
Loans and long-term debtors	88,1	32,7	76.
Net current assets.	808,7	953,9	
Current assets	2 615,9	2 368,4	2 489.
Current liabilities	1	11	1
interest bearing	258,3	148,4	239,
- other	1 548,9	1 266,1	1 512,
		4.000.0	2 344.
	2 781.0	1 959,9	2 344,
Market value of listed investments, mining subsidiary			
and associates	1 791,8	1 181,6	1 658,
Book and carrying value of listed investments,		000.4	
nining subsidiary and associates	<u>401,2</u>	<u>257,4</u>	<u>446,</u>
Borrowing capacity	•		
Borrowing capacity in terms of the articles of			
association	1 610,4	1 380,0	1 610,
Borrowings	795,4	490,9	765,

Group earnings for the half-year increased by 34 per cent due mainly to significantly higher equity accounted earnings from The Associated Manganese Mines of South Africa Limited and a maiden contribution to base metal earnings from Lavino (Proprietary) Limited, which was acquired in the second half of the previous financial year. In addition, a dividend from Prieska Copper Mines Limited resulted in income for the Group of R4,3 million (1988: nill). A further positive factor was the cessation, following the disposal of the Klipspruit Colliery on 30 June 1989, of losses incurred by Newcastle Coal Mines (Proprietary) Limited. Income derived from gold mining displayed no material change over the comparable period of 1988.

Anglovaal Industries Limited ("AVI"), the Group's industrial division, recorded an earnings growth of 23 per cent with all sectors reflecting improved results. Following AVI's rationalisation of its investment holding structure in June 1989, Anglovaal's interest in AVI reduced from 66 per cent to 59 per cent as a result of the issue of additional shares necessitated by the rationalisation. AVI's earnings growth was therefore diluted to 8 per cent at

Equity accounted earnings also include an initial contribution from AA Life Group Limited which was listed on 26 February 1990.

It is anticipated that earnings for the year to June 1990 will show satisfactory growth but are unlikely to match the growth achieved in the first six months.

The drilling programmes for gold in the Sun and Oribi areas in the northern Orange Free State remain on-going. The drilling in the southern portion of the Sun area is designed to further define certain one body boundaries and reef/grade continuity. During the period under review, the Group's share of the costs of exploration, the purchase of mineral rights and ancillary costs amounted to R41,5 million (1988: R23,3 million) of which R31,1 million (1988: R20,6 million) was in respect of the Sun and Oribi gold exploration programmes.

INVESTMENTS

De Beers has announced its decision to proceed with the development of a diamond mine on the farm Venetia in the northern Transvaal. The mine will be developed pursuant to the provisions of an agreement with Saturn Mining, Prospecting & Development Company (Proprietary) Limited ("Saturn"), holder of the rights to precious stones on the farm Venetia, in which Angiovaal and Middle Witwatersrand (Western Areas) Limited have 21,9 per cent and 65,6 per cent interests, respectively. After recoupment of the capital, which will be provided by De Beers, Saturn's and De Beers' after-tax earnings from the mine will be equal. Pending recoupment of capital, Saturn is entitled to a minimum royalty of 12,5 per cent of the mine's profits before appropriations in respect of capital expenditure.

Grinaker Holdings Limited ("Grinaker") successfully concluded an agreement in November 1989 whereby its electronic interests were reversed into the newly-acquired Grintek Limited (formerly Mooi River Textiles Limited). Grinaker's subsidiary, Siltek Limited, acquired the entire remaining share capital of M&PD Electronics Limited, thus constituting that company as a wholly-owned subsidiary of Siltek.

Consol Limited, thus constituting that company as a whoty-owned substituty of Tycon (Proprietary) Limited (formerly The Goodyear Tyre and Rubber Company (S.A.) (Proprietary) Limited). As from 1 January 1990, Tycon was merged with Tredcor (Proprietary) Limited, with Consol holding 61 per cent of the merged businesses. In February 1990 a listing was obtained for AA Life Assurance Association Limited through a reverse takeover of the listed cash shell Ocean Appliances Corporation Limited, whose name was changed to AA Life Group Limited. The company now holds 41,4 per cent of the equity of AA Life Group Limited.

SHARE AND DEBT CAPITAL

The proposals for the restructuring of the share and debt capital of the Company were approved in January 1990. The main features of the restructure are as follows: the "A" ordinary shares and the participating 5% preference shares were converted into a single class of new ordinary shares of 0,1 cent each, namely N ordinary shares.

the ordinary shares and the N ordinary shares were subdivided on a ten-for-one basis

the 6% cumulative redeemable preference shares and the 5% cumulative redeemable see shares will be redeemed with effect from 31 March 1990.

the terms of the unsecured variable rate subordinated loan stock were amended to make it convertible in certain circumstances into N ordinary shares and to extend its participation in rights offers.

The restructure of the Company's share capital will result in the Company having only two classes of shares in issue, namely ordinary shares of 5 cents each and N ordinary shares of 0,01 cent each.

The Company also adopted a new Employee Share Incentive Scheme in consequence of the above capital

CHANGE IN ACCOUNTING POLICY

Goodwill

With effect from 1 July 1989 goodwill, representing the excess of the cost of shares in subsidiaries over the value attributable to the net assets acquired, has been disclosed as an asset. The carrying value of goodwill will be reviewed annually on an individual investment basis and an appropriate provision made, if necessary, for any permanent diminution in value. Such necessary provision will be accounted for as an extraordinary item. Prior year figures have not been restated, with the exception of the goodwill of R71,9 million arising on the acquisition of the minority interests in AVTs subsidiary, South Atlantic Corporation Limited, in June 1989. This amount, which is included in fixed assets, had previously been set-off against AVTs share premium account. At 31 December 1989 the value of goodwill included in fixed assets amounted to R330,8 million.

The capital expenditure of the Group for the half-year ended 31 December 1989 was R122,3 million (1988; R73,8 million). Commitments for further capital expenditure at 31 December 1989 amounted to R98,8 million (1988; R70,6 million).

COMMITMENTS AND CONTINGENT LIABILITIES At 31 December 1989 commitments in terms of finance leases and to a lessor trust amounted to R16,7 million (1988: R25,5 million). Contingent liabilities amounted to R14,2 million (1988: R14,4 million).

DIVIDENDS DECLARED OR PAID

•		ar ended cember
	1989 Rm	1988 Rm
Half-yearly dividends on 5% and 6% preference shares	0,1	0,1
'A' ordinary shares Intering dividend on the participating preference shares at a fixed rate of 5% per	10,7	8,9
annum plus a participation of 150 cents per share (1988: 125 cents)	2,5	2,1

For and on behalf of the board

B.E. Hersov, Chairman Clive S. Menell, Deputy Chairman 1 March 1990

Registered Office Anglovazi House 56 Main Street 2001 Johannesbur

295 Regent Street London W1R 8ST

B.E. Hersov D.M.S., Hou. Ll., D. (Chairman), Clive S. Menell (Deputy Chairman), B.L. Bernstein, Hoa. Ll., D., D.J. Crowe, E.H. Fox, J.J. Geldenhuya, J.C. Robbertze, R.T. Swem R.A.D. Wilson

UK COMPANY NEWS

Godfrey Davis goes off Sketchley

GODFREY DAVIS, the car dealing and laundry group, has dramatically withdrawn its £126m offer for Sketchley after the dry cleaning and office services group forecast that it would show a loss in the second half of the year. Mr John Ivey, Godfrey Davis

chief executive, described the forecast as lamentable and said he was not prepared to damage Godfrey Davis's interest by overpaying for Sketch-

"We find it quite amazing that the course of things for Sketchley should change so quickly in a couple of months,"

In its defence document sent out yesterday, Sketchley said that pre-tax profits for the year to March 30 might fall to about £6m — including an excep-tional credit of £2.2m — way below the previous year's

Godfrey Davis claimed that excluding the exceptional

MACRO 4, the computer

software group, yesterday announced an 18 per cent rise,

from £2.78m to £3.28m, in pre-

tax profits for the six months to December 31.

The company has launched five new products since September, making a total of 22

Its cash balance fell by

£473,000 to £8.62m following a

large increase in its final divi-dend and further outlay on its

new office building.
All the contributions from

overseas subsidiaries were close to or slightly over

With the exception of West Germany, all the overseas

agents produced increased con-

said he was investigating the situation with a view to

establishing a prompt

by 16.5 per cent to 9.2p (7.9p). An interim dividend of 3.7p

Earnings per share increased

SWITZERLAND

The Financial Times proposes to publish this

2nd April 1990

For a full editorial synopsis and advertisement details, please contact:

Patricia Surridge

on 01-873 3426

or Gunter Breitling:

Financial Times (Switzerland) Ltd,

15 rue du Cendrier, CH-1201 Geneva

Switzerland

Tel: (022) 7311604, Telex: 22589,

Fax: (022) 7319481

FINANCIAL TIMES

Mr Terry Kelly, chairman,

£5.88m to £6.95m.

Turnover increased from

Macro 4 meets budget

with 18% gain to £3.3m

Sketchlev's defence document warns that full-year profits might fall to £6m. The chairman said this would not impair the potential for a significant improvement in the future

credit, this reflected a loss of £1.6m for the second half. Earnings per share were forecast to fall sharply to 13.2p (35.7p) and the year's dividend

to 13p (20.9p). Mr Malcolm Glenn, Sketchley's chairman, said that although he was disappointed by the profits forecast

(1.9p) is declared.

• COMMENT

Macro 4 may have the odd hiccup with its overseas agents and subsidiaries but the over-

riding impression is still of a

marvellously stable earnings

machine. Thanks to its rental stream, turnover would be

than the last even if sales stag-nated. That, though, seems

unlikely. Macro is confident

that it can develop new prod-ucts and increase its market

share, particularly in Conti-nental Europe. But while it seems churlish to gripe at Macro's impressive earnings

record, its rate of growth is

less than was hoped for three years ago, when analysts were

used to fast increasing profit

margins. Partly as a result, Macro's shares have gone

almost nowhere in the past few

years. Yesterday, they were unchanged after the results at

2880. That puts them on a rea-

sonable p/e multiple of 13.

assuming it makes £7.6m pre-tax this year.

Godfrey Davis's chief executive described the forecast as lamentable and said it was not prepared to damage its interest by overpaying for

it did not impair the potential for a significant improvement in profits in the

Sketchley

future. Mr Glenn said trading difficulties had arisen in the group's vending and office services divisions. Sketchley Vending is expected to record a loss in the current year because of lost

MR ANDREW Greystoke,

veteran of many a small com-pany in recent years, returned yesterday to one of his old

favourites and promised to give it his undivided attention.

Mr Greystoke, who left City and Westminster Group in November after a boardroom

split, has bought 1.61m shares in Lanca, the handbag importer and character mer-chandiser from which he made

chandiser from which he made a timely departure just before the 1987 crash.

Taking account of "put" options held by the seller, Mr Chimu Gidoomal, a private company controlled by Mr

Greystoke, may end up with 26 per cent of Lanca.

Lanca shares yesterday rose 6p to 36p, compared with Mr Greystoke's purchase price of

40p and the 100p at which CWG's predecessor company

sold its previous stake in Sep-

tember 1987. The advance came despite

Lanca's warning that its per-formance in the second half of 1989 had been significantly affected by the retail slowdown and high interest rates. It

and high interest rates. It

expects to report a "modest

profit" for the year after a pre-tax figure of £1.44m in 1988.

Mr Greystoke said yesterday

with 1.61m share purchase

the Cat.

By Clay Harris, Consumer Industries Editor

contracts, increased marketing expenditure and "deficiencies in accounting procedures."

The office services division, which includes the Mellordata company, has also been affected by problems. Three directors left Mellordata last year and provisions have also had to be made against stock valuations. The division will probably only break even in the current year.
Sketchley's dry cleaning

businesses, however, are fore-cast to swell operating profits from £3.5m to £5.5m, while the textile rental interests are expected to increase their con-tribution to £3.8m (£1.5m). Sketchley's shares fell heavily on the release of the document, but steaded to close

6p down at 349p. The announcement of the withdrawal of the Godfrey Davis offer came after the close of the market. Its shares were, however, 1p lower on the day

Lanca would concentrate on

developing merchandising operations, which supply sheets, towels, bags and children's clothing bearing the images of popular characters such as Postman Pat and Felix the Cat

The hyperactive deal-making for which he had been known

was a thing of the past, Mr

Greystoke said. Lanca would stick to its present sectors and

not venture into corporate

Mr Greystoke will be execu-tive chairman of Lanca, but he

I will not be managing this business." Joining the board are Mr Andrew Murdock and Mrs Elizabeth Flach, former

Lord Mayor of Westminster.

As long as he was at Lanca,

he added, he would not take a

major role at any other public

company. Accordingly, he would resign as chairman of Alpine Group, the soft drinks distributor, as soon as its future had been assured.

CWG, a leading shareholder in Alpine head been assured.

in Alpine, has been trying to remove him since last autumn.
Drafting of his departure package from CWG itself was continuing, he added.

ed: "I am not a manager.

The final dividend of 1.8p makes a total of 2.8p.

The company - Britain's second largest investment trust - attributed the healthy gain to a combination of factors. There had been a shift in geographical weightings away from the UK and Japan and trusted the UK and Continent. towards the US and Continental Europe. The company took on additional borrowings during the year, allowing it to invest into rising markets; and in addition fund managers anticipated US dollar move-Grevstoke returns to Lanca

ments correctly. The trust added that the deal between Foreign and Colonial Management and Hypo Bank of West Germany had little effect on the figures. The F&C trusts, the sole owners of their management com-pany, sold a 50 per cent stake

Colonial net

FOREIGN AND Colonial

Investment Trust yesterday announced that net asset value

rose by 41 per cent during

1989 - easily outstripping the 3C per cent rise in the FT-Actu-

The net asset per share fig-ure rose from 141p to 199.4p over the 12 months. At the six-month stage, it showed a

25 per cent increase at 176.8p. The final dividend of 1.8p

aries All-Share Index.

assets rise

by 41%

By Nikki Tait

to Hypo Bank in July.

At the year-end, just over 40per cent of the trust's portfolio
was in the UK, compared with bout 44 per cent a year earlier. Currency exposure to the UK was even lower at 34 per

Meanwhile, North America accounted for 26.5 per cent of total assets, while Japan was only 14.5 per cent. Europe accounted for 18.9 per cent. Looking at prospects, the fund managers said they

fund managers said they expected interest rates generally to be lower by the yearend and equity markets "could cheer up a bit."

They added that the trust had not increased liquidity since the year-end, but was "carefully buying into selected situations" in the UK, Europe and the US. Its largest UK holdings at the year-end

holdings at the year-end included BTR, Shell, BAT Industries, Robert Fleming (the unquoted investment banking group), RTZ and RP. Net revenue before tax last year was £21.2m (£17.1m). The trust's shares eased 1p to 148p

Whitbread sells Scottish pubs for £9.3m

whithered and retailing group, has sold its 27 pubs in Scotland to the Allen Partnership, a Sussex-based pub company, for \$2.25m. The outlets covered by yestrody's deal conversions and \$50 people, will be traders a pub to the second staff, some \$50 people, will be traders and \$50 people, will be tradered as \$50 people.

future operations in Scotland on chain retailing through Beefeater Steak Houses, Pizza

The outlets covered by yesterday's deal are mainly cafe bars and pub restaurants. Eighteen of them comprised Whithread's managed estate in Scotland, and a further nine

and staff, some 350 people, will transfer to Allen which plans

Foreign and Increased exports and lowered costs lift ASW 31% to £40.4m

By Vanessa Houlder

pre-tax profits by 31 per cent from £31.6m to £40.4m.

Turnover increased by 15 per cent to £451.1m (£392.6m). Turnover in the UK was £335.1m (£304.1m); in the rest of Europe £100.9m(£63.6m); and in the rest of the world £15.1m (£24.9m).

Continued strong cashflow resulted in net cash of £16.6m at the year end compared with at the year san compared with net debt in 1988 of £5.2m.

Mr Alan Cox, chief execu-tive, said the company was looking for acquisitions in both Continental Europe and the UK, and did not restrict itself to the speciestry. to the steel sector.

The company has adopted the new pension accounting standard which resulted in a

growth employees have become eligible to subscribe for shares in a matching offer share scheme for which the company has provided 21m. An extraordinary profit of 2500,000 arose from a gain on the sale of its 49.9 per cent equity stake in Norton Barrow. Fully diluted earnings per share increased from 24.7p to 30.6p. A recommended final dividend of 7p makes a total of

• COMMENT Rarely is the City so divided

11p, which compares with a special dividend in 1988 of 5p.

over a company's prospects. At one end of the scale, the doubters reckon that the declining demand in the UK - which accounts for 74 per cent of sales - could slash profits to

INCREASED SALES to Compared with £1.5m in 1988. A small charge is expected in improved operating efficiency helped ASW Group, the Welsh-based steel company, lift 1989

Because of the pre-tax profit based steel company, lift 1989 growth employees have demand from the UK's construction and engineering sectors will decline, but they believe that ASW's superb record in building up its Continental European sales proves that it has sufficient flexibility to make up the loss. It is still one of the lowest cost production in Europe and following ers in Europe and following the removal of EC production quotas it has plenty of scope to increase its market share. Moreover, on this view, its profits will be bolstered still profits will be bolstered still further by the income from its rapidly increasing cash pile. However, even taking the brightest forecast — which puts the shares, unchanged at 256p, on a p/e of 6 — the stock seems unlikely to perform given the degree of scenticism. given the degree of scepticism and uncertainty in the market.

MTM advances 41% to £9.3m

MTM, the specialist chemicals manufacturer which last month launched a hostile £12m takeover bid for Chemoxy International, reported a 41 per cent advance in pre-tax profits. The increase was spurred by organic growth and contribu-

tions from past acquisitions.

The results were published some four weeks ahead of schedule to provide a more exact basis for comparison with any profit forecast that may appear in Chemoxy's imminent defence document. "Otherwise it would have been their forecasts and our histori-cals," said Mr Richard Lines, MTM chairman.

The rival chemicals group, which is located just eight miles from MTM's Cleveland

MTM's pre-tax profits for the year to December 31 were £9.3m against £6.6m a year ear-lier. Turnover climbed 12 per cent to £68.7m (£56.7m).

MTM's share of the turnover of Norsochem, the group's joint venture with Orkem of France, for the five months to May 31 1989. At that time, MTM sold its 50 per cent stake in the joint venture for £9.5m. Proceeds from the sale were

headquarters, has described weighted average number of the 400p-per-share offer as shares in issue during the year.

£20m of the group's capital expenditure, it ended the year

The turnover figure included £8.1m (£16.1m) relating to

included in a £1.3m extraordinary gain taken below the line. Earnings per share rose 17 per cent to 17p (14.5p), in spite of a 14 per cent increase in the

is recommended, giving a total for the year of 4.2p In spite of a near doubling to

新聞講覧家主学会

with no gearing for the third time running, and with net assets ahead sharply at £40.3m The benefits of the accelerated spending programme will be felt in future, said Mr Lines. "There is no sign of recession in our business," he added.

The shares climbed 6p to

Freeman ahead

24% to £2.46m

Strong performances from its roofing and inner-city refur-

bishment activities helped profits at Freeman Group

advance 24 per cent in 1989. The USM-quoted distributor of insulation materials and

building products recorded a pre-tax improvement from

For the coming year Mr Euan English, chairman, said

conditions would not be as buoyant in the early 1990s as

Turnover was £52.83m (£33.04m), up 60 per cent, with earnings per share of 28p (23.7p) basic, or 26.7p (22.7p) fally diluted. The directors are

recommending a final divi-

dend of 5.35p, making a total for the year of 8.1p (6.75p).

they were in the late 1980s

1.98m to £2.46m.

Laporte buy completes **Brent's restructuring**

By Nikki Tait

LAPORTE INDUSTRIES, the chemicals company, is buying Reddish Savilles, which makes and distributes detergents and brewing aids, from Brent Chemicals International.

Laporte is paying £23m cash, of which £19.5m is for goodwill and the remaining £3.5m for stock and fixed assets. Brent said that its retention of net current assets, excluding stock and before tax, should generate

Chemical Company in 1982 and merged it with the Savilles Hydrological Corporation. In 1989, sales of Reddish Savilles were £10.5m and pre-tax profits, £2.5m. Net tangible assets at the end of the period were £3.77m.

Brent said the sale com-

is designed to focus on elec-tronics, printing pre-press services and packaging inks and further £1.2m. coatings, aerospace and indus-Brent acquired Reddish trial metal finishing markets.

PLEASE CALL Stephanie Spratt 01-407-5756 Lourdez Bellis 01-407 5752

At the end of the period, borrowings were £2.1m, almost entirely in French francs resulting from the acquisition of Ouest Isol.

The sale follows Whitbread's decision to concentrate its

to set up a Scottish headquar-ters and expand the business to around 50 pubs over the

HOLIDAYS AND TRAVEL SECTION

Helen Day 01-407 5751 Wai-Fung Cheuns 01-487-57

mg 01-497-5753

TRANSPORT LINKS WITH THE CONTINENT The Financial Times proposes to publish this survey on:

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FINANCIAL TIMES

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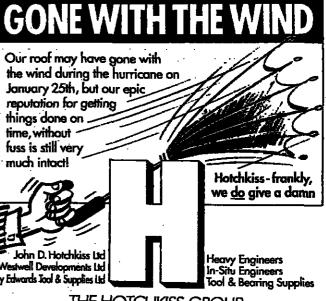
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fuss is still very much intact!

Floating Rate Notes due 1993

Notice is hereby given that the Rate of Interest for the Interest Period from 2nd March, 1990 to 4th September, 1990 is 7.02% per annum. Interest payable on 4th September, 1990 w 4th September, 1990 will amount to ¥3,538,849 per

¥100,000,000 principal ar of the Notes. Agent Bank
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ing on 31 August 1990 as fixed, by the reference agent is 8 to per cent per annum namely USD 437.64 by the denomination of USD 10.000

£1,344,000,000 hkline Beecham PLC dne 1992 15.4375% pm =

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Nickel sees biggest Increase in move in ten months

By Kenneth Gooding, Mining Correspondent

NICKEL PRICES jumped by Carr financial services group more than 9 per cent on the said the increase was not sus

day since April last year.

Analysts were surprised by the size of the upward movement but suggested that before long the nickel price would resume its downward momen. resume its downward momen-

European stainless steel mills had recently scrambled to buy nickel to lock into curment relatively low prices, said Mr Jim Lennon, analyst with the mining team at the Shear-son Lehman Hutton financial

services group.
This in turn sent traders who were "aggressively short" (or had sold a great deal of metal they did not own) rush-

metal they did not own) rushing to buy nickel to cover their requirements, he suggested.

The upshot was that nickel for delivery in three months at one stage yesterday traded up to \$8,350 a tonne, the highest level since late December.

The price eased back a little to close at \$8,275 a tonne, up \$687.5. Nickel for immediate deliyery closed \$700 a tonne up at

London Metal Exchange yester- tainable but pointed out that day, the biggest price move—the price had met very stiff ment the metal has seen in one—technical resistance at \$8,000 a

If it could consolidate above that level, it might then contime to go up.

Mr Bhar said that there were recent indications from the

industry that stainless steel industry that stainless steel production, which takes about 60 per cent of nickel output, would not be as bad as some others were forecasting and might be down this year by only 2 per cent from the 1989 level.

Mr Lennon suggested, how-ever, stainless consumption would be 5 or 6 per cent down on 1989 so nickel's price rise would not be sustained for But it came down from

\$10,000 to \$5,000 almost without a stop and it was due for some retracement after such a steep decline," he said. The analysts pointed out

that nickel also benefitted from a change in sentiment in the markets following rises in the prices of copper and other non-ferrous metals.

\$8.375.

"But we didn't expect nickel to take off like this," said Mr the mining team at the W I Bhar.

Turkish tea promoted to Soviet consumers

By Jim Bodgener in Ankara

SOVIET tea drinkers are being encouraged to imbibe more Turkish tea in an advertising campaign by Cay-Kur, Turkey's state tea corporation, launched in the Soviet media

and television.

Sadly for the state producer, much of the 25,000 tonnes of Turkish tea which was exported across the Black Sea last year sits passed over on Soviet supermarket shelves, according to Soviet diplomatic

sources in Ankara. Advertising by other foreign tea suppliers made their products more attractive, claimed Cay-Kur's general director Mr Nejat Ural, yesterday, accord-ing to the semi-offical Anato-lyan news agency. The Soviet Union is Turkey's

largest tea export market out of overseas sales totalling about 40,000 tonnes annually.

The Soviet imports, which were last year valued at \$45m, came within an exchange programme, which has been in operation since 1984, which exchanges Soviet natural gas for Turkish goods and services. The agreement underpins the warming of Turko Soviet trade

and diplomatic relations.

Tea, however, has been excluded from the reciprocal programme this year.

The campaign includes a film showing the gathering and processing of the leaves and its

preparation in Rize, the centre

of the verdant, damp tea grow-ing district on the mountain-

ous Black Sea coast, and its serving in Cay houses in Istan-The film also stresses that Turkish tea contains no alien chemicals and is not scented or

coloured. Ironically, Cay-Kur is still trying to find an environmen-tally acceptable dump for much of its 1986 crop, which was contaminated by fall out from disaster at the Chernobyl • Tenders were invited internationally yesterday by Tur-

key's state sugar corporation for the supply of 270,000 tonnes of sugar. Domestic beet production has been hit by drought over-the past two years, and annual consumption of about 1.5m tonnes has outstripped domes-tic production of around 1.3m

The shortage has eliminated exports totalling around 300,000-500,000 tonnes annually in the past much to Iran. EC suppliers are expected to pre-dominate in the tender compe-

wheat output set to reach 18m tonnes By David Blackwell

WORLD wheat production is set to rise by almost 18m tonnes to 555m tonnes in 1990/ 91. giving scope for limited replacement of stocks, accord-ing to the International Wheat

At the end of the year, world stocks are projected at 107m tonnes, up 7m tonnes on the estimate for 1989/90, but well below the 1986/87 record of

helow the 1986/87 record of 162m tonnes.

The outlook for global production appears quite favourable at this early stage, says the IWC in its preliminary forecast. A second consecutive increase in wheat area is expected, adding 3m hectares to give a total of 231m hectares. In addition, a recovery is expected in US yields, which last year were the lowest since 1978.

Consumption is forecast to rise from 543m tonnes to 547m tonnes in the coming year. But many of the factors which have constrained consumption of wheat-based products, par-ticularly in developing coun-tries, will continue to inhibit effective demand, says the

IWC report.
These include substitution of other grains in foods, higher flour extraction rates and reductions in domestic

NZ heifers imported for study of BSE

EMBRYOS from animals suffering from the "mad cow" disease, bovine spongiform encephalopathy, are to be implanted into heifers imported from New Zealand as part of the UK government's £12.3m research programme into the origins of the disease, writes Bridget Bloom.
About 200 heifers are to be

about 200 neners are to be imported in May from New Zealand, which is totally free of BSE. They will be impreg-nated in November, in a programme expected to last six or seven years.
The aim of the research is to

discover if cows transmit BSE to their calves, although the Ministry of Agriculture also hones it will give a clean hill of health to British embryes. exports of which are worth several million pounds a year. UK scientists believe BSE is caused by animal feed contaminated with the remains of sheep suffering from scrapic, a now-banned practice. To date, 10,500 animals have suc-cumbed to BSE, a disease of the nervous system apparently unique to Britain and which

inevitably results in death.

Producers recover in spite of lull in talks Bob Jones examines the unpredictable performance of the world market for Iron ore

PROSPECTS for iron ore producers look better now than

Iron ore price they have for a decade, But that did not stop the 1990 iron ore "mating season" grinding to a temporary halt last week. Talks in Germany and European market (US \$ per tonne) Japan, the most important consumers in the international 20 market, floundered amid arguments over freight rates and ore grades. To everyone's surprise, a strange lull crept over the market as both sides sit tight and contemplate their Iron ore is a peculiar trade. Prices are set just once a year in a series of meetings – the "mating season" – which can

real terms. But because iron ore tends to react sluggishly to changes in finished steel prices, it was only last year, when the longest boom in steelmaking history was showing signs of coming to an end, that the mining companies managed to force steelmakers to reverse this decline.

The problem for the producers has been over-supply. In 1988, for example, the second largest supplier, Australia's Hamersley fron, had a stockpile of 17m tonnes, equivalent to five months' production. For all the market's superfi-

cial frankness, discounts do take place on stated prices. Thus, real levels are kept a closely-guarded secret. Spot sales, those which take place

sales, those which take place outside the terms of the annual contracts, rarely come to light. Some ore traders deny that any take place at all.

The need for discounts has cartainly receded since the current system was set up, whereby quantities are fixed for years in advance between for years in advance between supplier and end-user.

By the time the 1990 mating season began in November last year, the steel boom had whit-

tled Hamersley's stockpile down to less than 3m tonnes The Lamco ore mine in Liberia also stopped producing, though a joint venture between the Liberian and Guinean govern-ments should keep ore flowing at the rate of 3.8m tonnes a year. Suddenly, ore buyers found themselves in the unusual position of having to worry where next year's supply would be coming from.

Traditionally, Cia Vale do
Rio Doce of Brazil and the West German mills have set what becomes the reference

UROPEAN consumers prices change on a cal-endar year basis, while the Japanese negotiate on the fiscal year (April to March). As a result, prices tend to be set in

price each year for the rest of the industry.

For 1990, CVRD demanded a 30 per cent price increase from the Germans back in November, to follow the 1989 incres of roughly 13 per cent. While it was clear mines had started to make a profit again, CVRD argued there was a need for prices to return to their 1982 levels in order to provide sufficient revenues for expansion programmes or to encourage financiers to back the development of unexploited ore bodies.

The Germans did not even deign to table a counter-proposal. Other consumers backed the German mills' stance, saying new programmes would not be necessary for a further five years. Another round of talks between CVRD and the Germans in November produced little material progress and the mating season was postponed till after Christmas. The first break-through

came on January 17. It again involved CVRD and the Ger-mans and caused widespread disappointment among ore sellers. CVRD agreed to a 15.96 per cent increase on its benchmark grade - Tubarao fines - giving a fob price of 30.8 cents per metric tonne unit. One Austra-lian producer wondered: "why is it always we who have to

make the compromises?"
Two suppliers to the European market, Sweden's LKAB and Mauritania's Snim, quickly followed the example set by CVRD. LKAB booked 1990 prices with Dutch mill, Hoo govens, the next day, as did Snim with Italy's Ilva. But those were the only two deals of consequence. Today, more the one notable supplier to have completed talks with all

its European customers. But the CVRD settlement did allow Hamersley, the largest supplier of iron ore to Japan, to settle one week later in Tokyo on January 24.

Predictably, Hamersley's fines price rose 15.96 per cent but the Japanese mills allowed a record premium of 8.12 cents over the fines price to emerge in the price of lump ore.

sales' team and the German mills failed to reach agreement on the amount of the lump prebetween the two for a month. Since the Hamersley meeting

on January 24, there have been very few important settlements in the European market. Significantly, no news has other European consumers. In Japan, talks progressed more smoothly, however, with India, the third largest supplier to Japan, following the CVRD

cent increase. That was until last week.

CVRD negotiators, in talks that started on February 19, demanded that a premium be paid in Japan for fines from its Carajas mine – the largest individual iron ore mine in the world - over those from

line and agreeing to a 15.96 per

Tubarao. The Europeans pay a pre-mium for Carajas material this year CVRD got an increase of 16.78 per cent to 32.5 cents - but in Japan no such premium exists and the CVRD proposal was rejected by the Japanese. And last Friday, in Europe, Hamersley's second round of talks with the German mills

failed to produce a deal.

The stumbling block, as with so many of the other failed talks to have taken place this mating season, was the amount of the freight rate assumed in the reference price set by CVRD with the Ger-

The next meeting of consequence is between Canada's Quebec Cartier and the Ger-man mills on Monday. But nei-ther side is in a hurry so nobody expects a settlement to emerge.

Bob Jones is assistant editor

Twelve hours later the same

EC will continue plan to boost apple prices

By Tim Dickson in Brussels

last between one and six months. Roughly 95 per cent of

iron ore is sold to steelmakers, yet the Soviet Union and US,

first and third in the league table of steel-producing nations, play little or no part

in the international market

because of ample indigenous

ore supplies. This leaves Japan and Western Europe as the

There are, perhaps, only 20 major iron ore suppliers who can claim to be independent of control from either steel mills or state planners. So despite

world production of almost 960m tonnes in 1988, the iron ore market has an incestuous

During the mating season,

especially, rival producers watch each other obsessively.

And yet prices are discussed with a startling openness and it is not uncommon for two

negotiators who have just failed to book a settlement to inform the market of the pre-cise bid and offers left on the table at the time the discus-

sions were brought to a close. In the 1960s, iron ore producers suffered a price decline in

most influential buyers.

AN experimental scheme designed to stimulate apple prices and reduce the costs of European Community support is to be made more permanent. The European Commission has adopted a regulation increasing the minimum size of apples which under EC rules can be sold on the market or taken into "intervention" anteed withdrawal system.

under the Community's guarintroduced on a temporary basis last June, an EC spokesman said yesterday that experience during the present season has been "positive" and had helped to limit the cost of the apple regime.
The measure, he added, is

designed to tackle the oversup-ply of apples which led to 354,000 tonnes being taken into

"intervention" in 1986/87 and 591,000 tonnes being taken off the market in 1987/88 (almost 10 per cent of EC production).

"If we increase the size of product that can be sold, less products will go into intervention and there will be less chance of price cuts being trig-gered under the stabiliser regime", the spokesman explained. At the same time producers will have less com-

He added that the decision was being announced at this stage to give farmers time to plan and change their pruning techniques if necessary.

The Commission has also approved two small French subsidy schemes aimed at improving the "genetic quality" of Normandy sheep.

Mr Gummer.
In addition, the government is to play a coordinating role in

Polish farm development pledge

By Bridget Bloom, Agriculture Correspondent

BRITAIN is developing a three-pronged approach to aid-ing agriculture and food pro-cessing in Poland, Mr John Gummer, agriculture minister, said yesterday, after a three-day "fact-finding" mission.

Government-to-government aid so far amounts to £15m. The Polish government will use this as a loan fund with which the country's private farmers - accounting for 80 per cent of total land ownership - will buy British agricul-tural machinery and other

inputs.
The government is also hoping to encourage British businessmen to invest in Poland, with the most likely form being joint food processing ventures. Senior executives of nine companies accompanied

persuading individual British farmers and organisations like the National Farmers' Union to sponsor a programme of visits to the UK by Polish farmers. The farm programme would be in addition to the £50m

"know-how" fund announced by the government last year, as well as to its contribution to the current European Community farm aid programme, the latest tranche of which involves a 50m Ecu package to supply plant protection chemicals.

Although the £15m farm aid was announced last November. it became clear yesterday that it could take many months to agree its terms with the Polish government. This is mainly because of what Mr Peter Cheshire, of Booker-Tate, who accompanied Mr Gummer, described as the limbo of the

tried to make the jump from a command to a market econ-

In particular the sort of interest rates currently being charged - officials quoted 20 per cent a month - would make any loan fund virtually impossible to operate

Mr Gummer described Poland's agriculture as "extremely archaic". Although 80 per cent of farms were privately owned, they were very small, and had all been tied to buying from and selling produce to state monopoly bodies. The tax system meant farms, already "tiny", got smaller

rather than bigger. Quite high standards of food processing, mainly for export, had been achieved, though state farms and factories were grossly overstaffed and plant, machinery and buildings in

LONDON MARKETS yesterday, but the sterling rise was exaggerated by the pound's weakness against the dollar. At \$2,434 a tonne. the dollar equivalent was up \$21 but still below last week's highs. Easier stocks also helped a surge in lead prices, but three-month metal balked at £440 a tonne. The premium for cash metal over three-month widened to £94 a tonne from Wednesday's £78. Aluminium railied with copper, with three-month prices breaching the

near the close as hedge selling over unrest in the Ivory Coast

continued to support sentiment. Cocor again closed ahead, but profit-taking

book the steam out of an earlier raity.

Crude oil (per barrel FOB) \$16,20-6,30z -0.20 Off products (NWE prompt delivery per tonne CIF) Heavy Fuel Oil \$90-92 +0.25 \$407.75 -4.25 -0.65 Aluminium (free market) Copper (US Producer) Land (US Producer) 115%-119 +0.19

111.25p 210.41p +5.3 Pigs (thre weight)† 95.71p London delty sugar (raw) \$348.5x London delty sugar (white) \$425.6x Tata and Lyle export price \$321.0 Seriey (English teed) £111.0w Malze (US No. 3 yellow) £126.5 Wheet (US Dark Northern) £127 Robber (Apr)♥ 55.50p Rubber (May)♥ 56.25p Rubber (KL, RSS No 1 Mer) 290.5m \$282.5w \$260 \$260 \$160 77.85c 548p

COCOA — Lauden POX Sep. 707 Dec. 732 Mar 763 May 770 Turnover: 13450 (20123) lots of 10 tors ICCO Indicator prices (SDRs per lon price for Feb 28 831.06 (799.58) 10 day for Mer 1 795.04 (767.89) 629 615 634 621 850 637 666 643 661 647 683 683 660 660 675 889 882 670 685 675 684 861 698 683 715 705 718 710 ntiment Cocoa Turnover; 6412 (12419) lots of 5 tonne ICO indicator prices (US cents per p ICO indicator prices (US cents per p Feb 28: Comp. delly 72.27 (71.09). 15 age 68.24 (67.53) Turnover: Raw 2018 (6893) lots of White 966 (1456) Parts- White (FFr per tonne): May CRUDE OLL - DE Latest Previous High Apr 19.40 19.57 May 19.38 18.50 IPE Index 19.44 19.56 Turnoyer: 9765 (6535) GAS OIL - IPE Latest Previous High/Lov 167.50 170.00 171.00 18 163.25 165.75 166.75 16 161.50 163.50 164.00 16 161.50 162.25 163.00 18 163.00 164.60 163.50 16 184.75 185.75 Turnover 7299 (3188)lots of 100 tonne

FREAT AND VISCATABLES
THERE is an abundance of top quality
grapes this week, seeded white varieties at
76-96p a lb (90p-81.00) and seeded black
Cape grapes at 75p-61.10 a lb (61.00-1.25)
are all excellent value. Other plentiful fruit
include graperruit at 10-25p each, lemons at
8-18p each and cranges at 10-15p each,
Apples, strawberries and bareness are all
best buys. Postation remain supero value
with white at 10-16p a lb (10-16p) and red at
14-18p a lb (14-18p). Cabbage at 15-30p a lb
(15-30p) and caudifuser at 82-25p (55-75p)
and good buys. Celory at 35-65p (40-65p)
and Chinese lestes at 60-90p a head
(60-90p), are this weeks best salad buy.

<u> </u>				<u> </u>	
€/tonne	·	-	F EDICHA	**	_
v .		Citos		Previous.	Н
 .	Alumin			per lonne)	
•	Cash				• 1
	3 mont			1484-7 1493-4	1
٠.			(£ per tor		_
	Cash 3 mont	1500 the 1481		1456-7 1441-2	1
·		per tonn		- 20.100	
nnes nne). Daily	Cash	520-		507-12	. 5
sk sassage	3 mont			431-2	· 4
	Michael	(S per ton			
£/tonne	Cash 3 mont	8350 hs 8250	-100 ·	7650-700 7575-600	8
<u> </u>				1919-000	
	Cash	per tonna) 6375		6350-70	
	3 mont		10	6480-90	6
•	Zhc, 8	pecial Hig	h Grade (i	per tonne)	
	Cash	1494	8	1486-8	1
<u>.</u>	· 3 moni			1446-7	1
96		per tonne			_
pound) tor 5 day aver ⋅	Clash March	1480 30 <u>.14</u> 60	-80 -70	1475-85 1450-80	1
	LINE C	icalng Ets	rate.		_
per tonne)	SPOT:	1.6875	3	months: 1.6	348
w					_
15.20	POIA	Close		. Ulabê a	£/
114.80 107.20	Abe	195.4	Previous 192.5	197.0 193	
,	Apr May	226.5	224,0	227.0 223	5
	Turnov	er 722 (21	4) lots of	40 lonnes.	
8.7			٠.		
15.0 15.0					
1.5	SOYAL	EAN NE	AL - BIT		£
		Close	Previous		
	Apr.	124.00- 122.00	123.00	124.00 122.00	
50 tonnes.	<u>Qet</u>				
2440, Aug	Turnov	er 102 (78) lots of 2	0 tonnes.	
May 2145.					
\$/barrel		٠.		•	
Low	PRINC	IT FUTU	125 - B	E \$10/1 ₀	dex
19.33		Cicse	Previous		
19.29	Mar	1657	1650	1653 1645	_
	Apr Jul	1660 1363	1655	1681 1655 1396 1394	ļ
	Oct	1493	1396 1495	1280 1004	•
. \$/tenne	Jan BFI	1495 1803	1495		
<u> </u>		ar 156 (25	1604		
88.75		a 100 (20	•,		
62.50 · 61.00	-			٠.	
61.50					
63.00	QRAHE	3 - 9FE			٤'n
	Wheel	Close	Previous		-
s	Mar	112.30 116.30 117.25	112.90	112.30 112	210
•	May Jun	115,30 117.95	115.80 117.75	112.30 112 115.30 116 117.25 117	5.20 7.00
		Close	Decider-	Mahil au	

lose Previous High/Low 4.60 123.00 124.00 12.00 122.00 122.00 UTURES - RFE. \$10/index 230 112.90 112.30 112.10 6.30 116.80 115.30 116.20 7.35 117.75 117.25 117.00 Close Previous High/Low

	(Prices supplic	ed by Ama	algamati	steM ba	i Tradin	g)
Sgh/Low	. AM Offic	al Ker	b close	Open	knteres	t
•	·		ing tum	over 18,	425 ton	п
536 540/1505	1534-6 1539-40	1535	5-6	21,12	4 lots	
		Ä	ing turns	over 31,	175 tanı	ne
500/1494 482/1464		148	 1-2	12.00	4 lots	
			Ring tur			ne
45/549 44/438	543-4 443-4	436		80 la		
			Aling turn			ne
100/8075						_
350/7650	7975-8000	8200		322 k		
	<u>_</u> _		Ring tu	mover	340 tone	Ю
540/6470	6412-4 6530-40	5490	1-70	û kats		
			ing turno		_	18
515/1510	1511-3					_
478/1452	1511-3 1468-70	1469		1,579		
		i	ting turn	over 2	725 toni	20
492	1491-2 1465-75	_		0 lots		
	1705-15			V IDE	<u> </u>	_
	6 months:	1.6099		9 mont	hs: 1.50	75
/tonse	LONDON EL					_
	Sold (fine oz			2 equiv		_
	Close Opening	40712-40 40512-40	B 8	244-244 242-242		
	Morning flx	406.25		242,824	•	
	Alternoon fix Day's high	406.30 407-40		243,731		
	Day's low	405 4-40	5%			
honne	Colas	\$ price		E equiv	elent	_
_		416-421		249-252		_
	Britannia	416-421		240-252		
<u> </u>	US Eagle	416-421		249-252		
	Angel Krugerrand	416-421 407-410		2 49-25 2 243 ¹ 2-2	6 1₂	
	New Sov. Old Sov.	95-97 95-97	ļ.	57-58 ½ 57-58 ½		
	Nobie Plat	514,10-62		308.40-3	13.30	
point						_
	Silher Ex	pritine oz		US de 1		_
	Spot 3 months	308.00 319.65		514.00 524.65		
	6 months	331.60		535.80		
	12 months	355.15		\$6.30		
	TRADED OPT	10MS				-
<u> </u>	Alumbridge (S		Calls		Puts	-
		<u></u>				-
	Strike price \$				May	_
tonne	1450 1550	86 12	105 47	1 25	20 80	
	1850	i	17	114	126	
<u> </u>	Copper (Grad	e A)	Calia		Puta	_
	2350	141	141	1	51	-
	2450 .	55	87	14	95	
	2550	10	48	88	155	
	CoSee	Ma	y Jul	May	لال	_
	600	58	75	-6	14	_
—	650	. 27	44	27 60	33 62	
	700	10	23	May		-
	Cocca	Ma			Jul	-
	650 700	43 17	59 31	13 37	17 39	
	750	\$	14	75	72	
<u></u>	Brent Crisde	Apr	May	Apr	May	-
	1900		54	4	4	-
	1950	25	24	7	15	
	2000	_	. 5			

(Prices supplie	d by Amalgan	nated Meter	al Trading)	Ne	w Y	ork			HEAT	ING OIL 4	2,000 US ga	ilis, conts/	U\$ galls	Ch	icag	O		
. AM Offici			n interest	9011	100 book	oz.; \$/troy	. 62			Letest	Previous	High/Lov	-			000 bu min;	nemte/ACIII k	himbal
-	Fling to	mover 18	3,425 tonne		Close	Previou			- Apr	5510	5656	5695	5440		Close	Previous	High/Low	
1534-6 1539-40	1535-6	21,13	24 lots	Apr	409.0	408.9	410.4	407.8	_ May Jun	5450 6400	5561 5479	5595 5520	5380 5360	Mar	567/2	586/4	572/6	686
	Filing to	mover 31	,175 tanne	Jun	414,7	414.5	416.0	413,3	Jul	5400	5474	5515	5360	May	581/0	580/6	588/0	579
1494-5 1478-8.5				Dec	419.7 430.3	419.8 430.3	420.0 431.5	419,7 429,0	Aug Sep	5450 5580	5529 5639	5580 5875	5400 5580	Jul Aug	593/0 597/0	592/4 596/0	599/0 602/0	591. 585
1478-8.5	1461-2		04 lots	Feb	434.5	435.8	438.5	434.5	Oct Jan	5740 5815	5709 5864	5740 5880	5740 5815	Sep.	587/0	584/2	601/0	594
543-4	Hing	MLLIONAL S	1,700 tonne						Jan	3613	3004	3000	3013	Nov Jan	602/6 612/0	609/0 600/2	608/0 617/0	599. 608.
448-4	439- 41	80 kg	gits.											Mer	821/4	620/0	625/0	621
	Aling	turnover 3	3,918 tonne	PLATE	MERIA 50 1	rcy oz; \$/1	70W D2							SOYA	BEAN OR			
8100-25 7975-8000	8200-50	222	lots		Close	Previous		w	. <u>coc</u>	Close	es:\$/tonnos				Close	Previous	High/Low	
			340 tonne	Apr	508.0	508.0	511.0	507.0	-	1062	Previous	High/Lov	1060	Mar May	21.31 21.41	21.22 21.47	21.64 21.70	21.2 21.3
6412-4				Jul	518.5	513.1	516.0	513.0 519.0	Mar May	1055	1071 1056	1063	1046	Jul	21.49	21.47	21.70	21.3
6530-40	8490-70	O fat		Oct	519.0	519.1	522.0	218(0	Jul Sep	1062 1075	1059 1070	1065 1078	1053 1066	Aug Sep	21.38 21.12	<i>21,27</i> 21.00	21.52 21.30	21.2 21.0
1511-3	Hung t.	emover 12	,525 tonne						Dec	1100	1098	1105	1090	Oct Dec	20.82 20.78	20.60 20.72	21.05 20.95	20.6 20.6
1488-70	1468-70	1,679	9 lots						Mar May	1120 1132	1120 1136	11 20 11 32	1113 0	Jen	20.65	20.80	20.85	20.6
	Ring	urnover 2	725 tonne		D = 000 ·		nts/tray az.		-				_	Маг	20.55	20.35	20.65	20.5
1491-2 1465-75		. 0 lot	 S		Clase		s High/Lo		-					SOYA		AL 100 tons;		
				Mar	514.5	512.7	516.0	511.0							Close	Previous	High/Low	
6 months:	1.6099	9 11100	ths: 1.5075	May	523.0	\$20.5 \$28.5	523.5 531.5	519,0 627.5	COFF	EE "C" 37	,500Bbs; cer	its/Rhs		Mer May	161.4 186.4	162.2 186.1	163.2 158.0	161 765
. 1 CMPCH ==:	HLIGH MARK	1		Jul Sep	531.0 536.5	636.9	639.O	536.0		Close	Previous	High/Lov		Jul	170.9	170.3 172.3	172.3 174.5	16 0 172
				Dec	562.5 560.0	\$48.6 \$60.4	582.5 582.0	548,0 560.0	Mar May	96.75 96.60	92.81 93.79	98.75 97.60	93.50 94.00	Aug Sep	173,1 175,0	174.3	176.5	174
Sold (fine oz)		Page 3		Tol.	579.0	575.8	579.0	579.0	Jul	97.70	95.20	28.60	96.60	Oct Dec	177 <u>.2</u> 180,5	176.3 179.8	178.5 182.0	176
Close Opening	4071 ₂ -408 4051 ₂ -406	244-24 242-24							Sep Dec	98.00 100.50	96.44 198.52	99.90 101.50	97.10 99.00	Jan Dec	182.7	181.0	183.0	182
Morning flx Alternoon flx	406.25	242,624 243,731				-			Mar	103.00	101.48	103.00	101.00	MAIZE	5,000 bu	min; cents/6	68b bushel	
Day's high	407-4-408-4	240.70	•						Jul	106.50	102.93	106.50	103.75		Close	Previous	High/Low	
Day's low	4054-405%			HIGH	GRADE C	OFPER 25	,000 lbs; ca	ents/lbs						Mar	248/2	247/0	248/6	246
Coins	\$ price	£ equiv	valent		Close	Previous	<u>-</u>							May Jul	252/6 257/0	253/2 257/6	266/4 259/8	267 256
Mapleleat	416-421	249-25/	2	Mer Apr	115.20 111.50	113,85 110,35	115.50 111.80	114.25 111,50	SUCA	P WORE	~11" 112,0	On liter per	els/lhs	Sep	254/2	256/0	257/0	254
Britannia US Eagle	416-421 416-421	249-252 249-252		May	109.20	108,25	109.90	108.60		Close	Previous	High/Lov		Dec Mar	252/4 258/4	252/6 259/0	254/4 260/2	252 258
Angel	416-421	249-252		Jun Jul	106.60 104.20	106.15 104,40	107,10 105.60	107.10 103.90	May	14.23	14.46	14,52	14.22	May	260/6	261/0	260/6	0
Krugerrand New Sov.	407-410 95-87	243 ½-6	245 ¹ 2	Aug	102.95	103.30	0	C	Jul	14.15	14,32	14.40	14.13	WHEA	T 5,000 bu	ugu: ceutev	80lb-bushet	1
Old Sov.	95-87	57-582	2	Sep Oct	101.35 100.50	101.90 101.16	102,60 101,60	101,90 0	Oct May	13.78 13.00	13.95 13.20	14.01 0	13.76 0		Close	Previous	High/Low	,
Nobie Plat	514,10-522,25	308.40-	313.30	Nov	89.50	100.25	100.60	0	Jul "	12.82	13.02	8	0	Mar	389/2	393/2	393/0	386
Silver Ex	p/fine oz	US ets	adrija	Deo	98.50	99.40	0.	99.80	Ju	13.02	12.90	0	0	May Jul	357/2 340/2	362/2 345/0	362/0 345/0	357 339
Spot	308.00	514.00												Sep	347/0	351/4	350/4	347
3 months	319.65	524,65												Dec Mar	359/0 367/0	383/4 371/4	362/8 371/0	359 367
6 months 12 months	331.60 365.15	535.80 558.30														,000 lbs; can	es/lbs	
TRADED OPT				CRUD		ht) 42,000	US gells &	/berrel		ON 60 000); cents/lbs				Close	Previous	High/Low	,
Aluminium /S	· · · · · · · · · · · · · · · · · · ·		Puts		Latest	Previous	High/Lov	#	2011	Clese	 -	1d-La		Apr	75.92	75.45	75.95	75.
<u>:</u>				Apr	21.32	21,54	21,77	21,24	 -		Previous	High/Lov		Jun	71.27	70.95	71.30	70.
Strike price \$		iay Mar	May	julay Jun	21.35 21.31	21.56 21.63	21,78 21,62	21.30 21.26	Mar May	68.37 69,72	68.55 70.16	68.80 70.40	69.35 69.66	Aug Oci	70.77 72.57	70.62 72.50	70.87 72.70	70. 72.
1450 1550		05 1 7 26	20 60	ابيال ابيال	21.14	21.38	21.47	21.11	Jul	70.20	70.52	70.80	70.20	Dec	73.07	72.92	73.07	72
1650		7 114	128	Aug Sep	20.94 20.75	21.20	21,23	20.90	Oct Dec	66.25 64.70	66.09 64.57	66.30 64.90	65.85 64.35	Feb	73,00	72,85	73.00	72.
Copper (Grade	A) Calif		Puta	Oct	20.70	21.07 21.02	21.05 29.85	20.72 20.60	Mer	65.60	65.25	65.80	65.35	TIAE H	iÓG\$ 30,0	00 lb; cents/	ba	
2350	141 1	41 1	51	Nov Jan	20.60 20.63	21.00 20.96	21.05 20.83	20.55 20.63	May	0	66.03	65.00	66.00		Close	Previous	High/Low	'
2450 · 2550	55 8 10 4		96 155			1000		27.00						Apr	49.95 54.55	50.35 54.85	50.50 54.82	49. 54.
														Jun Jul	53.96	54,16	54.25	53.
Colleg	May J	ul May	Jul											Aug	51.65	51,82	51.92	51.
600	58 7		14											Oct Dec	46.80 47.15	46.95 47.20	47.10 47.25	48. 46.
	27 4 10 2		33 62	IPRO	ICES				7		45.000			Feb	47.70	47.80	47.70	47.
650		ul May		REU	mens (e	ese: Septe	mber 18 19	81 = 100)	ORAL		E 15,000 lbs			Apr	45.60	45.60	48.15	0
700			17		Mar			ngo yr ago	I	Clase	Previous			PORK	BELLIES .	40,000 lbs; ci	ents/lb	
650 700 Cocoa				I —				1983.6	Mar	191.70 191.05	191.95 190.85	194.00 192.30	191.00 190.60		Clase	Previous	High/Low	,
650 700 Coccea 650 700	43 5 17 3	1 37	39	- 1	1840	~ 100.1												
650 700 Coccoa	43 5	1 37	39 72	DOY			c. 31 1974 ·	- 100)	Jul	188.95	188.80	190.25	188,80 184 90	Mar	50.12	51.35	51.45	50.0
650 700 Coccea 650 700	43 5 17 3 5 1	1 37		DOY	/ JONES	(Base: De			Jul Sep	154.90	184.60	1970,225 185,50 179,00	184,90 178,25	May	51.25	62.45	62.65	51.
650 700 Coccea 650 700 750	43 5 17 3 5 1	1 37 4 75 lay Apr	72	DOY	/ JONES	(Base: De 28 Feb 2	7 math 1	- 190) ego yr ago 135.94	Jul		184.60 178.75 174.95	185.50	184,90					

THE PROPERTY MARKET

the site is in Portugal, the seller is Swiss, the buyer is English, the funds come from Finland but were arranged in Luxembourg.

As deals go, this looks complicated And it is in the second plicated. And it is in terms of

meeting the requirements of a string of different national regulatory systems. But the basic structure is common to many deals: the buyer goes to a broker, who helps to arrange the finance and to establish the relationship between borrower and lender, and the whole is topped off with mortgage insurance. What sets it off is the diversity of the players and the fact that they were scat-tered around several financial

Clearly it will become easier and quicker to mount such deals in the European Commu-nity as barriers to the movement of capital come down. If the moves to strengthen the EC's internal market are successful in promoting economic growth, there will be more leals. British chartered surveyors clearly think so; they are busy establishing themselves directly or through associates in continental Europe.

The accompanying chart

shows the striking growth of foreign investment in the UK market in recent years. Much of the investment has come from Japan and been narrowly focused on the central London office market. But there has also been Swedish, Dutch, Dan-ish, Middle East, and US money coming into the market. The UK may have been exceptional to the extent that

Into the age of the cross-border deal

By Paul Cheeseright

more investment than other countries. But now the invest-ment flows are becoming more diffuse as funds flow into prop-erty in the main financial cen-tres of western Europe.

Recent moves by financial institutions have shown that there is some demand for prop-erty investment as a means of diversifying portfolios. This year, there have been two sig-nificant moves which break away from the traditional pattern of bilateral investment -that is an institution in one country buying a property in

First, Europolis Invest, sup-ported by institutions from nine countries and led by Crédit National of France, will make its first purchases. Even-tually it may have up to £700m, made up of equity and debt, to spend throughout the Euro-pean property markets. Second, Prudential Insur-

Year to January 90

international institutions are providing nearly £1.2bn for coperty investment through out the world. Prudential and Jones Lang Wootton, chartered surveyors, have established a management company to undertake the buying pro-

ance of the US and seven other

Arguably, then, there is a certain, if rather specialised, vogue for international property investment, caused as much on the institutional side by the weight of funds looking for a home as by the financial conviction that property is particularly lucrative.
Yet the flow of funds directly

into international property is likely to remain limited. To the extent that institutions want diversification into property-backed assets, then there will be more scope for investment once property debt is packaged into securities. In the form of

Office	industrial	Ali Property	i
19.7	27.1	15.0	8
1.9	29	0.6	r
0.6	1.3	0.3	7

bonds, such securities would making investments in relatively small parcels, without the risks of having to come to terms with foreign markets.

Bond yields, in any case, are frequently higher than the ini-tial yields on office purchases, traditionally the favoured insti-tutional route into a foreign property market. Bonds are a common instrument of institutional investment.

This technique can be applied equally to property development finance and property investment finance and could make much simpler the structuring of deals like that of the site purchase in Portugal. In this case, a private British individual located a site of nearly 0.6 of an acre in Lisbon with outline planning permis-sion for nearly 176,000 square feet of office, commercial and residential space. The site was owned by another private investor, this time a Swiss who held the property for tax rea-sons in the name of a company registered in the Netherlands

Seeking \$12m (£7.1m) to buy

the site, the buyer approached Woolgate Property Finance, part of the de Morgan group, the quoted chartered survey-

ors.

Arranging loans in London for land purchases in Lisbon is not the easiest of tasks, unless the buyer is well known to the bank. Nor is borrowing money in Lisbon much easier. The Portuguese central bank exercises tight control over the lending of local banks, which anyway have not traditionally en active in the property sec-

of banking contacts, Woolgate went to Profi in Luxembourg. Profi is one of a new breed of companies, a European Economic Interest Grouping covered by European Community legislation designed to promote the cause of a single Community market. They can be set up as associates by businesses in different Community countries to work on, for example joint development or market

ing projects.

De Morgan had helped to set up Profi, which is managed by former Swedish bankers and designed to act as a channel for Swedish money coming into the EC property market. Profi found that Skophank of Finland, through its Luxembourg subsidiary, had previously lent money on property deals in Portugal and was pre-

oeas in Fortugal and was pre-pared to do so again.

Skopbank satisfied itself that
the site was worth what the
British investor had said with
a valuation carried out by
American Appraisal, a Lisbon

Although the bank was evidently prepared to carry any exchange rate risk, it wanted protection for its exposure. Woolgate has a joint venture with Willis Faber, the insurance broker, to arrange com-mercial mortgage indemnity insurance. This ensures that, after payment of a premium, the lender insures the risk on its loan. Willis Faber placed the insurance with a secretive

Scandinavian insurance group and then laid off that group's risk by re-insuring the loan with four other companies.
With these arrangements in place, and documentation scat-iered from one end of Europe to the other pulled into place, the agreement for the site pur-chase, by an Englishman from a Swiss, was signed in Zurich. Arguably, the less prominent the city in European commer-cial life, the greater the trouble in arranging the finance. Athens, Dublin and Lisbon are more difficult to finance than Frankfurt, London and Paris. But this gap in the perceptions of financial institutions is likely to close. This process has been happening in the UK. Banks are much readier to

years ago.
Lisbon is being sucked into the overall European property market. And de Morgan itself has noted that yields in the office market have been coming down. Interest from outside has helped that process.

lend on property north of Wat-ford than they were three

In a recent report on the Lis-bon market, Healey & Baker, chartered surveyors observed that undersupply in the Lisbon

£300m £100m Overseas direct 1981 investment in **UK** property 1983 1985 1989 £200m £100m

central business district had forced rents up 25 per cent in the last six months. Foreign investment has been limited because of the restrictions on rents and indefinite lease con-

tracts.

But Healey & Baker anticipated changes in the next few

months as part of Portugal's moves to come to terms with the creation of a single EC market and observed that both Portuguese and foreign developers have started office developments, which should relieve the market by early Coi

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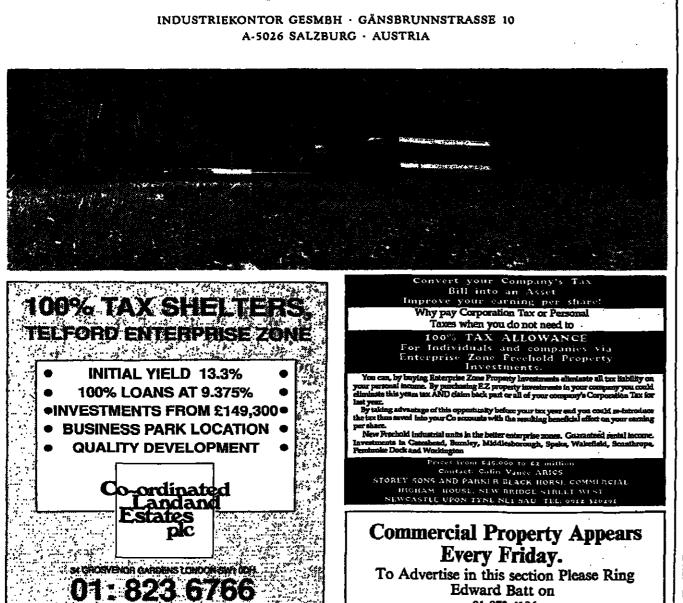
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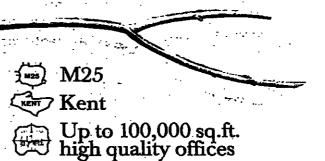
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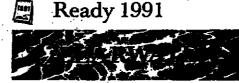


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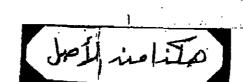
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The unundind motits of the 1989 are as follows:-DICORE STATEMENT 6 Month ended 31.12.80 6 Manth andod 31,12.88 Year ended 30.6.89 4277 <u>1310</u> <u>5812</u> 3 227 <u>486</u> 3*7*13 1*6*71 1,158 2042

er seview significant contributions to revenue were made from decominalised to. Solon of Industrial stands in Heat Rand townships continued at a very

medicatory ratio.

Pro-test income for the six mention couled 31 December 1989 increased by 160% against the comparable period in 1,988, while not income stributable to shareholders improved from R365 000 in 1982 as R1 198 000 in 1982. As a result comings per rises have shown an increase from 28.1 comb for the first half of the 1988 financial year in 57.6 comb for the comparable period in 1989. The quaddant results recognized time for justify on above, provage forcessor in the interim dividend but shareholders are continued against satisfactoring a straker increase when the final dividend is

DECT. A RATION OF DITTERIN DIVIDEND

DECLARATION OF INTERING DIVIDEND

NOTICE IS HEREBY GIVEN that dividend No. 92 of 16 count hyer show (1988 - 12 count) for the
six months coded 31 December 1989 has been declared psyable to holders of ordinary abases
sugisted in the books of the company at the close of basicses on 16 March 1990 and to purvous
parametric Coupted No. 192 detached from Show Waterests to Beave.
Waterests in psyable will be posted on or about 17 April 1990.
Non-unifort shatcheldery for at the rate of 15% will be declared where applicable.
The conditions updicable to this dividend on he imposted at the Johnmostung and London offices
of the consense.

By Order of the Board J.W. Mackensie | Director G. Facher

LEGAL NOTICE

in the HIGH COURT OF JUSTICE, Chancery Division, Manchester District Registry, Inthe Matter of JAMES CROSSY GROUP PLC. And in the Matter of the Companies Act 1826 NOTICE is hereby given that the Order of the High Court Justice (Chancery Division, Manchester District Registry) dated 28th January 1990 entimating the reduction of the capital of the above ramed Company by the sancetation of the sum of C2,808,870.86 standing to the credit of the starter prantium account of the Company was registered by the Registrar of Companies on 10th February 1990.

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confirmed.

Provided that trading conditions do not description markedly for the summinder of the financy year, it is expected that profits for the full financial year will show an increase over those superior in 1969.

The connectors expiration to the devotable est for inspected at the interpretary and Landon offices of the company.

BNCASHMENT OF COURON NO. 192

The dividend on thems included in Share Wannote to Bearse will be payable on or after 19 April 1990 to persons presenting Coupon No. 192 at the London office or at the office of Croft da Nord, 5-8 Beatleward Haussmann, 75009, Paris. Coupons presented at the London office must be deposited four class of the March office or the deposited four class of the Share of the Coupon No. 192 at the London office to the deposited four class of the London office to the deposited four class and the London office to the deposition of United Kingdom Income Text.

London Offica 36 Princes Gate Mows,

2 March 1990.

PERSONAL

I.30 p.m. on Tuesday 6th March at the Downs

Crematorium, Bear Road, Brighton. Flower or donations to the Northbourne Trust, c/o Attree and Kent, Church Road,

Hauser -Maurice on the 1st of March at home, irreplaceable and devoted husband of Barbara. Will be greatly missed by all family and many good friends including his colleagues form Allied Dunbar pk. The funeral will be held at

DATED the 29th day of February 1990

Contact: Michael Baker Hillier

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مكنامن الأصل

LONDON STOCK EXCHANGE

Bonds setback and Tokyo hit shares

Government bonds and the renewed setback in Tokyo equities overnight took the heart out of London's equity sector yesterday. Share prices turned down in desultory trading, and an attempted rally was abandoned when Wall Street made an uncertain start

to the new session.
Despite the day's fall of 17 to 2,238.4 in the FT-SE Index, there was little selling pressure; indeed, there was little pressure of any kind, and market traders found plenty of time to turn their attention and their trading acreess to and their trading screens - to the England-West Indies Test

Anne	unt Dealing	Dates
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Another session of falling UK bond prices, together with a slight rise in longer term money rates in London, caused stock market analysis to take a second, and less optimistic view of the £1.9bn UK January trade deficit announced on Wednesday, and therefore of near term prospects for domes-

tic interest rates and inflation. Equities opened lower as London traders viewed with some anxiety the sharp overnight fall in the Nikkei Index. There is still concern over the near term outlook for the Japanese equity market because of reports that at least one US trading house could be a forced seller of Tokyo stocks if it cannot close out a heavy position in the Nikkei futures contract before March 8 when the con-

tract expires.
Also stimulating nervousness was the uncertain trend on Wall Street, fuelled yester-day by comments from Mr Alan Greenspan, head of the Federal Reserve Board, that

have absorbed the full effects of the Drexel Burnham Lam-bert failure. London also reacted cautiously to the news that the US Purchasing Manag-ers' index of economic activity had risen to 48.3 per cent in February from 45.2 per cent in the previous month, reducing

the chances of an easing in Federal Reserve credit policies. However, these factors combined to create caution rather than gloom in a London mar-ket which still remains inside its latest trading range. The corporate reporting season con-tinues to roll on, with Barclays completing the banking list with satisfactory news on

sing proposals to buy in 40m shares. Lower profits from Royal Insurance were no surprise in an sector now focusing on the implications for premi-ums of the repeated bouts of storm damage suffered in the

The London stock market is now beginning to settle itself into position ahead of the UK Budget, to be revealed on March 20 by Mr John Major, the UK Chancellor of the Exchequer. The prospects for a further advance in equities ahead of Budget Day appears less convincing against the background of sliding prices in the Government bond market.

buying, the recovered from an early decline with the rest of the market to close 2 higher on

The normally quiet hotels sector had a difficult session

improvement on the day. Dealers said that the recent offers by Bass and Allied Lyons to sell the Crest and Embassy

sell the Crest and Embassy hotel chains respectively might depress the value of hotels generally. Bass eased 10 to 963p and Allied fell 9 to 444p. Elsewhere, Mount Charlotte dropped 3% to 62%p, Queen's Most Houses shed 1% to 95p

and Buckingham closed 2 off at

lines of Trusthouse Forte stock went on offer yesterday, and the shares slid 10 to 259p on

turnover of 2.6m. THF was also easily the most active instru-

ment on the traded options market. Contracts for the

equivalent of more than 3.6m shares were traded, more than three times the next most active contract. The options business was mainly selling of calls.

A buy note from Mr Stephen Brazier of Credit Lyonnais Securities and news of an

acquisition boosted Peek Hold-

around £6m, well below the

that was withdrawing its offer because "a material adverse

the day at 199p.

FINANCIAL TIMES STOCK INDICES 79.75 1784.9 1781.4 1781.5 1778.1 2008.6 1447.8 2008.5 49.4 (5/9/89) (3/1/89) (5/9/89) (26/6/40) 287.6 287.7 284.7 284.2 FT-SE 100 Share 2238.4 2256.4 2254.8 2249.3 2238.7 2039.7 Ord. Div. Yield Earning Yld %(tull) P/E Ratio(Nat)(余) Bears 100 Govt. Secs 15/10/26, Fixed Int. 1828. Ordinary 177/35, Gold felnes 12/8/35, Sasie 1000 FT-SE 100 31/12/83. & NII 18.24 SEAO Bargains(5pm) Equity Turnover(£m)† Equity Bargains† Shares Traded (mi)† 21,303 22,823 22,246 24,212 28,383 27,421 - 510,89 623,47 577,51 345,31 441,8 - 22,336 22,441 24,880 27,441 1099,02 - 305,6 315,1 288,7 407,8 28,690 GILT EDGED ACTIVITY Ordinary Share Index, Hourly changes Day's High 1773.1 Day's Low 1783.9 Te. Co. 13.6 SE Activity 1974 † Excluding entra-market tusiness & Oversells turnover. Calcutation of the FT indices of delly Equity Bergating and Equity Value and of the five-day overages of Equity bargains and Equity Value, was discontinued on July 31. Closing values for July 28 swallable on request Landon report and latest Share Index. Tel 6896 123001 Open 1773.1 1787.1 1788.1 12 p.m. 1767.9 1768.7 1769.0 3 p.m. 4 p.m. 1764.0 FT-SE, Hourty changes Day's High 2248.2 Day's Low 2238.0 Open 10 a.m. 11 a.m. 12 p.m. 1 p.m. 2246.6 243.1 4 p.m. 2248.9 TRADING VOLUME IN MAJOR STOCKS

Market pressure on Thorn

THE Thorn EMI share price remained under pressure yes-terday with the market con-vinced that the group was involved in negotiations to acquire Geffen, the US record company. There were strong suspicions that two investment banks, one US and one UK. were attempting to place some 30m Thorn EMI shares with US institutions to fund the acquisition. Thorn EMI would not comment on what it described

as market rumours. Late on Wednesday the London market was alive with speculation that Thorn was bout to launch a rights issue of convertible preference stock to fund the acquisition of Gef-fen, with specialists putting a price tag of around \$700m on

the US company.

Analysts said that Thorn had been trying to expand its US record business for some time and that Geffen, with around 3 per cent of the US market, would be an ideal fit, doubling Thorn EMFs presence in that market. Thorn already owns the Capitol and EMI record labels. One specialist also pointed out that music businesses in the US "fetch exotic prices." Thorn EMI shares, down 12 on Wednesday, fell another 17 to 680p yesterday. Turnover was 1.1m

Another US record company. GRP Records, with annual sales of \$20m, was sold yesterday to MCA, the US entertainments group, for \$40m.

Saatchi alert Shares in Saatchi and Saatchi recovered some of the ground lost last week as the company's senior executives met in London yesterday. Dealers said they expected the com-pany to make a positive announcement in the wake of the meeting, which finished after the London market had

Sentiment was also helped by a report in the UK trade press which reiterated that the biggest of Saatchi's manage-ment consultancies, Hay, was on the verge of announcing a management buy-out, and also that the company might be prepared to sell some of its advertising interests, such as Backer Spielvogel Bates, said

to be worth about £300m.

Trade in Saatchi was dominated by US buying and UK selling. Turnover in London reached 2.2m shares, while that figure had been passed by mid-session in New York. The shares rose 9 to 150p.

The best performance from the handful of Footsle stocks in plus territory came from Bar-clays Bank, which advanced 11 to 580p on high turnover of 6.3m in the wake of what were described by analysts as "excellent" figures.

Barciays' pre-tax profits came out at £692m, compared with last time's £1.89bn, after the hank made a further provision of £988m for third world debt, thereby raising the over-all provision to 70 per cent, equal to those of Lloyds and NatWest.

Dealers and analysts highlighted the underlying profits performance of the bank, and said the market was pleased with news of the 19 per cent increase in the dividend and proposed two-for-five scrip

Mr Mike Fesemeyer, banks analyst at Daiwa Securities, the Japanese securities house, said the most impressive fea-ture of the results was the 23 per cent increase in the final dividend. Barclays could, he said, could afford to maintain that rate of increase for at

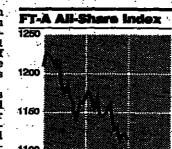
least two or three years.

Barclays apart, the banks drifted with the market. Abbey National, which revealed better than expected maiden results on Wednesday, dipped 3 to 186p; a delegation of Abbey National management flies out to Tokyo today to give a series of presentations to Japanese institutions, under the auspices of Daiwa Securities.

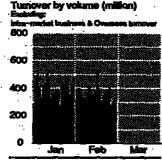
The composite insurance area suffered from another poor set of results, this time from Royal Insurance, which unveiled preliminary pre-tax profits of £126m, down 44 per cent from last year's £222m and towards the lower end of market forecasts. The dividend increase, 13 per cent, was in

The group suffered badly from losses in the US, mainly resulting from Hurricane Hugo and the San Francisco earthand the San Francisco earth-quake and was also hurt by the Australian earthquake. In the UK Royals was hit by subsi-dence claims and a £26m loss from its estate agency busi-ness. At the close Royals were 12 lower at 483p, after 478p, on turnover of 2.3m. General Accident, whose

General Accident, whose preliminary figures on Wednesday were given a poor recep-tion in the press, dropped 28



Equity Shares Traded Turnover by volume (million)



securities house said the stock had been oversold. Norfolk House were a shade

Morfolk House were a shade-off at 195p after news that the £11.25m rights issue had been taken up as to 98.2 per cent. Reuter held up well against the market, closing only mar-ginally easier at 1045p ahead of a presentation to institutions today hosted by Henderson Crosthwaite, the stockbroker. MCEPC weakened 5 to 481p on

1.2m and Land Securities softened 2 to 470p on 753,000, as

group, almost halved at one point, plunging from an overnight level of 890 to touch 450, before railying on to close a ...
net 16 off at 730. On Wednes ...
the steep decline was arrested by a statement from the company saying that apart from the January 16 announce.

from the January 16 announcement regarding expected results for the year ended 31.12.89, and the February 12 announcement that 29.9 per cent shareholder NETT, intends more to 1037p.

Legal & General fell 5 to 371p
despite some aggressive buying from County NatWest; the

movements in the share price. other than general market con-

Fine Arts Developments slid 27 to 230p after analysts at Smith New Court cut their profit forecasts for the com-pany. Smith singled out diffi-culties in the mail order division, UK greeting cards sales since Christmas, and a delay in the sale of an Australian division. The broker cut forecasts for the current year from £27%m to £28m and for next year from £32 km to £28m. Ms Fiona Short at Smith said that the long term outlook "was still intact."

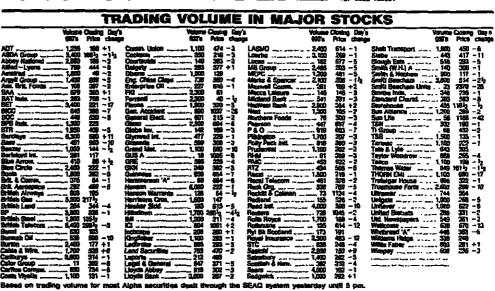
Clothing supplier Lanca jumped 6p to 36p as Stityear bought 161m shares from Tas-khead at 40p apiece. Mr Andrew Greystoke, who runs Statyear, became the new chairman of Lanca chairman of Lanca.

Hillsdown lost 4% to 260%p with the bulk of the day's 1.7m business accounted for by trade between marketmakers, though there was scattered talk of institutional interest at the lower levels. Unigate remained a weak market from the mament dealing commenced, though dealers said no special factors had prompted the decline. Unigate finished 5 off at 268p on 1m.
Unilever fell 6 to 622p on a modest 1m. Mr Tim Potter of

Smith New Court said that in spite of the better than expec-ted full year results earlier in the week Unilever could fall further. "We don't see any reason for buyers to take a

ahead of final figures on March 8. Analysis at S.G. Warburg were optimistic about the results, saying that margins at both US advertising agencies JWT and Ogilvy & Mather should reach 10 per cent. JWT was already at that figure at the interim stage but Ogilvy had only reached 7.9 per cent at the time of its acquisition by WPP in. May 1989, said War-WPP in. May 1989, said Warburg. WPP touched 647p before light profit-taking pulled the shares back to 642p, still 13 up on the day.

The confirmation by Maxwell Communications that it had completed the disposal of its last remaining large print-ing business — Maxwell Graphics of the USA for \$510m. (£305m) — encouraged the shares. Helped by renewed US



financial trading position and prospects of the Sketchley Group." Godfrey Davis shares closed a penny off at 138p. A stock shortage and an impending dividend payout kept ICI steady, the shares adding 2 to 1061p. Brent Chemicals firmed 14 to 141p on the news that it had sold Reddish

ings 3 to 64p:
Sketchley, the subject of a s126m bid from Godfrey Davis, slipped 6 to 349p as the com-Sayilles, a detergent and brew-ing manufacturer, for around 224m to Laporte. Brent also forecast that earnings per share for the year to December would be "not less than 12.8p." pany forecast poor profits for the year to March 1990. The company said in its defence document that it would make Laporte closed unchanged at MTM gained 6 to 215p as the £17.3m made the previous year.

After the market close, how-

£17.3m made the previous year. company reported a 41 per cent After the market close, how-rise in profits to £9.3m, a day ever, Godfrey Davis announced & before Chemoxy, its bid target. releases a defence document. Chemoxy rose 2 to 402p. Shares in Camford Engineerchange has occured in the

ing, the motor components manufacturer, advanced strongly as the company rejected a 263.8m hostile bid launched earlier in the day by Markheath, the UK vehicle of Mr John Spalvins, the Australian businessman.

On the news, Camford shares gained 64 to close at 308p, just above the 305p offer price but on a widely-spread share quotation. Turnover was said to have been thin. Mar-kheath already has a 29.1 per cent stake in Camford and marketmakers expect the bid

to encreed ASW Holdings, which reported a 31 per cent increase in profits to £40.4m, followed the market and closed unchanged at 258p having been higher earlier in the session. ing investors to switch out of ASW into British Steel, unchanged at 136p, on the basis of the relative yields but BZW was more positive and upgraded 1990 profit expecta-tions from £41m to £43m and saying earnings from ASW's cash pile should offset the downturn in demand this year T Cowie gave up another 5 to 49p on speculation that next

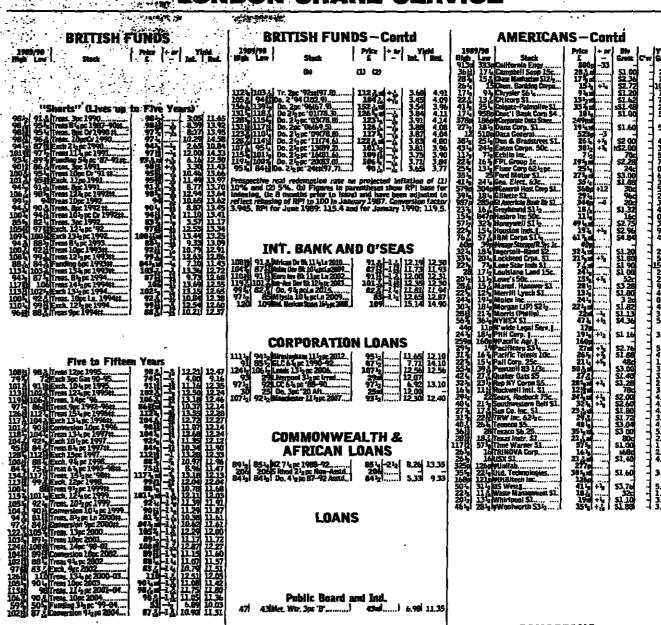
Wednesday's results are likely to show a fall in profits partic-ularly in the fourth quarter. Profit-takers pulled Rolls-Royce back from the previous day's gains and the shares closed 4 down at 169p. Other Market statistics, including the FT-Actuaries share index, London Traded Options, and recent issues

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Eurocopy. MEW LOWS (176). BRITISH FLAIDS (70) I GOVT, STLQ. ISSUES & APRICAN LOANS (1

NEW HIGHS AND LOWS FOR 1989/90

LONDON SHARE SERVICE



APPOINTMENTS

Johnson Matthey top posts

JOHNSON MATTHEY has appointed as executive directors Mr Christopher Clark, catalytic systems division director, and Mr Brian Cooper, operations director. Joining the board as non-executive directors are Mr. Geoffrey Wilson, chairman of Delta Group, and Mr Michael Miles, an executive director of John Swire & Sons.

■ Mr Graham Harrington has been appointed managing director of UCL, Mr David White becomes deputy managing director, and Mr Clive Arlidge sales director. UCL is part of FERRARI HOLDINGS.

NATIONWIDE ANGLIA appointed Mr John Hutchinson as retail operations director, including Nationwide Anglia Trust. He was general manager, support and development, UK retail banking, at Lloyds Bank.

Mr Michael Stoddard, Mr ean-Pierre Landre and Mr Jean Jacques Murray have been appointed additional directors of NU-SWIFT. Mr tean-Christophe Pillois have resigned from the board of Nu-Swift following disposal of the SICLI shareholding.

T&N has appointed Mr Bob Bates as managing director of TBA Industrial Products, Rochdale. He was managing director of Armstrong Patents Co. Dr Ian Fisher, technical director of The Tempered Spring Co, Sheffield, has been appointed sales and marketing

■ Mr Peter Jackson has been appointed design director, HESTAIR MACLAREN. He was technical director at

■ Mr Richard Noton has been appointed to the board of RICHARDS, LONGSTAFF (INSURANCE HOLDINGS).

 REA BROTHERS (INVESTMENT MANAGEMENT), a subsidiary of Rea Brothers Group, has appointed Mr Peter Cook as an assistant director. He was

with PK English Trust. ■ BRADSTOCK BLUNT & CRAWLEY has appointed Mr David M.K. Paterson as an associate director, aviation

■ CHARTERHOUSE BANK has appointed Mr Mark Sebba as a director in its international corporate finance division. He joins from the London office of Wertheim Schroder, a New York investment bank, where he was managing director.



GOAL PETROLEUM has appointed Mr Roger Bexon (above) as a director with a view to his becoming non-executive chairman at the annual meeting in May. He will succeed Mr Christian O'Brien who is retiring. Mr Beron was deputy chairman of BP, and chairman of Laporte, and is a non-executive director of BICC, Lazard Brothers and Co, and Astec (BSR).

Mr Robin MacKichan has been appointed managing director and deputy publisher of "THE EUROPEAN" a new Maxwell weekly which starts publication on May 11. He is managing director of the International Herald Tribune,

■ ALLIED PROVINCIAL CORPORATE SERVICES, a division of Allied Provincial Securities, has appointed Mr

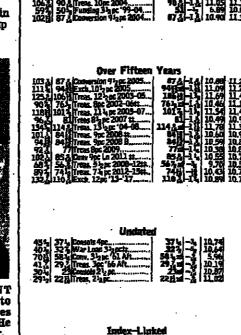


affairs at the Building

Employers Confederation. ■ MULTI CONSTRUCTION, Stockport, has appointed Mr David Coleman, chief quantity surveyor, to the board. Mr Pairick Clutton joins the main board of the Multi (UK) Group with responsibility for residential development.



PERMANENT BUILDING SOCIETY is to appoint Mr Roger Boyes *(above)* as fluance director. He



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FOREIGN BONDS & RAILS

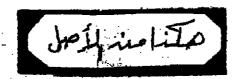
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LONDON SHARE SERVICE

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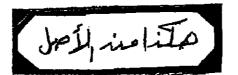


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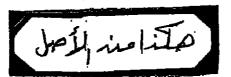
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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar gains as others fall

THE DOLLAR benefitted from strong US economic data yes-terday and nervousness surrounding several of the other main trading currencies on the

The D-Mark, Japanese yen and sterling lack appeal at present and investors are turning back towards the dollar as speculation about lower US interest rates has faded.

Figures on US construction spending, personal income and consumption, as well as the latest National Association of Purchasing Managers survey, provided no disappointments and were generally in line with expectations. January construction spending rose by the widely forecast level of 1.8 per cent, after falling a revised 0.1 per cent in December. A rise of 0.8 per cent in January personal income was above esti-mates of around 0.6 per cent, but the gain of 0.6 per cent in

consumption was lower than the forecast 0.8 per cent. The most significant figure was probably the NAPM survey for February. This index of economic activity showed a reading of 48.3 per cent, against 45.2 per cent in January. The market was looking for a figure of 46.0 per cent.

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CURRENCY MOVEMENTS

technical resistance levels of DM1.7175 and Y149.90. Fear about the inflationary implications of German monetary union continued to undermine confidence in the D-Mark.

A West German news report
set a date for union of July 1.
at a rate of one D-Mark for one East German ostmark. This was denied by Bonn, and denounced by the administration in Berlin as a move to damage the business chances

of East Germany. Mr Karl Otto Pöhl, Bundesbank president, suggested a one for one exchange rate was naive but understandable, because East Germans are afraid of losing their savings. Mr Pöhl continued to urge caution and said the negotiations will take some months after the March 18 East German

Another fall in Tokyo share prices kept the yen under a cloud. The Bank of Japan

again intervened heavily as t dollar threatened to breathrough Y150.00. Dealers es mated the Japanese cent bank sold about \$1bn to support the yen yesterday, at that intervention so far the week has been \$6bn to \$7bn At the close in London to dollar had advanced

DM1.7150 from DM1.6960; Y149.65 from Y148.80; FFr5.7925 from FFr5.7375; a index rose to 68.0 from 67.6. Sterling continued to suff from Wednesday's poor U trade figures for January a from growing concern ov opinion polls pointing to the unpopularity of the Conserv

tive Government.
The pound fell 2.45 cents
\$1.6655. It also declined DM2.8575 from DM2.8675; Y249.25 from Y251.50; to SFr2.5075 from SFr2.52 Sterling's index lost 0.6 to 89

Mar 1		Short. 18mm	7 Days notice	Ose Morit		eths	Siz Months	One Year
Sterling US Dollar Oan Dollar Do Garlder Do Garlder De Istor Destschmark Fr. Franc Italiam Lira B Fr. (Fin) B Fr. (Con) Yes O. Krone Asian SSing		15-147 81-81 134-131 81-81 91-9 81-81 107-103 107-103 107-103 107-103 124-117 83-81	151, 15 82, 82, 11, 21, 15, 82, 83, 84, 81, 101, 101, 12-11, 102, 103, 104, 103, 64, 65, 124, 123, 81, 81,	15	811 94 101 104 104 104 7	-13 83 91 84	154-154 85-84 85-84 95-94 95-94 95-94 131-131	152-152 83-82 124-125 92-92 91-92 91-135 112-113 111-102 111-102 111-102 111-103 111-103 111-103
			FORWA					
PUUI	TV.	3PV 1"	LAURN	ND YO		131	IRE P	JUND
Mar.1		Day's pread	Close	One nac	eth	% p.a	Three months	% p.a.
US Canada Netherlands	1 979	0 - 1.6765 5 - 1.9950 - 3.22 u	16650 - 1666 19805 - 1981 321 - 322	5 0.29-0.2		6.70 1.51 6.30	274-27 0.79-0.6 43-45	7em 1.47

EURO-CURRENCY INTEREST RATES

POU	ND SPOT-	FORWAR	D AGAIR	151	THE POU	ND
Mar.1	Day's spread	Close	One receth	% P4	Three months	% pa
US Canada Netherlands Belghm	1.6640 - 1.6765 1 9795 - 1 9950 3 204 - 3.224 59 15 - 59.55	16650 - 16660 19805 - 19815 321 - 322 59.15 - 59.25	0.94-0.92cpm 0.29-0.21cpm 14-15-cpm 24-22cpm	6.70 1.51 6.30 4.66	2.74-2.71ga 0.79-0.67ga 43-45ga 69-65ga	6.54 1.47 5.91 4.53 2.75
Denmark Ireland W. Germany Poctogal	10.92 - 11.131, 1.0695 - 1.0765 2.85 - 2.861, 249.20 - 251.20	10.92 - 10.93 1.0710 - 1.0720 2.854 - 2.86 249.20 - 250.20	21,-21, creps 0 37-0 32pps 11,-11, pips 9-27cdis	281 386 656	73-71 mm 0,87-0.85 pm 43-41 pm 130-181 dh	321 539
Spain	182.60 - 183.55 21024 - 2112 10.934 - 10.994 9.625 - 9.674 10.234 - 10.304	182.70 - 183.00 21064 - 21074 10.934 - 10.944 9.644 - 9.654 10.234 - 10.244	15-6cpm 6-41/repm 33 ₁ -31/cpm 34-33/cpm 4-4-orepm	0.69 2.85 3.77 4.59 0,37	23-10pm 13-11pm 93-9½pm 104-93pm 14-5pm	2.28 3.54 4.17
Japan Austria Seritzeriand . ECU	2484 - 2504 20.00 - 20.12 2494 - 2514 1,3945 - 1,3970	2483 - 2493	14-15 ypm 113-114 gropen 14-11 gropen 0.51-0.48 cpm	8.12 6.89 5.68 4.25	47,-45,00 324,-304,00 35,-31,00 1,38-1,33,00	0.34 7.62 6.26 8.08 3.88
Commercial o 59.15-59.25	rates taken towards t Six-month forward d	he ead of London tra ofter 5.34-5.29cpm i	idiog. Belgian rati 12 months 9.65-9.	e is come .55epap	rtible francs. Fina	peial franc
DOLL	AR SPOT-	FORWAR	D AGAIN	IST T	LHE DOF	LAR
Mar.1	Day's spread	Clese	One mouth	% p.a.	Three mostls	% Pa.
UK† Ireland† Canada Retkerlands Belgken	1.6640 - 1.6765 1.5540 - 1.5610 1.1875 - 1.1910 1.9175 - 1.9330 35.40 - 35.65	1,6650 - 1,6660 1,9575 - 1,5965 1,1900 - 1,1910 1,9305 - 1,7315 35,50 - 35,60	0.94-0.92cpm 0.46-0.41cpm 0.52-0.55cpm 0.08-0.11cfts 3.00-9.00cds	6,70 3,36 -5,39 -0,59 -2,02	2.74-2.71pm 1.55-1.45pm 1.53-1.57dls 0.30-0.33dls 14.00-24.00dls	6.54 3.86 -5.21 -0.65 -2.14
Deservank W. Germany Porcugal Seale	6.534 - 6.575 1.7035 - 1.7170 149.95 - 150.20	6.554 - 6.564 1.7145 - 1.7155 149.95 - 150.05	1.97-2.17ortdis 0.01dis-0.01cm 90-100cdis 52.50-dis	-202 3.78 7.60	6.15-6.65dis 0.08-0.10dis	-3.90 -0.01 -9.27

ECO 1.194	וו במסדיימ	JC67-17120	U-Z-7-U-Z4C93	24/ 1 0,82-0.	.mpa 4./
Commercial rates tale premiums and discou- france. Financial fran	es towards the end onts apply to the US ac 35.50-35 60	f Loedon trading 1 dollar and not to	UK, iretand and Ed the ladividual car		correccy, Forma is for convertible
EMS	EUROPE	AN CUR	RENCY	UNIT RA	TES
	Ecu cestral rates	Carrenty amounts against Ecu Mar.1	% change from central rate	% change adjusted for divergence	Divergence light %
Beiglan Franc	7.79845 2.04446 6.85684 2.30358 0.763159	42.5965 7.85163 2.04784 6.92029 2.30565 0.769097 1511.35	+1.02 +0.81 +0.17 +0.93 +0.09 +0.78 -1.20	+0.97 +0.76 +0.12 +0.88 +0.04 +0.73 -1.25	±1.5508 ±1.6453 ±1.1762 ±1.3618 ±1.5272 ±1.6689 ±1.5165

irist Punt. Italian Lis Spanish Pe	I	0.7	763159 529 70 32.889	0.764 151	7097 1.36 .320	-0.78 -1.20 -1.18	-	10.73 -1.25 -1.23	±	1.6689 1.5162 4.2705	
	Changes are for Ecs, therefore positive change denotes a weak currency Adjustment, calculated by Financial Times.										
		Đ	CHA	NGE	CR)SS I	RATE	S			
Mar.1	٤	5	DM	Yes	F Fr.	S Fr.	H FL	Lina	C S	B Fr.	
Ę	0.600	1666	2.858 1.715	249.3 149.6	9.648 5.79I	2.508 1.505	3.215 1.930	2107 1265	1.981 1.189	59.20 35.53	
AEM	0.350 4 011	0.583 6.683	11.46	87.23 1000.	3.376 38.70	0.878 10.06	1125 1290	737.2 8452	0.693 7.946	20.71 237.5	
F Fr. S Fr.	1.036 0.399	1.727 0.664	2.962 1.140	258.4 99.40	10. 3.847	2,600	3.332 1.282	2184 840.1	2.053 0.790	61.36 23.60	
K Fl. Lita	0.311 0.475	0.518 0.791	0.889 1,356	77.54 118.3	3.001 4.579	0.780 1.190	1 1.526	655.4 1000.	0.616 0.940	18.41 28.16	
C \$ 8 Fr.	0.505 1.689	0 B41 2.814	1.443 4 628	125.8 421.1	4.870 16.30	1.2% 1.2%	1.623 5.431	1064 3559	1 3.346	29.88 100.	

	LIM	ANU	IAL	LO I	UNE	S AI	עו
	LEFFE U	BIE COLT FO 64ths of 10	TURES &	2130415		LIFFE (11 \$190,600	
the eak sti- ral	Strike Prior 81 82 83 84 85 86 87 88	Calls 480 Jun 3-65 3-16 2-36 1-63 1-90 1-90 0-48 0-35	Sep 5-08 4-25 3-47 3-08 2-37 2-07 1-45 1-23	Puis-setti Jun 0-35 0-52 1-08 1-35 2-02 2-39 3-20 4-07	ements Sep 0-52 1-05 1-27 1-52 2-17 2-51 3-25 4-03	Strike Price 89 90 91 92 93 94 95	Calk+1 Jun 4-19 3-30 2-48 2-06 1-33 1-05 6-47 0-33
ind his	Estimates Previous d	l volgme tot lay's opes lot	al, Cally 2 , Cally 107	152 Puts 2 12 Puts 706	065 32	Estimated Previous d	sia, sobiu Aspuse
the to	LIFFE EL	ECHARK O	PTEHS 4			LEPPE EL Cim point	9005LL s of 186
to to and Its ffer UK	Strike Price 8975 9000 9025 9050 9175 9100 9125 9150	(ali)-seti Jan 1.06 0.65 0.47 0.32 0.21 0.13 0.08	Executs Sep 1.04 0.65 0.69 0.53 0.40 0.29 0.21 0.14	Pris-setzi Jun 0.06 0.12 0.17 0.24 0.34 0.46 0.65	Sep 0.17 0.24 0.32 0.41 0.53 0.67 0.84 1.02	Strike Prize 9075 9100 9125 9150 9175 9250 9255 9250	Calls 6 Mar 0 86 0.61 0.37 0.13 0.02 0.01 0 0
ver	Estimated Previous d	volume tota ay's open int	al, Calls 56 Calls 0 Pu	0 Pets 18 (s 0	67	Esciented Popularios d	volume i
the va-	LOND	ON (LIF	FE)		•	CHICA	60
to	24-YEAR 550,000	9%, 100 (10) 32mis of 10	1%	• .		U.S. TRE	istiny d 32mis d
to to	Mar Jun Sep	Close 83-25 84-14 85-10	High 84-07 84-31	13-20 84-11	Prev. 84-19 85-12 86-08	Mar Jun Sep Dec Mar	- 93 93 93 93
und 200. 9.8.	Estimates Previous (l volume 297 Sey's open is	289 (2823) st, 42377 (n (A1979)		Mar Jen Sep Dec Mar Jen Sep	
_	US TREA Sign, com	SUEY BONG 32mb of 1	5 8% 96%	<u> </u>		Sep	
54 84 25	Mar Jua Sep	92-25 92-25 92-13	63-10 63-10	92-30 92-25	Prev. 93-30 93-27 93-14	U.S. THE Sim point Mar	s of 100
	Estimated Previous (toisme 470 lay's open is	90 (2815) 4. 4613 (4	139)		Just Sep Dec	92
95 95 95 13 35	6% 1991 191250,14	1904. GETA 10 1904s c	186%			Mär.	
07 04 72 28	Mar Jur Sep	Close 81.20 80.80 81.07	High 81.67 81.50 81.65	81.02 80.65 81.65	Prev. 82.28 82.02 82.27	SWISS FR SP: 125,0	ARC CM 60 \$ per 60.6 0.6
file dos.	Estimates Provious	rolucie 49 day's open la	163 (4049) el 54164 (5 54442)		Jed Sep Des Philiabel	O.6
	6% NOTE	CHULL LONG New 100ths	TERM JA el 1897	PANESE G	P/T.	533,250 (est pe
54 47 91	Mar Jun Sep	0098 94,34 94,29	High 94,42 94,30	Low 94 25 94.14	Pres. 94,60 94,41	Strike Price 1625 1650 1675 1770 1775 1750	N 3. 2. 0. 0.
援	Estimated Previous d	volume 344 by's open in	((171) 1 (1075 ()	067)		L//5	
36	THEEE 18 2500,000	•	0%			Previous d Previous d	Si, z Acija Si, z Acija
54	Mar Jan Sep	Close 84.86 85.05 85.46	#ish 84.88 85.12	84.84 85.04 85.42	Pret. 84.89 85,14	IO YEAR FUTURES	10% 110
47 (9) 52 (5) (2) (5) (5) (5) (5) (5) (5) (5) (5) (5) (5	Sep Dec Mar Jun Sep Dec	85.87 86.31 86.76 87.20 87.53	85.50 85.92 86.39 86.85 87.30 87.61	85.84 86.75 86.76 87.23 87.59	85,14 85,56 85,98 86,44 86,89 87,34 87,68	March June September December	
R		lac. figs. oc ay's open iz				OPTEON CO	volume &
_	THREE M	01771 ESMO 5 of 188%	OOLLAR			Strike 97 98 99	
54 86 21 65 14	Mar Jun Sep	Close 91.61 91.53 91.43 91.43	High 91.63 91.58 91.47 91.28	1.60 91.60 91.52 91.40 91.22	Pres. 91.64 91.61 91.50	99 100 101 102 Open int, Estimated	volume 1

I FINANCIAL FUTURES AND OPTIONS

0-31 0-32 0-32 0-38 1-45 2-17 2-39 3-45

-0.92 -0.95 -0.90

2,415

	Dec 91-25 Nar 91-18 Jun 91-11
US TREASURY 80MOS 8% \$100,000 32min of 100%	See 91-84
Grove High Love Prev. Mar 92-29 93-13 92-30 93-30 Jun 92-26 93-10 92-25 93-27 Sep 92-13	U.S. (NECASURY BILLS (1994) Sim points of 100% Latest. High Low Prev. Mar 92.22 92.25 92.21 92.25
Estimated volume 4780 (2815) Previoes day's open (at. 4613 (4139)	Jan 92.54 92.59 92.54 92.61 See 92.62 92.65 92.59 92.67
6% NOTIONAL CERNAN COVT. BOND DN250,000 1989s of 106%	Dec - 92.47 Mar - 92.38
Close High Low Prev. Mar 81.20 81.67 81.02 82.28	SWISSS FRANC COMO SP: 125,000 S per SP:
Jun 80.80 81.50 80.65 82.02 Sep 81.07 81.65 81.65 82.27 Estimated volume 491.63 (404%)	Latest Hilph Lear Pres. Mar 0.6648 0.6667 0.6648 0.6669 Jun 0.6635 0.6652 0.6633 0.6655
Provious day's open lat. 54164 (54442)	Sep 0.6635 0.6640 0.6625 0.6640 Dec 0.6630
6% NOTESHAL LONG TERM JAPANESE GRYT.	PHILANELPHIA SE \$15 OFTERS 531,250 (cods yer \$1)
Gose High Low Prev.	Strike Calls PMce Nar Apr Nav 1625 3.91 4.16 4.42
Core High Low Pres. Mar 94,34 94,42 94.25 94,60 Jun 94,29 94,30 94,14 94,41 Sup	1650 202 247 287 1675 0.72 141 185 1.700 0.15 0.69 108
Estimated volume 344 (1.71) Previous day's open int. 1075 (1.067)	1725 0.05 0.35 0.36 1.750 0.11 0.27 1.775 0.09
THREE HOUTH STEPLING 6580,008 points of 180%	Previous day's open int: Calls 330,314 Pais 395,604 Previous day's volume: Calls 20,850 Pais 27,831 (A
Close High Low Pret.	10 YEAR 10% NOTERNAL FRENCH SOND GNATED FUTURES
Sep 85.46 85.50 85.42 86.56 Dec 85.87 85.92 85.84 85.98	Open Class Chang March 95.52 98.28 -0.9
Mar 86.31 86.39 86.27 86.44 Jun 86.76 86.85 86.76 87.39 Sep 87.20 87.30 87.25 87.34 Dec 87.53 87.61 87.99 87.68	Jane 98.78 98.48 -0.9 September 98.92 98.60 -0.9 December
Est. Vol. Clar. figs. not shown) 36743 (40650) Previous day's open Int. 160264 (161313)	Estimated volume 87,314 Total Open Interest 87,797 OPTEON ON LINIG-TERM FRENCH BOND GLATEF)
	Calls Strike June Sept.
THREE MONTH ESPICIONALAR Sim points of 184%	97 98 1.74 - 99 1.22 100 0.79
Close High Low Pres. Mar 91.61 91.63 91.60 91.64 Jun 91.53 91.58 91.52 91.61	101 0.51 102 0.30 0.78
Sep 91.43 91.47 91.40 91.50 Dec 91.29 91.28 91.22 91.32 M= 91.13 91.17 91.12	Open Int. 117,882 6,909 Estimated volume 16,244 Total Open Interest 244,459
Fig. 91.01 91.06 91.02 91.12 Sep 90.95 90.97 90.97 91.06 Det 90.85 90.89 90.88 90.96	THREE-MONTH PERCH FUTURES (MKTEF) (Paris interbask offered rate)
Est. Vol. (Inc. figs. not shown) 7431 (3258) Previous day's open lat. 43340 (43375)	Open Close Classe March 89.04 89.06 -0.01 June 88.97 82.94 -0.06 September 83.90 -0.04
THREE MORTH EUROMARK ON La point of 198%	December 88.86 88.81 -0.03 Estimated volumet 9,221 Total Open Interest 24,678
Close - High Low p. Prev. Nam 91.34 91.34 91.25 91.35 Jun 90.73 90.75 90.68 90.70 See 90.62 90.67 90.58 90.70	CAC-40 FUTURES DEATIF) Stack latex
Dec. 90.62 90.67 90.62 90.70 Mar 90.71 90.76	Open Close March 1832.0 1845.0 April 1832.0 1826.0
Jan 90.80 90.80 90.76 90.85 Sep 90.97 91.02 Dec 90.96 91.03	May 1831.0 1828.0 June 1833.0 1831.0 Estimated volume 5.599 Total Open Interest 9.606
Estimated volume 13828 (8144) Previous day's open int. 55154 (54728)	BASE LEND
TRUSE MENTH ECH	ION Dark 35 As assertion Dark
ECO Let points of 100%	ABM Bank 15 Co-operative Ban Adam & Cooperaty 15 Courts & Co Allied Trust Bank 15 Cyans Popular B
Mar 88.73 88.75 88.71 88.75 Jan 88.45 88.46 88.43 88.50 Sec 88.52 88.53 88.50 88.57 Oct 88.71	Affied Irish Bank 15 Denter Bank PU • Henry Avsbacker 15 Denter Lawrie
Oct 88.71 88.75 Estimated volume 425 (270) Previous day's open int. 3710 (3651)	Associates Cap Corp 15½ Espatorial Bank • B & C Merchant Bank 15 Exeter Trest Ltd Bank of Baroda 15 Figural & Gen.
FT-SE 104 DIDEX £25 per full index point	Basson Bilikan Vizozya 15 Flesi National 8: Bassk Rapualism
Clase High Law Prev. Nar 2244.0 2250.0 2238.0 2269.0	Bank Gredit & Casso 15 Robert Fraser &
	But at little at 12 and
Jisu 2286.0 2288.0 2279.0 2312.0 Sep 2334.0 2560.0 Estherated volume 4973 960477	Bank of Ireland 15 @ Geinness Mahon Bank of Irelan 15 HFC Bank etc

Ses Dec	88.52 88.71	88.53	88.50	88.57 88.75	● Henry Assoc
Estimated Previous d	volume 426 (ay's open int.	270) 3710 (36	511 ·		● B & C Basix Basic
FT-SE 180 £25 per h	INDEX d index point	_			Bank Bank Bank
Mar Jus Sep			2238.0 2239.0 2279.0	Pres. 2269.0 2312.0 2360.0	- Bank Bank Bank
	rokune 4973 ny's open ini.		a de la composição		Bank Bang Bard Bard Bench
POUNED-S	FINEIGN EX	HANGE			Brit. E
Sport 1 6655	1-mth. 1,6562	3-mth. 16383	6-mth. 1.6124	12-min. 1,5695	CL Ba
DON-STEE	LDNG So per G				Citiba
Mar Jim Sep	1.6420 1.6342 1.6100	1,6550 1,6388 1,6120	1.6590 1.65312 1.6100	Pres, 1,6752 1,6484 1,6238	City N Clydes Comm
			_		i

Coetts & Co Crams Popular Bk Dumbar Bank PLC... Northern Bank Ltd Norwich Ger. Trust Nykresik Mortgage Bank PRVAThanine Limited ... Provincial Bank P.C.
Rozburghe Grantes
Ruyal Bk of Scotland
Ruyal Bk of Scotland
Smith & Williams Sess
Standard Chartered
TSB
United Bk of Krussil ____ В ___ ● United Bk of Keerail HFC Bank pk.

Hampskire Trust Pk.
Heritable & Gen law Bok.

Hill Samuel C. Hoare & Co. . Members of British Merchani, Banking & Securities Houses Association: *Deposit now 5.7%. Swenise 8.5%. Top Tier-£10,000-instant access 12.8% & Mercage base rate: § Demand deposit 9%. Ligyis Bank Keghraj Bank Lid McDownell Douglas Baix Midland Bank

BASE LENDING RATES

PUTNAM HIGH INCOME GNMA FUND SICAV Luxembourg, 11, rue Aldringen R.C. Luxembourg n° B 22041

Notice of Meeting Messrs Shareholders are hereby convened to assend the Annual General ing which will be held on March 14, 1990 at 11.00 a.m. at the registered a with the following agenda:

С.

Presentation of the reports of the Board of Directors and of the Auditor.
Approval of the balance sheet, profit and loss accausal as of November 30, 1989 and the allocation of net profits.
Discharge of the Directors for the fiscal period ended November 30, 1999

Action of nomination for election of Directors and an Auditor for the ensuing year.
The Directors have proposed for election the following:

As Directors: George Putnam Lawrence J. Lasser Michael J. Wilson David H. Walsh John R. Verani Damien Wigny

Damies Wigny
As Anditor: Price Waterhouse & Co.
To recommend to the Annual General Meeting the approval of the declaration of a dividend of U.S. Dollars 0.47 per share.
If approved, the dividend will be paid to shareholders of record March 14, 1990, ex-dividend on March 14, 1990, payable on March 28, 1990. Any other business which may be properly brought before the meeting. The shareholders are advised that no quorum for the items of the agenda is required and that the decisions will be taken at the majority of the shares present or represented at the Meeting. Each share is emitted to one vote. A

By order of the Board of Directors

TIME TO BUY GOLD?

SPONSORED SECURITIES

10.3 .0 24 172 60 4 77 f 12.0 4.7 152 152 3.6 12.4 9.4 3.3 12.4 75 48 52 96 31 105 103 . 59 . 7.2 94 57 238 9.3 10.7 9.3 22.0 16.2

ISE. Other securities listed above are dealt in subject to the rules of TSA.

These securities are dealt in strictly on a matched bargain basis. Neither Granville & Co.

Limited nor Granville Davies Limited are market makers in these securities.

"These securities are dealt on a restricted basis. Further details available

Oranville & Co. Limited 77 Manuell Street, London E1 8AF Telephone 01-488 1212

Granville Davies Limited 77 Mansell Street, London El SAF Telephone 01-466 1212 Member of The ISE & TSA

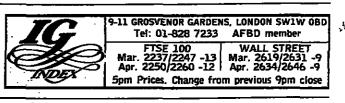
NEW

PERSONAL LENDING With effect from 1st March 1990 Home Loan Rate 15.40 0.60

Home Improvement Loan Rates Loans sanctioned before 16.80 0.80 26th April 1989 Loans sanctioned after 15.40 26th April 1989 House Mortgage Rate 15.40



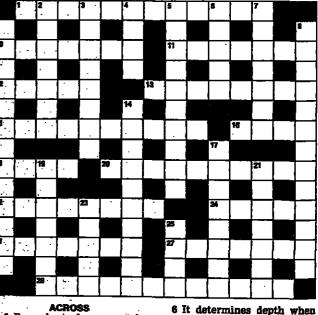
MIDLAND BANK plc, 27 POULTRY, LONDON EC2P 2BX



JOTTER PAD

CROSSWORD

No.7,178 Set by HIGHLANDER



ACROSS
1 Race sheet places upset by

first of events (12)

10 Group in charge of Derby perhaps (7)

11 Ruin opening (7)

12 Works in co-operation with orchestra (5)

Pamily support sound wooden enclosure (8) 15 Cash to cover steps for get-ting over lethal epidemic

16 Shed tears when you and I exercise together (4)
18 Drops off bridge backwards 20 Finance committee used to

make cuts in basic food (10)
23 Pickle needs little publicity
in sea-going environment

24 There's a jackass about, but not very approachable (5)

26 No muts, I see, said migrant (7) 27 Is inside, recording poetry

for the event (7) Flanders used to be pulverised into a terrible state (12) DOWN

2 Arrest involved about five hundred merchants (7) City area still euphoric (8) 4 This part of the pack is secure (4) 5 One with shell on top? An

aquatic arthropod (10)

press for payment (5)
25 Some women used to keep list of food available (4)
Solution to Puzzle No.7,177 KEEPTOTHERLENT
B X II R E E A O
UNIT IL DEADLEVEL
S R O E R E E U
TROTTER DEVOLVE
U V A A N
PRESS REMINISCE
R W O C U
BATPOLISON ELLEN
O R O P A
LIGHTED MEMPHIS
L E B R A E U E
TONKABEAN THROS
O U A I A II V
POPULARFALLACY

one is in current (5)
7 State of Islamic ruler makes

me upset and angry (7) Something additional

something additional a group of people planned to hear (13)

I offered great changes to acknowledge lack of common ground (5.2.6)

Copied exhibit in colour (10)

Arab resort next to Israel creates friction (8)

Extremes of poverty right in the middle of a N. African tourist attraction (7)

tourist attraction (7)

21 A room transformed by you

and me in love (7)
23 Push around, for example

CAL Futures Ltd Windsor House 50 Victoria Street London SWIF ONW Tel: 01-799 2233 Fax: 01-799 1321

eholder may act at any Meeting by proxy.

MONEY MARKETS Longer rates firm SHORTER TERM interest rates were little changed in London yesterday, but the longer end

of the market was firmer.
There is not yet any fear that bank base rates will be forced higher. On the other hand, Wednesday's UK trade figures were bad enough to depress any hopes that rates can be cut in the near to medium term.
Three-month sterling interbank was quoted at at 15%-15% per cent against 15% 15% per

UK clearing bank base lending rate 15 per cent from October 5

cent, while one-year money rose to 15% 15% from 15% 15% per cent. Short sterling futures continued to weaken on Liffe, opening at 85.10 for June

delivery and touching a low of 85.04, before closing at 85.05 against 85.14 on Wednesday.

The Bank of England initially forecast a day-to-day credit shortage of £600m, but revised this to £650m in the afternoon. Total help of £637m was provided.

Before lunch the Bank of England bought £350m bank bills outright in band 2 at 14% per cent. In the afternoon the authorities purchased another £237m bills, by way of £204m bank bills in band 1 at 14% per cent and £33m bank bills in

band 2 at 14% per cent. Late assistance of around £50m was

also provided. Bills maturing in official hands, repayment of late assistance and a take-up of Treasury bills drained 2967m, with a rise in the note circulation absorbing £80m and bank balances below target £10m. These outweighed Exchequer transactions adding

In Frankfurt call money eased slightly, but hovered around the Bundesbank's Lombard emergency financing rate of 8 per cent, as credit conditions remained tight. Repayment of Wednesday's heavy Lombard borrowing kept call money firm. Banks were forced to draw down funds to meet monthly reserve requirements, and the borrowing of Dmi6bn under the Lombard facility was the largest so far this year. As expected, there was no change in official interest rates at yesterday's meeting of the Bundesbank council

In Amsterdam the Dutch Central Bank cut the rate on special advances by 0.1 per cent to 8.3 per cent when adding liquidity to the money market under a seven-day facility. Dealers said the softness of the D-Mark had enabled the central bank to ease its intervention rate without undermining the

FT LONDON INTERBANK FIXING (11.00 a.m. Mar.1) 3 months US dollars offer 8½ The fixing rates are the arithmetic means rounded to the sourest one-statement, of the bid and offered rates for \$10m quoted to the ntartes by five reference bands at \$1.00 a.m. each surviving day. The bands are Mentiled Westpolinster Bank, Bank of Tollyn, Destroker Bank, Banque Mottonal to Parks and Morgan Gustrotty Treat.

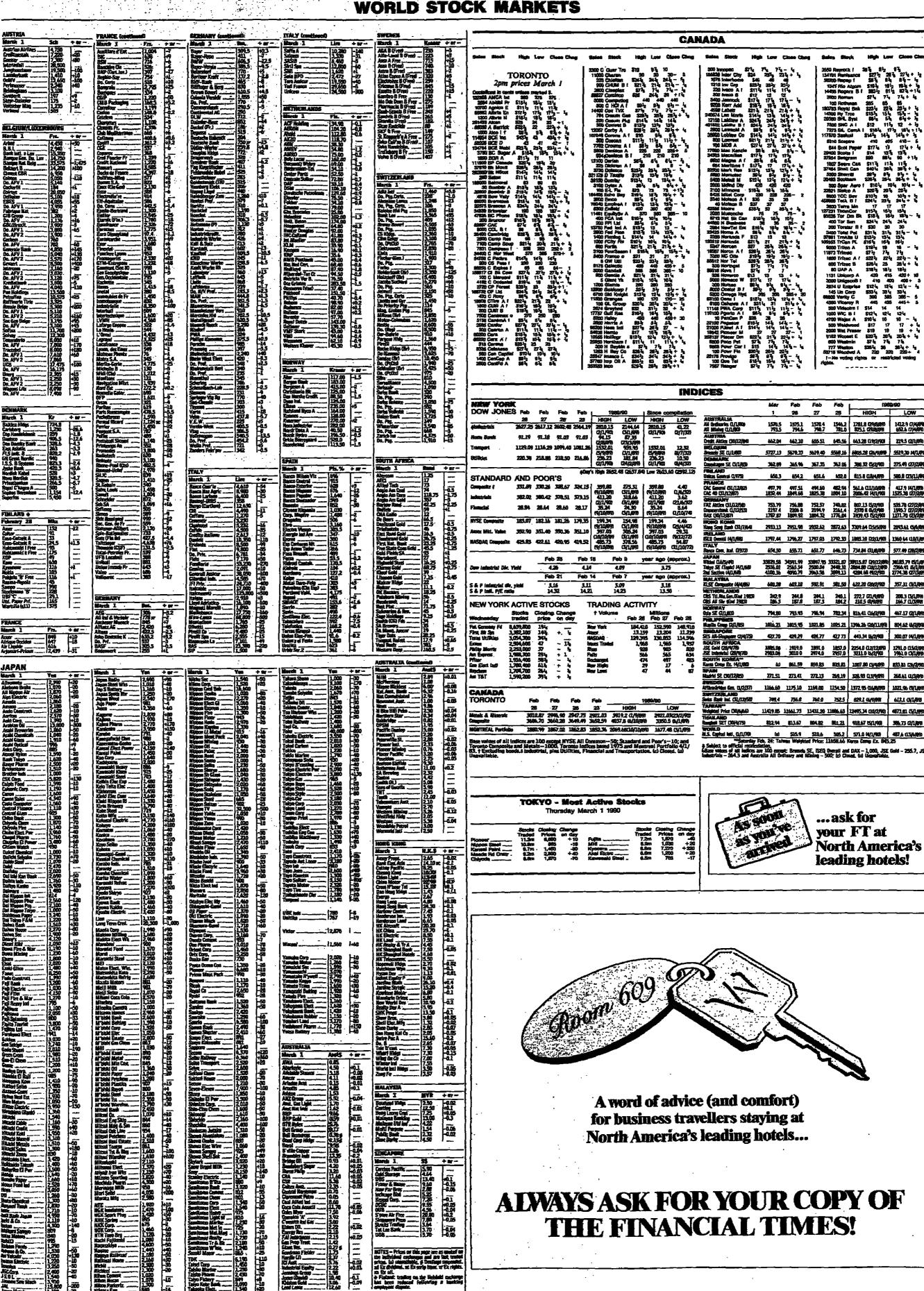
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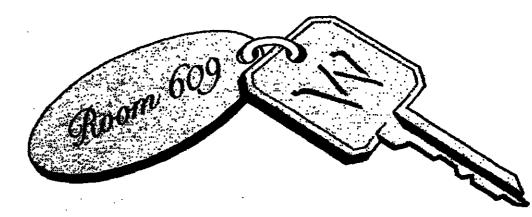
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Economic statistics help Dow surmount early loss

Wall Street

EQUITIES recovered their ground to register modest gains at midse sion yesterday. after a bout of morning weakness as the Treasury bond mar-ket continued to slide and following another fall in the Tokyo stock market, writes Janet Bush in New York.

At 2 pm, the Dow Jones Industrial Average was up 15.54 to 2,642.79 on moderate volume of 108m shares, having stood nearly 10 points lower during morning trading. The Dow had closed 10.13 points higher at 2,627.25 on Wednes-

Treasury bonds were quoted as much as % point lower and the yield on the benchmark long bond rose to 8.56 per cent. While the bond market was hit by a much stronger-thanexpected US purchasing managers' report on economic activity in February, this probably helped equities to stabilise. The report appeared to underscore the view expressed earlier this week by Mr Alan Greenspan, chairman of the US Federal Reserve, that the chances of a recession were

less than 50 per cent.
The purchasing managers' index rose to 48.3 per cent, its highest level since June last year, from 45.2 per cent in Jan-uary. Most Wall Street analysts had expected the index to be roughly unchanged. For the first time since the middle of last year, production and new orders rose in February and, although the economy slowed last month for the 10th time in succession, it was the lowest rate of deceleration since last

Also announced yesterday was a 0.8 per cent rise in per-sonal income in January and a 0.6 per cent gain in personal

consumption spending. How- cent in USAir and was pursuever, these figures appeared to have little impact.

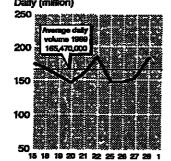
The US equity market again proved resilient to the fragility of the Tokyo stock market dur-

ing the morning session.

There is some doubt about whether the Dow Jones Industrial Average can make much further progress from here. The close on Wednesday was very near to the upper limit of the trading range which has held since late January. The

NYSE volume

Daily (million)



February 1990 Mar

highest close during February was 2,649.55 on February 15. Among blue chip issues yesterday, IBM was \$1/4 higher \$104% and Ford gained \$% to \$46%, but Exxon fell \$% to \$46% in the wake of this week's news that the company had been indicted on felony and misdemeanour counts in relation to the Exxon Valdez

oil spill. USAir Group at first jumped \$1 % and then fell again to stand \$1 lower at midsession at \$31. The initial rise was on a US press report that Mr Marvin Davis, the investor who has previously made bids to take control of NWA and UAL, had built a stake of nearly 5 per

ing a takeover. The later fall-back in the shares suggested that investors did not give the story much credibility. Digital Equipment fell \$1% to \$75 after the company dismissed rumours that Japan's Mitsubishi Electric had

acquired a 5 per cent interest.
That speculation pushed Digital Equipment \$4% higher on
Wednesday.
Asarco added \$1% to \$28% after forecasting 1990 capital spending of about \$250m, down from \$273m in 1989.

On the over-the-counter mar-ket, Telematics International fell \$% to \$3% after the com-pany said that it might have undisclosed liabilities of \$2m. resulting from a transaction involving a financial officer who has been placed on leave of absence.

Also on the OTC market, some technology stocks were strong. MCI Communications added \$% to \$35% and Apple Computer was up \$% at \$34%.

INVESTORS in Toronto ignored Japan's plunge and shares climbed in early afternoon trade. The composite index put on 16.6 to 3,703.3 on volume of 12m shares. Advanc-ing stocks outnumbered those declining by 219 to 202.

Banking shares led the gains as first quarter earnings appeared to match expectations. Royal Bank rose C3% to C\$2314 and Bank of Montreal dded C\$% to C\$28%.

Toronto Dominion was unchanged at C\$18%, after reporting earnings of 53 cents a share compared with 63 cents in the previous quarter. Canadian Imperial gained C\$% to C\$27% after its first quarter earnings per share rose 5 cents to C\$1.15...

mixture of profit-taking and

concern about the profitability of some of its recent Middle

AMSTERDAM was discour-

East contracts.

ASIA PACIFIC

Nikkei slides while second section issues rise

Tokyo

THE DOUBLE demerits of a weak yen and higher interest rates were exacerbated by bouts of arbitrage selling yes-terday, and the Nikkei average yesterday took the eighth larg-

est fall in its history, writes
Michiyo Nakamoto in Tokyo.

Wednesday's strong gains
were more than wiped out by
the close, with the Nikkei down 762.41 at 33,829.58, its low for the day, against a high of 34,587.86. The investment trusts and individual investors in evidence during Wednesday's surge were seen in early trading yesterday, but these had disappeared by the after-

noon session.

Declines outnumbered advances by 649 to 343, while 126 Issues were unchanged. Volume fell from 728m to 618m shares; the Topix index of all listed stocks declined by 29.53 to 2,536.01, but, in London, the ISE/Nikkei 50 index edged up

0.46 to 1,863.28. In the past five, somewhat turbulent days, the more broadly based Topix index has either fallen by less or risen by more than the Nikkei. The second section of the TSE, mean-

SOUTH AFRICA

LEADING participants stayed cautiously on the sidelines after Tokyo's plunge and the Johannesburg stock market closed mostly lower.

Continued political uncertainties and the approach of the South African budget on March 14 were added reasons.

March 14 were added reasons

Gold shares slipped in line with a weaker bullion price, Southwal shedding R2.50 to R177.50 and Kloof R1 to R39, while in mining financials Anglos eased R1.25 to R118.75. In the industrials sector, Barlow was down R2.25 to R42.25 and Richemont 25 cents lower at R19.50.

ing, the Crédit Suisse index

falling 4.7 to 596.6, but Bank Leu lit up a gloomy banking sector with a rise of SF155 to

SFr3.365: It said that its 1989

net profit had risen 15 per cent.

turnover after the sharp fall in Tokyo. The general index lost 1.9 to 271.51, with profit-taking

in the construction sector. The

national Budget, which was regarded as moderate, came

STOCKHOLM slipped slightly, with investors mainly

cautious. The Affarsvärlden

general index shed 8.5 to 1,166.6. Banking shares, which

gains, went against the down-ward trend.

Pharmacía, which reported

1989 net profits down 22 per

cent after the close, saw its free Bs fall SKr1 to SKr189.

MADRID declined in thin

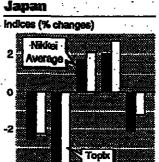
while, added 9.57 to 4.100 yes-terday, while the over-the-

counter market saw a substantial rise of 48.45 to 2,896, suggesting that investor interest had turned to smaller compa-There seemed a depressing inevitability about the way the yen, bonds and equities foilowed each other down yester-day. "It's the triple lows again," said Mr Misao Maehara

at Nikko Securities. The yen's weakness against the dollar came in spite of considerable selling of dollars by the Bank of Japan. Yesterday's weakness in the bond market, where yields were comfortably over 7 per cent, rekindled fears of continuing high interest rates abead. · In equities, even issues that

had seen strong gains on Wednesday were mixed. Nip-pon Steel, second on the vol-umes list with 10.9m shares, was down Y18 at Y665. Fujita, the construction company, slipped Y40 to Y1,870.

However, there were some continuing winners among electricals and some issues that were favoured on the strength of their good earnings. NEC and Pioneer each managed to rise Y10, to Y1,920



and Y6,680 respectively. Piotraded stock, with 11.3m

Maeda Road Construction expected to profit from US demands that Japan increase its public spending, added Y40 to Y2,890. Kyocera, the maker advanced Y320 to Y7,270 on expectations of higher consolidated earnings in the next business year, due to the buoy-ant business of an affiliated telecommunications company. Investors in Osaka kept their nerve and the OSE average to 36,571.77. Volume, however, dropped to 99m shares from 107m on Wednesday. Strength was seen in constructions and homebuilders, with Misawa Homes up Y350 at Y3,070.

Roundup

THE LEADING Asia Pacific markets were subdued by Tokyo's further sharp fall. New Zealand, however, gained from good overseas demand and fall-

AUSTRALIA weakened after a recovery from an early fall caused by a decline in leading banking issues. The All Ordinaries index eased 4.6 to

Turnover improved slightly to 70m shares valued at A\$146m compared with 106m shares worth A\$139m on

National Australia Bank was weak after the receivers were unexpectedly ordered by a court to relinquish control of Mr Alan Bond's brewing empire. The receivership was at the request of a syndicate of banks led by National Australia, and the court ruling was the main reason for the early fall in the index.

National Australia Bank fell 16 cents to A\$6.32 in turnover of 1.6m shares. The other two leading banking issues recovered most of their early losses. with Westpac closing 6 cents lower at A\$5.30 and ANZ end-

ing 6 cents down at A\$5.50.

A sharp fall by Western Mining, suffering from falling nickel prices, also contributed to the market's early decline. It lost 14 cents to A\$5.26 on the heaviest turnover of 3.7m

HONG KONG eased in weaker trading with firm sup-port on the downside. The Hang Seng index fell 18.85 to 2,933.13, following its 80-point rise since Tuesday. Turnover slipped slightly to HK\$1bn compared to Wednesday's

HK\$1.2bn TAIWAN dropped as the power struggle within the ruling political party continued to worry investors. The weighted index fell 241.88, or 2 per cent, to 11,419.85. Volume was 839m shares worth NT\$160bn from 844m shares worth NT\$137bn on Wednesday.

WELLINGTON, however, rose steadily for the third successive day. The Barclays index gained 28.19 points, or 1.6

Bombay cautious after elections

R.C.Murthy on a market being sent a series of confusing signals

NDIAN STOCK markets have reacted cautiously to results from this week's state assembly elections, indicating a further series of defeats for Mr Rajiv Gandhi's Congress Party. In one sense, this has been a vote of

confidence in the administration of Mr V.P. Singh, the Prime Minister, which will have completed 100 days in office at New Delhi in a week's time. However, stock markets have reacted cautiously and the 30-share index of the Bombay Stock Exchange - India's largest exchange, accounting for more than half of national trading - fell 4 points to 676.23 on Wednesday, before rebounding 16 points yesterday on active buying of Tata Steel, which is heavily weighted in the index. Share prices had hit a 10-month low on February 8, when the index reached 659.30, and had moved in a narrow range since then, with minor rallies on buying by the state-owned financial institutions. The exchange authorities managed to halt the

slide temporarily by banning forward sales in five actively traded scrips. The markets have been subdued for more than a month, as the extent of under-subscription to large convertible debenture issues for a combined Rs24.31bn (\$1.44bn) became clear in January, following their flotation between September and

All major capital issues have been put on hold after the flotation failure, and an official review of capital flotation methods is under way. Relations between the Administration and the state-owned financial institutions, which were criticised for submitting to the dictates of the previous regime and not acting independently, have

The Unit Trust of India, the largest institutional player in the market with more than Rs120bn worth of funds to invest, was singled out for criticism and, to the embarrassment of the Administration, has kept out of the market in recent weeks,

making values sag.

The present administration considers a healthy stock market as essential for the corporate sector to raise capital, but has been unable to motivate institutional tors to make a commitment to equities. India's gross national product (GNP) has grown by 5.5 per cent a year over the past five years and corporate results have been excellent.

The market focus is now on the Government's March 19 Budget, which traders fear will not be favourable.

he National Front came to powe on a string of promises which it is finding difficult to fulfil, such as the write-off of loans of less than Rs10,000 to small farmers.

One NF promise which is worrying traders, however, is the pledge to deploy 50 per cent of the annual budget to the rural areas, where most of India's population live. Traders are worried about the effects that such a shift would have on the corpo-

rate sector and on markets.

They are also confused by conflicting statements made by ministers. Mr George Fernandes, Railways Minister, has threat-ened to throw Pepsi out of the country, while the Industries Minister, Mr Ajit Singh, has emphasised that this is only the personal view of Mr Fernandes and not party policy. Mr Singh wants 6 per cent growth in GNP this year, while another minister says redistribution of income is more important than growth.

The Budget is expected to clear up this confusion and provide a firmer basis for the stock markets in the immediate future.

Royal Insurance

1989 PRELIMINARY RESULTS

13% Dividend Increase

- Capital and Reserves increased by £529m to £2,663m,
- Net assets per share up from 441p to 546p.
- Pre-tax trading Profit £126m (1988: £223m).
- Earnings per share 18.6p (1988: 32.1p).
- Premium income up over 19% to £4,743m.
- Investment income up 25% to £522m.

The second half of 1989 saw an unprecedented series of significant losses with Hurricane Hugo, earthquakes in San Francisco and Australia and subsidence losses in the UK. Costing some £113m in total they adversely affected the pre-tax result for the year which was a profit of £126m compared to £223m in 1988.



Royal Insurance

A full statement for the preliminary results for 1989 (of which the above is an extract) will be mailed to all shareholders, and is also available from Corporate Relations, Royal Insurance Holdings plc, 1 Cornhill, London EC3V 3QR. Please send me a copy of Royal Insurance's preliminary statement.

Drop in bonds depresses bourses

MOST BOURSES, strongly influenced by declines on domestic bond markets, fell yesterday, but the pattern was broken by Brussels and Athens, writes Our Markets

FRANKFURT followed the Japanese pattern, with the broadly based FAZ index only 3.09, or 0.4 per cent, lower at midsession while the 30-share DAX opened with a 1.1 per cent fall and closed down 22.05, or 1.2 per cent, at 1,787.87.

London analysts said that the discrepancy suggested that professionals were marking down blue chips, with second indignity. The theory was sup-ported by another fall in bourse turnover, from DM5.7bn to DM5.3bn, on the day that West German bourses reported record turnover for February. Share and bond turnover totalled DM390.5bn, up DM5bn from January and representing a gain in the average daily level from DM17.5bn to

DM20bn. However, the impetus last month was from bonds, up from DM161.1bn to DM179.5bn, whereas shares fell from DM224.4bn to DM211bn. Bonds led the way yesterday, too, as a rise of 12 basis points in the Bundesbank's average bond yield, from 8.92 to 9.04 per

cent, depressed sentiment in the equity market. Carmakers and banks continued to lead share prices lower, with Volkswagen, down DM13.50 at DM540.50, and Deutsche Bank, off DM13 at DM750 showing marginally the worst

NATIONAL AND

declines in each sector. In electronics, Nizdorf eased DM3.50 to DM266; it has agreed to scale back its planned West German job cuts by 33 per cent. under pressure from employee works councils. Meanwhile Siemens, its new parent company, closed DM9 er at DM731

PARIS refused to be reassured by Wall Street's overnight rise and followed French

bonds and Tokyo stocks lower,

aged by declining domestic bonds and lower-than-expected results from Philips, the electronics group. The CBS tendency index fell 1.3 to 105.3 in nervous trading. Turnover was thought to be similar to the previous day's level because of activity in

ATHENS soared to a record high, in heavy trading encouraged by a healthy economic and political outlook. The general share index closed more than 28 points higher at 623.76, a rise of 44 per cent — the second time this year that the index has broken above 200

Sentiment was supported by intensifying foreign buying interest, a string of recent good corporate results and the prospect of political stability.

as fears of higher interest rates grew. The CAC 40 index lost 17.24 to 1,832.44 on turnover estimated at FFr2bn, down from Wednesday's FFr23bn. Among the most active stocks, Michelin dropped FFr5 to FFr130, Peugeot lost FFr3 to FF1787 and Navigation Mixte

eased FFr6 to FFr1.939. Bargain-hunting lifted the packaging sector, with Pechiney International rising FFr1 to FFr140, in the day's biggest volume of 360,600 shares, and CMB Packaging gaining FFr5.20 to FFr168.50. Both fell sharply on Wednesday after analysts downgraded their profit forecasts, and both are well off their year's highs. GTM-Entrepose, a contractor for offshore oil installations,

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Philips, which closed 40 cents down at F140.70. The shares initially dropped 2.4 per cent on a 30 per cent rise in net earnings; the figures included huge extraordinary profits on asset sales, and revealed a downturn in the company's computers and microchips businesses. Wednesday's news of management changes was regarded as positive, but of long-term interest, said one

observer, as Mr Jan Timmer will not take up his post as president until next year. MILAN finished mixed in quiet trading, the Comit index easing 1.21 to 654.50. Enimont, which dropped I.28 to L1,442 at the official close on uncertainties that it is the control of the c ties about its future, rallied to L1.460 in late trading

ZURICH slipped in thin trad-

Volvo was actively traded at weaker prices, its free Bs falling SKr4 to SKr407. Car registrations generally fell 11.4 per cent in February, compared with the same month in 1989. BRUSSELS firmed in active trading, with the cash market index gaining 47.8 to 5,727.13. FN, the arms maker, close BFr2 higher at BFr382 after reaching BFr390 at one stage. After the market closed, the company reported a consolidated net loss down to BFr2.5bn from BFr5.79bn ir 1988, with about half the shortfall due to exceptional factors. Société Générale de Belgique, the parent company, said it would shortly announce mea-

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzle in conjunction with the Institute of Actuaries and the Faculty of Actuaries

REGIONAL MARKETS		WEDNE	SUAT PEB	HUARY 28	1990		TUESDAY	HEBRUARY	27 1990	- DQI	LAR INDE	<u> </u>
Figures in parentheses show number of stocks per grouping	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Day's change % local currency	Gross Div. Yleid	US Dollar Index	Pound Sterling Index	Local Currency Index	1989/90 High	1989/90 Low	Year ago (approx)
Australia (84)	139.98	+ 0.4	122.80	122.29	+0.3	5.51	139.39	122.14	121,91	160.41	128.28	135,27
Austria (19)	266.46	+0.9	233.76	234.98	+ 1.5	1.13	264.01	231.34	231.55	266.46	92.84	100.69
Belglum (61)	134.59	+ 0.4	118.07	1 17.16	+ 1.0	4.76	134.02	117.44	116.01	160.02	125.58	130.52
Canada (120)	139.35	+0.8	1 <u>22.2</u> 4	120.33	+ 0.7	3.39	138.10	121.01	119.45	154,17	124.67	131.05
Denmark (36)	246.77	- 1.0	216.48	218.49	-0.6	1.47	249.35	218.49	219,84	260.82	165.35	166.32
Finland (26)	147.77	-0.1	129.64	123.28	+0.0	2.41	147.98	129.66	123.21	159.16	118.63	140.65
France (125)	144.46	+0.4	126.73	130.02	+ 1.0	2.89	143.90	126.09	128.72	157,97	112.57	113.50
West Germany (96)	125.13	- 0.2	109.77	110.33	+0.5	1.92	125.35	109.83	109.74	137.01	79.56	84.66
Hong Kong (48)	121.03	+0.9	106.18	121.33	+ 0.9	4.82	119.99	105.14	120.27	140.33	86.41	127.95
Ireland (17)	189.67	+0.0	166.39	170.12	+0.4	2.56	189.73	166.25	169.42	198.57	125.00	142,14
Italy (96)	93.00	+0.0	81.59	87.05	+0.6	2.64	93.02	81.51	86.54	102.11	74.97	79.52
Japan (455)	166.65	+2.3	146.20	156.75	+2.5	0.52	162.87	142.72	152.99	200.11	159.43	193.46
Malaysia (36)	237.74 392.10	+ 1.6	208.57 343.98	247.50	+ 1.6	2.16	234.11	205.14	243.71	245.32	143.35	153.85
Mexico (13) Netherland (43)	132.96	-0.5 -0.2	116.64	1170.77 115.85	0.3 +0.3	0.44 4.76	393.90	345.15	1174.87	393.90	153.32	153.32
	63.64	- 0.2 + 1.6	55.83	57.41	+ 1.5		133.28	116.79	115.46	145.66	110.63	112.90
New Zealand (18) Norway (24)	233.45	-0.2	204.80	206.68	+0.1	6.01	62.65 233.84	54.89	56.55	88.18	61.96	70.85
Singapore (26)	192.34	+1.4	168,73	165.39	+ 1.5	1.59 1.76	233.64 189.71	204.90	206.38	241.98	139.92	164.73
South Africa (60)	198,13	+0.0	173.82	157.77	+ 0.9			166.23	163.00	199.38	124.57	137.99
Spain (43)	149.19	+0.0	130.88	122.91	+0.3	3.55 4.27	198.12 149.14	173.60 130.69	156.34	251.39	115.35	129.41
Sweden (35)	183.91	-0.3	161.34	186.42	-0.1	2.22	184.38	161.56	122.53 166.64	169.75	143.14	143,14
Switzerland (62)	93.75	~1.2	82.25	86.66	-0.7 -0.7	2.13	94.90	83.15	87.25	206.95 99.12	138.45	152,49 75,51
United Kingdom (306)	154.92	-0.1	135.91	135.91	+ 0.1	4.74	155.00	135.82	135.82	164.37	67.81	145.89
USA (542)	134.43	+0.5	117.93	134,43	+ 0.5	3.53	133,72	117.17	133.72	146.29	133.28 112.13	117.07
					. 0.0				100.72	140.29	11219	117.07
Europe (989)	138.11	0.1	121.16	121.66	+0.3	3.57	138.22	121.12	121,29	146.66	112.63	116.94
Nordic (121)	189,32	- 0.6	166.08	162.64	0.3	1.86	190.36	166.80	163.10	201.89	137.95	145.11
Pacific Basin (667)	163.93	+2.2	143.81	153.97	+23	0.79	180.37	140.52	150,44	194.72	157.05	188.31
Euro - Pacific (1656)	153.84	+ 1.4	134.96	141.21	+ 1.6	1.80	151. 7 7	132.99	139.00	174,18	141.56	159.75
North America (662)	134.63	+ 0.6	118.10	133.54	+0.5	3.52	133.89	117,32	132.82	146.66	112.79	117.81
Europe Ex. UK (683)	126.52	-0.1	111.08	112,82	+ 0.5	2.79	126.75	111,06	112.29	135.73	96.30	99.04
Pacific Ex. Japan (212)	130.91	+0.8	114.85	118.61	+0,7	4.84	129.93	113.85	117.79	140.05	111.93	126.69
World Ex. US (1849)	153.91	+ 1.3	135.03	140.98	÷ 1.6	1.87	151.89	133.09	138.82	173.77	141,49	158.44
World Ex. UK (2085)	145.07	+ 1.2	127.26	138.95	± 1.3	2.16	143,35	125.61	137.11	162.00 "	136.98	142.21
World Ex. So. At. (2331)	145.61	+ 1.1	127.74	138.50	+ 1.2	2,39	144,05	126.22	136.82	161.84	136.67	142.60
World Ex. Japan (1936)	136.69	+0.3	119,92	129.45	+0.5	3.59	136.28	119.41	128.85	145.52	114.51	118.01
The World Index (2391)	145.93	+ 1.1	128.02	138.63	+ 1.2	2.40	144.38	126.51	136.96	162.05	136.68	142.52

Latest prices were unavariable for this exchange has been reduced following a banking employees dispute.

CONSTITUENT CHANGES 1/3/90; Name changes: Schw Aluminium (Bearer & P.C.s) to Alusuisse-Lonza Hidgs. (Bearer & P.C.s) (Switzerland).

JUST suppose you arrive to start a new job this morning, and the first thing you are 0734 342549). Drawing on the start a new job this morning, and the first thing you are asked is if you have brought

your tools.
I'd bet that most readers would be flabbergasted by the question. For generations now, the bulk of us have taken it for granted that our employer will provide any external equipment required for the work. The only things we need to bring to it are carried in our brains and nervous systems or else-where inside ourselves.

But it is an assumption that often chimes oddly with fact. For example, even with the best electronic gadgetry-laid on to help, many people in new jobs or under changed management not only know they are falling to work as well as they did before, but feel incapable of doing so. The usual explanation is

that they've lost motivation. As with many a word glibly used in management theory, however, the meaning of "motivation" is hard to pin down. Quite what they have lost, in any definition that might help them to regain it,

Batter 50

1000

remains a mystery.

One person who feels able to shed light on it is Philip Collings, a former Whitbread executive who heads the newly established Quadriga w consultancy (Little Grange,

findings of management researcher Jerry Fletcher, chief of High Performance Dynamics in the United States, Mr Collings makes

two main claims. Firstly, each of us has a particular way of working which we prefer to all of the others we can use. Secondly, that particular pattern is the only one which enables us to give of our best.

Hence, if we are to do so, our equipment must include more than tools such as computers and helping hands. The employer also needs to provide the provide the second secon needs to grant us the where-withal to use our personal "high-performance pattern", which to an important extent means avoiding making us work in incompatible ways. Since it is hard to be

Since it is hard to be objective enough to define one's own pattern unaided. Dr Fletcher has devised a method. Guided by a trained consultant, the people under study identify three or four fairly recent incidents in which they performed at their peak. At least one should have been outside their job.

their job. They describe each of the incidents in a specific version is agreed. sequence. First, what led them to tackle the task. sort certain to please the

EXAMPLE OF A QUADRIGA 'HIGH-PERFORMANCE PATTERN'

1. I am fascinated by something I sense is important, which I feel uniquely able to

explore productively.

2. I know that with persistence I can lead the way to a valuable discovery, without having a clear notion of how.

3. I set about learning whatever promises to show me the route to somewhere not yet on my map, that will be recognised as worth reaching by people familiar with the

4. I call on any expertise which seems useful - not caring if I am seen as irritating, ignorant etc - seeking answers to questions I feel will lead in the right direction.

5. I sift the information until I find a starting base from which I can see at least one landmark that looks a helpful staging-post. 6. I go from one promising landmark to the next as long as I feel I am enabling other people to follow; otherwise I go back to base and cast around for a better route.

7. I progress with increasing certainty that my line is right and clear for others to follow, resisting diversionary pressures to the limit of my resources.

8. I eventually reach a point at which I know I can stop, being sure of where it is on the map and how it was reached, and that I or others can go on from there if we wish.

9. I am delighted to hear that others have enjoyed the journey, even if they think it led to newhere significant. to nowhere significant.

10. I feel that the result will leave them not only believing I am a trusty and worthwhile guide and companion, but inclined to try another adventure - company although, if not, in somebody else's or on their own.

Second, how they got the work going. Third, how they kept up the momentum. Last, how they brought their

After recording and analysing what they say, the consultant sends them a prototype pattern. They amend and return it, and the text is then batted back and

average employer, such as: "I arrive well before starting time and do precisely what my boss says until I am told to go home." The terms need to be general enough to cover a complex of processes hard to define in words at all.

So the outcome is often less matter.offact than

less matter-of-fact than metaphorical, as typified by the above pattern produced for a specialist who sees himself not so much doing things as going places.

As well as strengths, every pattern entails some weaknesses, and the final step in the exercise is to identify where the main ones lie. It is done by identifying be applied.

aspects of the description But the task of threshing which apparently contradict one another.

For instance, although the specialist worker glories in going walkabout, he seems part of one's life. That much reluctant to proceed without the Johs column knows, feeling sure that other folk being the specialist whose can follow. Contradictorily pattern appears in the box.

speaking, therefore, he could be called a "cautious dare-devil" - which, if all goes perfectly, might raise him to his greatest strength as a "sure-footed trail-blazer."

When things go badly. however, the same trait might reduce him to his weakest as an "armchair flibbertigibbet

Philip Collings says he would be the last person to pretend that the method of identifying high-performance patterns is scientific. Even so, he claims that it can benefit people likely to have to work together - whether as manager and managed, or as colleagues - by offering them a better means than they had before of deciding if their preferred approaches are compatible.

The exercise can also be helpful on an individual plane. Few people ever think deeply about their skills.
They mostly just use them,
at the cost of never having
much idea of what they are,
let alone how they may best

out an agreed pattern focuses thought with an intensity

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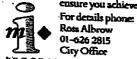
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Auditors will have to become whistle-blowers

AUDITORS find out early in their training that they are watchdogs and not bloodhounds. From today, when the Auditing Practices Committee (APC) issues its long-awaited guide-line on auditors and fraud, auditors will also have to consider themselves

as whistle-blowers.

The guideline, which follows a gestation period of no less than five years, sets out to clarify auditors' responsibilities in relation to fraud, as well as other irregularities and errors.
It recommends that auditors take a modestly pro-active role in reporting fraud to third parties.

The document acknowledges that

auditors' primary duty is one of confi-dentiality to the client. But the docu-ment says auditors should also consider throwing this narrow duty aside and think of the wider public interest. Taking its cue from an ethical statement issued in 1988, Professional Contact in Relation to Defaults or Unlawful Acts, the document spells out the circumstances when the public inter-est could be served by a nod and a wink to the Department of Trade and Industry or some other official author-

Under normal circumstances, the auditor's first step would be to alert the client's management to the exis-tence of fraud. But the guideline says that if senior managers or directors are involved in the fraud, the auditor may see fit to go over the head of the board of directors, even non-executive directors and the audit committee, to directly report to the regulatory

Alerting the authorities would be

justified if the fraud is likely to result in a material gain or loss for any one person or group of people; is likely to be "repeated with impunity" if not disclosed; or if "there is a general management ethic ... of flouting the law and regulations." The strength of the suditor's evidence is deemed the auditor's evidence is deemed

important too. Legal advice given to the APC said auditors should attach importance to the wider interests of the company in any case "where the auditor considered that the directors could

"An auditor will not be in breach of any legal duty if, although entitled to disclose, he fails to do so"

not be relied upon to apply their minds properly to those interests." Counsel also advised: "An auditor will not be in breach of any legal duty if, although entitled to disclose, he falls to do so. His decision to whether to do so or not is therefore a matter of professional judgment and not a mat-ter of law. It is a decision which should reflect the proper expectations which the public has of his profes-

So despite the codification of responsibilities within the guideline, it is all a matter of professional judgment. It appears that the only circum-stances where auditors of a company not in the financial sector definitely

must "blow the whistle" is when they stumble on treason - a practice for which there is as yet no APC guide-

Responsibilities are different for companies covered by the special requirements of the Financial Services Act 1986, the Building Societies Act of the same year and the Banking

Following Professor Gower's reports on Investor Protection (in 1982 and 1984), companies covered by this legislation can be authorised to conduct business only if they keep proper-accounting records and have adequate internal controls.

These acts require that auditors make specific representations to the regulators on these and other points and describe the circumstances when auditors should go directly to the authorities in order to protect the interests of shareholders or deposi-

Today's guideline - which for the first time establishes rules for auditors reporting on companies not in the financial sector — will offer solace to auditors confused about what the media nature of their duties is.

The guideline makes it clear that
the prime responsibility for detecting
fraud rests with management. The raudi rests with management, the auditor must plan an audit so that he or she has a "reasonable expectation" of spotting serious misstatements which impinge on the truth and fair-

ness of a set of accounts.

Thus the discovery of a major fraud after a set of accounts has been signed off is not necessary evidence that the auditors have failed to meet

their responsibilities, the guideline will say. This is accurate - but hardly consoles companies which employ auditors, or investors who rely on audited accounts which subsequently prove to be less than "true and fair."

Investors, for one, are still reeling from the implications of the verdict in the Caparo case earlier this month which, in layman's terms, said that auditors do not owe much of a duty to anybody other than existing share-

A Peat Marwick poll of 2,191 UK adults showed that there was widespread ignorance of what auditors do

Today's guideline from the APC is pitched towards the practitioner and not the business public at large. It is imlikely to do much to tackle the guif between what the public think auditors should do and what the auditors themselves think that they are doing. Research by KPMG Peat Marwick McLintock shows that this gap is very wide.

Peat Marwick polled 2,191 adults in the UK, of whom 122 were categorised as "influential" (for example chairman, director or partner in an busi-ness employing more than 50 people), and a further 232 described as "finan-cially aware" (owning and managing

For the accountant worried about his or her image, the results were

his or her image, the results were disturbing. There was widespread ignorance of what auditors do, even on the part of people in the influential and financially aware groups.

Three quarters of the total sample thought that it was the responsibility of auditors to check for fraud of all kinds, including 56 per cent of the influential category and 78 per cent of the financially aware group.

influential category and 78 per cent of the financially aware group.

More than 61 per cent of the total believed that it was the responsibility of auditors to search actively for fraud, including 42 per cent of the influential grouping and 65 per cent of the financially aware category.

Other disturbing findings were that more than a third of the financially in-the-know group thought that auditors guaranteed the financial soundness of a company; and one-in-five of this group thought that audited financial statements give a very accurate or exact picture of the financial soundness of a company and an exact account its financial affairs.

Some 27 per cent of the total thought that auditors checked between 91 and 100 per cent of all a company's financial transactions.

company's financial transactions.

company's financial transactions.

However, there is some good news for the much-misunderstood auditors: almost two-thirds of the top people have a favourable impression of them. This compares with a mere 33 per cent who have a favourable impression of management consultants.

Audit and Auditors: What the Public Thinks. KPMG Peat Marvick McLintock, 1 Puddle Dock, Blackfriars, London ECAV 3PD. Price £10.

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you will be looking for new challenges. We will give you the equipment to keep on climbing. By allowing you greater autonomy, responsibility and power to influence decisions. your role will be that of a tax consultant delivering business solutions, not just tax solutions.

For the best people – and we seem to attract them – the opportunity to make a name for yourself is there for the taking. You provide the energy and commitment and we'll provide the support, the training and the encouragement. Servicing acquisitive and fast developing UK and international clients. we'll equip you with the all-round business and technical skills you'll need to compete in the 1990s. Moreover, we offer a salary package which is unlikely to be bettered elsewhere.

If you have recently qualified in a tax or general accounting role, and are interested in developing your career, please send your cv. to Carmel Mallon, Arthur Andersen, 1 Surrey Street. London WC2R 2PS or telephone her on 01-438 5814.



OPPORTUNITIES AVAILABLE IN CENTRAL LONDON, BIRMINGHAM, BRISTOL, LEEDS, NOTTINGHAM AND READING



Civil Engineering Ltd

NEWLY CREATED OPPORTUNITY WITH INTERNATIONAL PLC

Salary £24-26K + car + benefits

This is an outstanding opportunity to play a key role in the setting up of a U.K. base for this internationally established and progressive company in the construction

Ballast Nedam is a multi-disciplined international contractor that blends the skills of building, civil/marine engineering with the professional expertise of developing, financing, managing and engineering projects. The company was established more than a century ago and has evolved into one of the world's leading. contractors with a turnover of more than a billion guilders. The company has its headquarters near Amsterdam and regional offices in the Far and Middle East, the Americas, the Caribbean and Western

Ballast Nedam is now establishing its first U.K. based operation and there is an exciting opportunity to build a career in the newly established finance function. Reporting to the Managing Director you

will take full responsibility for all aspects of financial and management accounting and computer related matters. Your initial priorities will be to establish the whole range of financial systems and procedures and as a key member of the executive team, you will be expected to make a significant contribution to the development and planned growth of projects and joint ventures within this country.

Candidates should be qualified accountants, probably aged under 35, who have gained their financial management experience within the construction industry. Ambitious and assertive, with good interpersonal and communication skills, you will recognise that this is an opportunity to establish and build a career which combines the benefits of a major international blue-chip company with considerable autonomy.

Please write in confidence with career summary and salary details to Hilary Campbell, quoting reference HC/924.

Peat Marwick McLintock

Executive Selection and Search 7 Tib Lane, Manchester M2 6DS

Head of Finance and Administration

New venture in Options Trading City Excellent negotiable salary and benefits

clearing house for trading in financial: Financial responsibility will be to derivatives. It is the first Recognised prepare all management reports Investment Exchange that is linked between London and Europe.

OM London is a wholly owned subsidiary of Stockholm Options Market. Its success since operating in December last year has been exceptional. Already it has established its reputation as a highly professional, well managed exchange responsive to the market and innovative in product development, It has sister companies in Finland, Norway, France and Spain.

To build on the momentum created by OM London's successful launch this new position has been created. The responsibility will be to create an efficient and effective finance and administration function in line with

OM London is a marketplace and the planned growth of the company. and statutory accounts and to work proactively with the senior management team in the development of long term strategy. Administration will include overseeing the activities of the Clearing Department and all personnel

related issues. Candidates should be Chartered Accountants with at least 3 years' post qualifying experience gained in financial services or, alternatively, within the profession but with experience gained in this sector. Knowledge of computerised accounting systems and the appropriate regulatory requirements plus excellent line management

skills are all essential. As international

negotiations will be part of the responsibilities, fluency in a European language would be useful but above all we seek an individual from a fast. growing, dynamic, financial services environment who can contribute fully to strategic issues while taking a 'hands on' detailed approach as required.

An excellent salary and benefits package will be negotiated with the successful candidate.

Please write in the first instance. enclosing a CV and full salary details, quoting ref E/0061 to Christopher Bainton: **Executive Selection Division** Price Waterhouse lanagement Consultants No. 1 London Bridge

London SE1 9QL

Tel, 01-334 5273

Price Waterhouse



Haymarker Consultants, established in 1980, has attained a high reputation in executive search and selection focusing on marketing and sales management appointments. Now as a Specialist Division of Korn/Ferry International, the leading executive search firm in the world, we have widened our activities to include positions in financial management and information technology and wish to appoint an additional

FINANCIAL SEARCH CONSU

Our assignments use both search and selection techniques and our business is strongly research orientated with a professional and disciplined approach. There is, however, scope for the individuality and imagination which will produce outstanding results.

Candidates, probably in their early 30s, will have a high intellect, fively, cheerful yet tenacious personality and ideally will have line management experience in finance or IT. Other requirements

- a recognised accountancy qualification and/or MBA
- the ability to work unsupervised with demanding clients
- the capability to sell consultancy services at a senior level

Previous executive recruitment experience would be a distinct advantage and the successful candidate must have the potential to develop his or her career, within Korn/Ferry International in due

The remuneration is negotiable with a proportion related to individual performance and an income of £40-50,000 is readily achievable. The potential is considerably greater, and there are additionally profit sharing, car and other normal benefits.

Interested candidates should write with full details to David Thompson, Managing Director, Haymarker Consultants, 1 Golden Court, The Green, Richmond, Surrey TW9 IEU.

Group Financial **Controller**

Central London

Our client is a major plc which wishes to strengthen the financial management for a part of the group which accounts for more than £25 million annual turnover. These subsidiaries are engaged mainly in the provision of services within property development, distribution and leasing.

Each subsidiary has its own financial management. The Financial Controller's function will be to strengthen that management on an ad hoc basis, to act in a trouble shooting role and to provide periodic financial reports to the Chairm: There will be an emphasis on internal controls and the development of systems.

For this key role applications are invited from qualified accountants, probably aged 35+, who have experience of implementing strong financial controls across distributed

c£40,000 + car

sites and diverse trading activities. An ability to work independently should be combined with a personal style which readily commands respect from well qualified, very experienced line management. Previous in depth systems experience is essential.

This is a pivotal role at the centre of a dynamic, equisitive group and should prove to be an excellent springboard position for the right candidate.

To be considered please send your cv or telephone Nicolas Mabin (01-495 7808) at Ernst & Young Search and Selection, 21 Conduit Street, London W1R 9TB (Fax: 01-495 3011) quoting reference F/900/N.

Ernst & Young

Management Accountant

Consumer Durables Lancashire, c £30,000, Car

This Company (T/O £70 million), a manufacturer of an astablished brand of consumer durables, is undergoing an This Company (T/O £70 million), a manufacturer of an established brand of consumer dutables, is undergoing an internal re-organisation of its UK production facilities. An experienced Management Accountant is required to join the executive team with the specific brief of providing financial objectivity in the area of manufacturing profit performance. A thorough appraisal of financial management reporting methods is required to take full account of the needs of a dynamic production team. As a result you will be responsible for reviewing standard costing, general ledger and forecasting systems and their impact upon the sales, manufacturing and distribution functions. Resource and cost optimisation, budgetary control and the installation of a perpetual inventory system are other aspects of this challenging role where you will be supported by a department which, too, will be subject to your organisational review. Candidates, aged over 30, will be qualified accountants (CIMA) who can demonstrate a successful track record in a marketing led consumer products manufacturing environment. A full understanding of standard costing systems is essential. Pro-active rather than re-active in assessing key business issues, you will need to be self motivated and prepared to adopt a shirt sleeve approach as you heighten the profile of the management accounting function. An attractive salery adopt a shirt sleeve approach as you heighten the profile of the management accounting function. An attractive salary is supplemented by a comprehensive range of large

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, D. Pottier, Hoggett Bowers plc, 11-12 Queen Square, BRISTOL, BS1 4NT. 0272-298433. Fax: 0272-279714, quoting Ref. D16033/FT.

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER NEWCASTLE, NOTTENGHAM, ST ALRANS, SHEFFIELD, WINDSOR and EUROPE

Young Financial Controller

c£65.000 + Relocation

CITY

Our client is one of the largest and most prestigious professional partnerships in the UK. They are very successful. As an integral and influential member of the City community they are continually involved in topical business matters including major mergers, takeovers, flotations and privatisations. As one of the best known law firms they provide a full range of legal and commercial advice to some of the largest and most active companies in the UK. However, they are not a dull and dreary firm but a committed, lively and enthusiastic group of individuals with a

dreary firm but a committed, lively and enthusiastic group of individuals with a young age profile. It is a partnership where merit counts, not status.

We seek a Financial Controller for the partnership at a time of unprecedented growth in demand for their services. The main responsibilities of the position are the day-to-day running of a finance function of around 35 staff, strategic

planning and the provision of a comprehensive management information service to the firm. You will also serve on the finance committee and be expected to make a full contribution to the commercial development of the

candidates for the position will be qualified graduate accountants and probably aged late twenties to mid thirties. You should have experience in a senior financial position in a commercial environment, preferably involving staff management. A commercial approach and the desire to contribute to the running of a business are important.

If you would like to be considered. please send your career and current salary details to Barry C Skates at our Maldenhead offices. For an informal discussion you can telephone him on 0628 75956.

A EXECUTIVE SEARCH AND SELECTION EMITED

IANCIAL DIRECTO

Midlands/Hertfordshire

c£27,500+Car+Bonus

Our Client is part of a major international Plc operating a variety of highly successful and profitable manufacturing and distribution businesses. With branches throughout the UK, the company has maintained continuous expansion over recent years through organic growth and acquisition. They now seek to appoint a Financial Director for one of the distribution businesses to manage its financial activities.

The key features of this role will be the co-ordination, planning and direction of the financial management of the business to maximise its contributions to business development, operational control and profit performance. Reporting to the Managing Director, you will manage accounts functions based in Hertfordshire and the West Midlands and work closely with regional management across the UK. A willingness to travel is therefore necessary. Applicants must be qualified Accountants with a demonstrable record of success within a competitive environment. Experience of the distribution and construction related industries is preferable, as is appreciation of high volume multi-branch and multi-site businesses. This is an active role which will appeal to individuals who are either in a similar position in a small operation or looking to progress into their first financial directorship from a larger operation.

It is essential that you have a professional approach, are highly motivated and are business orientated. For a position of this nature, the company offers a salary package destined to grow along with an attractive bonus scheme. Applicants seeking to make a decisive career move should apply in writing, enclosing full career and salary details and quoting reference B/269/90, to David Gibbs.

KPMG Peat Marwick McLintock

Executive Selection Peat House, 2 Cornwall Street, Birmingham B3 2DL

HAYMARKET consultants

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Appointments

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appears every Wednesday and Thursday, Friday (International Edition)

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ext 3607 Richard Huggins

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ext 3559

Stewart Maddock

ext 3392

c£25,000

c£25,000

BUCKINGHAMSHIRE

Financial Controller

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c£25,000

WIMBLEDON

This medium-sized, high-calibre manufacturing company has recently re-

Contact the Manager: 5 Wimbledon Bridge SW19 01-947 6271

organised finance and consequently offers a challenging, newly-created role,

The position entails full involvement with all aspects of a company's finances to

company administration, fleet management and controlling entensive company

This specialist American pharmaceutical company designs and manufacturers products that are so good, even competitors are forced to buy them. Able to lead

a team of 8 in all aspects of management accounts, strategic planning,

Contact the Manager: 28 High St, Bromley-01-290 6688

asting and U.S. reporting, this is a No. 2 role with genuine respons

Company Secretary

benefits. Ref: 30545

By Wimbledon Station

Management Accountant

Fax: 01-946 9077

KENT

Banking

Brentwood

£32,000 + Mortgage Benefits + Car

Finance Manager

Our client is a most highly regarded and well established plc whose activities span international Banking, investment and the provision of Retail Financial Services. The Group is continually developing and expanding with a broader range of services than most competitors and backed by a well known name.

As a consequence of this incressed activity the profile of the finance function is being significantly beightened and, as a result, this new position of Finance Manager has been formed to accelerate these developments and improvements. The role will form part of the senior management than the effect charge and report to Charge. team to effect change and report to Group board level. Responsibilities will include the improvement of quality and timeliness of management and financial information,

to develop planning/ analysis and to assist in the refinement of new systems to be need in the near future. Candidates should be qualified chartered accountants, aged late 20's early 30's, who

plc Construction Group

Financial

Director

this diversified group of companies.

together with a substantial benefits package.

Tel: (0707) 264311.

Up to £50,000 + Executive package

Committed to a quality product, this well established and

financially sound Construction Group has proved its success by

A highly motivated and experienced individual is sought to take

Reporting at Board level, you will be responsible for the provision

full and firm control of the financial and administrative function for

of effective directive information on all financial matters, including

accuracy, precision and discipline and most important is the energy and ability to deal effectively at all levels throughout the business.

The seniority of this position is reflected in the salary indicated,

For further information please telephone R. J. Unger or send

your full c.v. in strictest confidence to him at the address below,

quoting reference FT/504/RU. Executive Selection Associates

Limited, 15—17 The Broadway, Old Hatfield, Herts. AL9 5HZ.

staying ahead in a most competitive market over generations.

financial planning, financial management and acquisitions.

A qualified accountant, aged over 30, you will have well

developed financial management experience gained within a construction environment. Your attitude to work should show

can have a sound practical approach to their work preferably gained within a bigger company environment. This new position will be in the forefront of a changing environment so it is vital that candidates are able to work with staff at all levels and bring enthusiasm to the Group. Career opportunities are first class. Please telephone or write enclosing full

curriculum vitae quoting ref: 409 to: Philip Cartwright FCMA. 97 Jermyn Street. London SW1Y 6JE Tel: 01-839 4572

Cartwright Hopkins

FINANCIAL SELECTION AND SEARCH

SUNBURY

Opp Holland & Barrett

Fax: 0628 37295

c£30,000

Planning & Analysis Manager

European-owned, high technology manufacturer offers a high-profile role involving contact with all U.k. business divisions. You will plan, direct and coordinate all budgeting and forecasting and supply a stream of top level iment information to the boardroom and key executives of this powerful industrial corporation. Flef: 14A222A4

Attractive design and manufacturing company, well-established and with a

medium-sized turnover, offers this newly created opportunity to control staff,

responsible for treasury. A Head Office role with excellent systems support.

produce budgets, generate statutory and management accounts and be

Contact the Manager: 103 High Street, Maldenhead 0628 72932,

Contact the Manager: 22 The Centre, Feltham 01 844 0431 Next to Tesco Fax: 01 751 4608

WINDSOR

c£25,000

scope, Ref: 6172A3

c£26,000

Operational Accountant

Major British food company, part of a "top 100" offers a front-line divisional role of challenging scope. Responsibility areas include capital appraisals, profit evaluations, business plan reviews and profit accounts consolidation. A very successful company offering a young progressive environment and several different career channels. Ref 66A132C4

Contact the Manager: 9 Peascod Street, Windsor 0753 851447 Opposite Marks & Spi Fax: 0753 841688

Financial Accountant

RICHMOND

Opp Bromley South BR Station Fax: 01-464 6696

Well-known service organisation, with strong 'green' connotations, offers a financial management role with distinct emphasis on staff development and training. Contributions will extend to system development and policy advice and benefits include excellent subsidised travel for the whole family. Ref:

Contact the Manager: 21 George Street, Richmond 01-940 4483 Fax: 01-940 1627

Post Qualification Experience - send your CV or phone the appropriate Manager or our Specialist PQE Career Advisers on 01-489 0403 (24 hour answering service) for an application form now. Reed actively promotes Equal Opportunities.

REED...

accountancy 8,7,+

Finance Director

Sussex Coast

As a result of providing high quality design and engineering development services within a major market sector, our entrepreneurial client is experiencing rapid and continuing growth with anticipated turnover of £70m for the forthcoming year. The company undertakes sizeable projects on a worldwide basis and currently has subsidiaries in Europe and USA.

To ensure that the business continues to develop successfully, a director is required to provide financial direction as well as restructuring the accounting function. Applicants should be qualified accountants aged

£40,000 - £45,000 + car

35-45 with senior level management experience gained within a sizeable plc organisation with overseas business activities. Essential requirements are the knowledge of accounting for large projects and the ability to work within a fast moving and flexible business, European language skills - preferably French - would be helpful.

A full relocation package is available if appropriate. Please send career and personal details quoting reference F/400/A to Carrie Andrews, Ernst & Young Search and Selection, 21 Conduit Street, London W1R 9TB.

Ernst & Young



Middlesex & Excellent

Robert Bosch Ltd., the UK subsidiary of the multi-national Bosch Group market a wide range of products used within the industrial. domestic and automotive sectors.

An opportunity has arisen for a Financial Accountant to join us at our Denham Head Office. Reporting to the Chief Accountant, you will assist in all aspects of Accounting and Internal Control - primarily in the submission of monthly reports, monitoring of departmental costs, fixed asset control, budget coordination and preparation of year end statements including Corporation Tax Computation.

Candidates should possess a degree and professional accounting qualification together with relevant experience in commerce and industry. A working knowledge of German is

If you have the drive and initiative, together with the ability to make a solid contribution to the financial management of the business, please send a CV to Janet Davies. Personnel Manager, Robert Bosch Ltd., PO Box 98, Broadwater Park, North Orbital Road, Uxbridge, Middx. UB9 5HJ.

W 0 M

Finance Director

Midlands, To £40,000, Car, Benefits Part of a major international group, this company is an established supplier of IT solutions. They have particular expertise in defining computer requirements, developing high function application solutions and implementing large scale systems. Reporting to the Managing Director they now seek to appoint a senior financial professional to control and develop the business practices in the company in line with expansion plans and also to be capable of contributing to the new business opportunities. Key responsibilities will include the direction of all finance and accounting matters, strategy, planning and budgeting. The brief however, will also encompass other wide ranging responsibilities as a member of the senior management team. Preferably aged 35-45 and qualified you will currently be employed at a senior level in an IT business or with IT management responsibilities in a large organisation. It is essential that you demonstrate strong leadership capabilities and can communicate well at all levels. In addition to the highly attractive salary, relocation assistance will be given where appropriate. Prospects are excellent for ambitious committed individuals who wish to further their careers significantly.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to. G.J. Deakin. Hoggett Bowers plc, 13 Frederick Rosd, Edgbaston, BIRMINGHAM, B15 1]D. 021-455 7575. Fax: 021-454 2338, quoting Ref: B18144/FT.

Hoggett Bowers

BERMINGHAM, BRISTUL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, ST ALBANS, SHEFFIELD, WINDSOR and EUROPE

Financial Controller

Uxbridge

c.£30,000+car

Our clients are an independent Group (T/O £25m) providing a range of specialised products' to industry. Continuing profitable exploitation of their market has produced the need for improved financial control and management information. Working closely with the recently appointed Finance Director and supported by a small staff, the Financial Controller will, therefore, need initially to focus on designing and installing enhanced systems to satisfy current and future needs of the business. This will equip him/her to make an increasing contribution to the Group's commercial direction. Applicants must be qualified and have had experience of operating in a dynamic environment where organisational development was a key issue. Ref. 2126/FT. Write or telephone for an application form or send full details (with daytime telephone number and current salary) to R P Carpenter, FCA, FCMA, ACIS, 2-5 Old Bond Street, London W1X 3TB. Tel: 01-493 0156



Financial Director

M4 Corridor

to £40,000 + Car + Bonus + Share Options

Our client is the main operating subsidiary of a highly successful, quoted FMCG manufacturing The group which, in 1990, will have a numover in excess of £45 million, has experienced exceptional

growth since its inception and is poised for further expansion both in the UK and worldwide. As a function of this growth, the company is seeking to recruit a young, high calibre Financial

Reporting to the Managing Director the successful individual will join an ambitious senior management team which is committed to the company's further growth and success. Responsibilities will encompass all areas of

accounting and finance and will include the management of 15 staff.

Further development of financial planning, control and reporting is a key task together with the ability to probe into all aspects of the company's operations. The successful candidate will be a qualified accountant (age 28-35) with at least 2 years' commercial experience preferably gained in a manufacturing environment. Future prospects are excellent both within the finance

function and general management. ted applicants should contact

Ian Leech, 0272 276509 (24 hours) or write to him at 29 St Augustine's Parade, Bristol BS1 4UL.

Michael Page Finance

EXECUTIVE SELECTION

ASSOCIATES BATFIBLD LOSDON REDDITCA

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FINANCIAL CONTROLI Pharmaceuticals - UK product launch

North West London

A dynamic and entrepreneurial independent European company, our client has acquired the patent, production and marketing rights for a revolutionary pharmaceutical product and has recently established a subsidiary which will serve as the vehicle through which to manufacture and market this product onan international scale. A Financial Controller is now sought to assist in constructing a financial framework compatible with the long-term objectives of this new venture.

Working in close conjunction with the Financial Director of the holding company, the appointee will be instrumental in creating an efficient finance function in order to ensure the successful transition of the project from a "start-up"

£30-35,000 + car + benefits operation to an established and increasingly sophisticated business.

Candidates should be qualified accountants with a minimum of three years' post qualification experience, a significant portion of which must have been gained in a manufacturing environment. They should demonstrate the commercial acum managerial potential and commitment necessary to thrive in this challenging position, which represents an exceptional opportunity to join an organisation at an embryonic stage in its development and make a significant contribution to its success.

Please write, in confidence, with full career and salary details, quoting reference C1802 to Tim Knight.



GLOUCESTERSHIRE

c.£50,000 + BENEFITS

Corporate Treasurer

Nuclear Electric Pic is strengthening its management team to meet the challenges of operating in the competitive environment that will result from the privatisation of the electricity supply industry. Increased commercial awareness will be key to the success of this new two billion pound company.

As Corporate Treasurer you will be responsible for providing a top quality treasury service, as well as overseeing the tax and insurance activities of the company. This new role will require a major contribution at strategic levels, and provide you with an excellent opportunity to influence the overall structure and role of the treasury function in a substantial UK company.

Probably a qualified accountant in your 30s or 40s, you will have a strong track record of success in treasury. Experience at a senior level will have been gained in either the public or private sector. Some knowledge of tax would be advantageous. The excellent remuneration package reflects the importance ottached to the role and includes full relocation assistance if required.

Please send full personal and career details in confidence to Alison Lewis, Coopers & Lybrand Deloitte Executive Resourcing, PO Box 198, 26 Old Barley, London EC4M 7PL quoting reference 5349/FT on both envelope and letter.

KPMG Peat Marwick McLintock

Executive Selection and Search 70 Fleet Street, London EC4Y 1EU

Financial Controller

£40.000 + bonus + car

Our client is a newly formed, highly prestigious merchant bank set up by a group of very successful and experienced property investment bankers. Backed by substantial funding from a major US corporate partner, the operation will offer a fee based advisory service to international property clients and will invest substantial sums for its own account.

They need a highly competent and experienced Controller to implement and maintain sophisticated reporting systems, take responsibility for statutory and regulatory body returns, and ensure effective control and management of the firm's finances.

The incumbent will also be responsible for regular reporting to the US corporate partner, for company secretarial work and tax matters.

Candidates must be self-motivated, qualified accountants with the ability to operate effectively in a lean and rapidly developing company. They should have experience in banking, financial services or property and be computer literate. The right candidate will be able to establish his or her credibility quickly with the banking professionals and become a valuable member of their team.

The firm offers a salary in the region of £40,000, plus performance-related bonus, car and excellent benefits package.

Please write, in confidence, to Jane Woodward at the address below, enclosing full career details and quoting ref SHA.1430.



ASSOCIATES

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Stoy Hayward Associates

MANAGEMENT CONSULTANTS, EXECUTIVE RESOURCING, 8 BAKER STREET, LONDON WYM 1DA FAX No: 01-487 3686

Group Financial Director

Service Industry

London c.£50,000

This appointment is with a leading international employment services group, with a good record of maintained growth and profitability in a highly competitive industry.

The person appointed will assume responsibility for accounting, financial management and MIS worldwide. They can make a significant contribution to the group's strategic development but must also be willing to oversee day to day accounting matters and assume a sizeable staff management role.

Candidates must be graduate, chartered accountants with experience, ideally gained in a fast moving service industry, which will have included

A confident, mature but flexible individual,

responsive and resourceful, is needed. A high degree of computer literacy and familiarity with the implementation and enhancement of computerised systems would be an advantage as is the ability to prioritise a wide range of issues, to cope under pressure and to meet deadlines.

The role calls for an exceptional candidate but represents an opportunity to join a successful private group with continuous development plans. The remuneration package, which is negotiable, will include an attractive basic salary, a significant bonus potential, a company car and private health cover.

In the first instance, please write in confidence enclosing career details to J. R. Gunning, Associate Director, Austin Knight Selection, Knightway House, 20 Soho Square, London W1A 1DS. Please quote ref: 152/JRG/90.



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Financial Controller

City

This well respected medium sized partnership provides a variety of services within the property sector. Following a major restructuring of the operation, a financial controller is required to define pertinent management information for the various business units and develop appropriate accounting systems to support

Reflecting the importance of the role, the appointee will report to the senior partner and be expected to take an active part in the development of the business.

this, managing a small finance and DP function.

Applicants should be qualified accountants aged 35-45 with senior level experience gained with a medium c£35,000 + car

sized service environment, and be familiar with computerised accounting systems and the development of management information. Experience of implementing new systems would be an advantage, as would that of working within a partnership. The successful candidate will have a "hands-on" approach but the statute and credibility to relate to and influence the partners and operate in a period of considerable change.

Please send career and personal details quoting reference F/420/A to Carrie Andrews at Ernst & Young Search and Selection, 21 Conduit Street, London W1R 9TB.

Ernst & Young

Financial Controller

Capital Equipment Central Lancashire, c £26,000, Car, Benefits

As part of an ongoing strategy to maximise its potential this successful £100m turnover company, part of a world-wide group, now seeks a fully qualified accountant for one of its major

You will be responsible for all operational planning, control and reporting for a customer

service operation covering all installation, warranty, parts and service activities. Initial emphasis will be on the upgrade of the computerised reporting system. Aged 30-40 you will be a qualified ACA or ACMA with at least 2-3 years industrial experience. Personal qualities will include the

ability to communicate with, and relate to, senior operational managers. An excellent rewards package includes attractive salary, an executive car, good pension

scheme and exciting career prospects. J. Morrison, Ref. M19062/FT. Male or female candidates should telephone in confidence for a Personal History Form, 061-832 3500, Fax: 061-834 8577, Hoggett Bowers plc, St. James's Court, 30 Brown Street, MANCHESTER, M2 2JF.

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGFI, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, ST ALBANS, SHEFFIELD, WINDSOR and EUROPE

FINANCIAL CONTROLLER "New Venture"

Bristol

Having been granted one of the new Personal Communications Network licences, a Consortium involving British Aerospace, Pacific Telesis, Millicom. Matra Communication and Sony is now established in BRISTOL. This radical new advance in mobile telecommunications is backed by a £1.2 bn investment programme which is expected to generate business worth £1,000 million by the year 2000, with the service available to the public from 1992.

This is an exceptional opportunity for an experienced qualified Accountant who will be expected to establish the appropriate financial procedures, recruiting staff as

c£40,000 plus benefits

necessary and setting up the appropriate financial control systems for a customer database of at least 4 million in the early 1990s.

Your previous experience will highlight strong management skills, a thoroughly professional approach to introducing new systems, with the ability to contribute in a new venture with huge growth potential. A highly competitive salary and benefits package will be offered along with relocation assistance if required.

To apply, please send or fax in confidence a fully detailed CV to Mrs. Barbara Wood quoting reference 186.

throughout the division and group to

Developing an effective credit control

This rare opportunity will demand a high

level of drive and commitment. If you possess

the personal and technical skills necessary to

command respect and achieve results, this

could provide the challenge you are seeking.

Please write to Shirley Knight BA,

ACMA, MBA at FMS, 14 Cork Street, London

achieve financial objectives

KPMG Peat Marwick McLintock

Executive Selection and Search

Richmond Park House, 15 Pembroke Road, Bristol BS8 3BG. Fax: (0272) 732191

Managing Change in a Media Environment FINANCE MANAGER

Recent promotions within a well-known division of a major media group have created a new opportunity for a young, Qualified Accountant. This is a key role which will offer an outstanding individual the scope to have a real impact on the business.

Reporting to the Financial Controller and leading/motivating a small team running the day to day accounting function, the main emphasis of this 'hands-on' role will be:

- Acting as user representative in new systems development
- Extensive lizison with departments

W1X 1PF, enclosing a recent CV and a note of current salary. Alternatively you could telephone her on 01-491 3431 for more information.

Search and Selection Specialists Financial Management

Financial Director

East Midlands

which crosses the food and leisure industries, with

grown both organically and by acquisition to become one of the Top 5 in Europe in their specialist but fast

a turnover in excess of £20 million. This PLC has

growing field, and has ambitious expansion plans

As Finance Director, you will be one of four executive directors and have full responsibility for

* have significant experience in the

for the future, both in the UK and across the globe.

the finance function, as well as the Group's Management Information Systems. You will also be

expected to use your commercial knowledge in the

policy making procedures as a main board Director.

In addition to being a qualified accountant you will:

manufacturing sector (preferably FMCG)

Х

£36,000 + Car + Bonus

- ★ be computer literate Our client is a successful manufacturing group
 - * have a hands-on approach
 - ★ be comfortable in an open management style
 - ★ be aged 30+
 - ★ have sound managerial and interpersonal skills
 - receive an excellent remuneration package, including a bonus scheme up to 15%, relocation and share option.

If you feel you have the required knowledge and skills, please reply enclosing a comprehensive CV to Paul Kinsey ACMA at Michael Page Finance, Imperial Building, Victoria Street, Nottingham NG1 2EX.

Michael Page Finance

International Recruitment Consultants London Bristol Windsor St Albaus Leatherhead Birming Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

Finance Director

West Midlands

Our client is a highly successful UK subsidiary of a European multinational, involved in the service and distribution of high value engineering products. Their impressive growth in recent years is forecast to continue, both by expanding their current dealership network and by the provision of a comprehensive range of services to their clients and dealerships.

As a result of their rapid expansion, they now require a forward looking Finance Director to assist in the formulation of the plans necessary to sustain the company's profitable growth.

Reporting to the Managing Director in the UK and functionally to the Group Finance Director, you will assume full control of all finance and related functions in this demanding and

c£28,000 + Car

In particular, you will be required to adopt a hands-on approach in the implementation and development of management information systems in liaison with the

Candidates, aged 28-35, should be qualified accountants, assertive and self confident by nature and ideally possess some aptitude for a major European language, since success here will serve as a springboard from which to launch a career within the group in either financial or general management. Interested candidates should apply in writing.

enclosing a current curriculum vitae, to Oliver Howl BSc, ACA at Michael Page Finance, metrs Court, 6 Bennetts Hill,

Birmingham B2 5ST, quoting reference

OH.105, or telephone him on 021-643 6255.

Michael Page Finance

London Bristol Windsor St Albans Leatherhead Birmingham Nottingiz Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide



Hearts of Oak Benefit Society

Appointment of **Assistant Secretary**

As a result of internal promotion, the Society is seeking an Assistant Secretary to complete its complement of Officials. Professionally qualified candidates of either sex below the age of 46 years should submit their personal details and C.V. to the Chairman of the Board of Directors of the Society by 31st March 1990.

Terms and conditions of employment will be explained at any interview granted but candidates may expect a basic salary of £26,000 per annum (under review) to commence. In addition, there is a contributory final salary pension scheme and low cost mortgage facilities. A Society car will be supplied with running expenses reimbursed by the Society. Membership of B.U.P.A. is also granted on appointment.

Candidates will be asked to demonstrate a detailed knowledge of the marketing and selling of financial services as they will be responsible to the future Chief Executive of the Society for this section of the Society's operations. This advertisement will be made available to both internal and external candidates.

The Board of Directors will select a short list of candidates who will be required to appear before the annual meeting of the Society in June 1990. This annual meeting attended by the Society's Delegates is the venue where the final appointment will

Written applications only to:-Chairman, Board of Directors, Hearts of Oak Benefit Society, 84, Kingsway, London, WC2B 6NF.

marking envelope in top left hand corner: "PERSONAL/ASSISTANT SECRETARY"

A MEMBER OF LOUGO

EUROPEAN DIMENSIO

ACA/CIMA/ACCA

Amsterdam

Substantial Package

As a result of our client's successful acquisition strategy in Europe and Scandinavia a position has arisen within the Finance Function of a leading computer services

This is an outstanding opportunity to gain exposure to the European market and the challenges it poses to senior management.

Reporting to the European Controller this individual will play a key role in monitoring and actively managing the various subsidiaries finance and general business activities.

Based in Amsterdam extensive liaison with subsidiary controllers throughout the continent will be required. An overseas living allowance will be provided. Some language skills would be an advantage.

The group has an unrivalled track record of projecting finance specialists into senior operational roles.

The package is negotiable and contains a performance related bonus.

For additional information please contact Richard Parnell on 01-437 0464 or write enclosing brief details to the address below.

ROBERT • WALTERS • ASSOCIATES

RECRUITMENT CONSULTANTS Queens House I Leicester Place London WC2H 7BF Telephone: 01-437 0464

AUDIT CONTROLLER

London based

c.£35,000 + car

Hamilton Brothers Oil and Gas Limited is a major North Sea operator with significant involvement in a variety of exploration, development and production activities. We currently have four oil and three gas fields in production, are expecting a further development to be on-stream by October 1990 and have recently secured approval to proceed with one of our largest North Sea projects to date.

As Audit Controller, you will play a key role in the suc-cess of these activities by effectively identifying areas requiring auditing and by monitoring expenditure on behalf of Hamilton Brothers and our partners.

Highly-motivated and innovative, you will be an important member of the Accounting and Systems Department management team, You will have the opportunity to recruit your own number two and to shape the operating style of your unit.

A qualified accountant with an incisive, analytical approach, you will have at least six years' experience in the oil industry in a senior audit capacity. The confidence and authority to deal easily and effectively with contractors and consultants are essential, together with strong interpersonal

The salary will not prove a barrier to the right condidate and the package includes contributory pension scheme, employee share ownership scheme, free private health care and relocation assistance where appropriate.

For an informal discussion, please call Georgina Baines on 07-499 9555. Attematively, send your full ov to her at Hamilton Brothers Oil and Gas Limited, Devonshire House, Piccadilly,

Hamilton Brothers Oil and Gas Limited



Financial Accountant

Consumer Durables Surrey, £25,000, Car

Part of a major international Plc, this company (T/O c £70 million) is involved in the manufacture and distribution of consumer durables on a worldwide basis.

Your main area of responsibility will be the consolidation of all financial and management reporting information received from seven overseas and two UK subsidiaries. You will also be involved in the consolidation of the annual budget and longer term plans. These tasks will involve liaison with management at all locations and, therefore, well developed communication skills are a prerequisite. Experience of PC-based modelling systems is essential as you will be required to initiate and modify programmes as appropriate. A qualified accountant, aged under 30, you will view this position as providing a first class career development opportunity with the longer-term prospects being excellent in what is a highly visible role.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, D. Pottier, Hoggett Bowers plc, 11-12 Queen Square. BRISTOL, BS1 4NT. 0272-298433, Fax: 0272-279714, quoting Ref: D16032/FT.

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGE, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, ST ALBANS, SHEFFIELD, WINDSOR and EUROPE



Group Accounting in a Successful British Major

The Rank Organisation is an international market leader in the leisure and entertainment industries and has recently made multi-million pound investments both in Europe and in North America.

As Financial Accountant, you will play a significant part in producing the company's group accounts using a sophisticated computerised consolidation system, reviewing information and preparing detailed reports.

Because of the pace of business growth, you can expect to undertake a wide range of investigations into accounting issues. You will need to understand the financial management implications of acquisitions and other major transactions and

liaise with the group's US corporate office.

To succeed in this role in the Organisation's Central London head office, you should have a high level of technical competence. You will already have corporate accounting experience or be a recently qualified ACA/ACCA.

Salary is negotiable and will depend on the level of experience gained to date.

In complete confidence, please telephone Bill Curteis on 01-629 5909 (01-504 1329 evenings/weekends) or write with CV to: Simpson Crowden Consultants Limited, 97/99 Park Street, London W1Y 3HA.

Simpson Crowden CONSULTANTS

Financial Controller

Central London

Our client is a small but highly respected business providing services principally to the FMCG sector. There is now a requirement to appoint a controller as the fourth member of the management team to play a key role in helping to develop the future growth of the business, as well as managing the accounting and DP

This position would suit a recently qualified accountant, keen to work within a lively and fast moving business, who is experienced in a small company

c£32,500 + car

environment either within commerce or the profession. Essential requirements are a hands-on attitude as well as the ability to operate proactively as part of the management team and the potential to merit a full board appointment within 12 months.

Please send career and personal details quoting reference F/180/A to Carrie Andrews at Ernst & Young Search and Selection, 21 Conduit Street, London W1R 9TB.

Ernst & Young

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Finance Director Designate

Lloyd's Brokers

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Commutage

City

Our client is a medium-sized, independent firm which is owned by the working Directors. The Group has grown organically and by acquisition so that it now provides a full range of services (marine, non-marine, life and pensions, motor and reinsurance). For its many international clients it offers a high quality and more personal alternative to the multinational broking corporations.

The Finance Director designate, reporting to the Chairman, will be responsible for all aspects of the Group's finance and accounting and will work closely with the Directors in the continuing development of the business.

Candidates must be qualified accountants who are familiar with Lloyd's accounting requirements and have a good systems knowledge. In addition to first class professional and managerial skills, personal qualities are all important: strength of personality, drive, judgement, and social awareness.

An attractive salary package will be negotiated, including bonus and car. It is expected that equity will be available in due course.

Please apply to Sir Timothy Hoare, Career Plan Ltd., 33 John's Mews, London WC1N 2NS. Tel: 01-242 5775 (01-607 7359 between 7.30 and 9.30pm). Fax: 01-831 7623.

Career plan Personnel Consultants

LONDON

c.£48,000 +CAR +BENEFITS

Secure Vinance &

With a multi-billion pound asset base, and operating a nationwide network, this major capital intensive Group of companies is undergoing a period of demanding and exciting commercial development.

Working with Senior Management, and leading a team of high calibre professionals, the Group Finance and Planning Controller will play a key role in developing the business and achieving results, taking responsibility for both long term strategic planning and the day to day control of operations. You will manage all aspects of corporate financial planning, budgetary control and project/investment appraisal, including a capital investment programme of over £1 billion.

This will be a high profile position within a major industry, requiring extensive liaison with technical specialists and at senior level, both within the Group and externally including regulatory bodies.

Probably in your mid to late thirties, and almost certainly a graduate, you will be a commercially astute, qualified

accountant/MBA with substantial financial management experience gained at strategic level within a major, capital intensive plc. You will have excellent hands-on management and leadership skills, while also possessing outstanding intellectual and analytical abilities. You will also demonstrate a positive and confident approach and a persuasive manner, and will operate effectively under pressure. Good organisational ability and excellent presentation and communication skills are essential.

Please send full personal and career details in strict confidence to Christopher Evans,
Coopers & Lybrand Deloitte Executive Resourcing,
PO Box 198, 26 Old Bailey, London EC4 7PL, quoting
reference 5375/FT on both envelope and letter.

ACA 26-32 c£37,000 +

Our client,a prestigious multinational wishes to appoint a Chartered Accountant with commercial aptitude able to take on a managerial posi-tion within one of the groups operatingsubsiduar-ies in UK/Europe/ USA, within 2 years. A rare oportunity for a young accommiss to move from the circa £40k bracket,into the £100k+bracket within a comparatively short period.

Please call Anthony Justin

HYNES ASSOCIATES

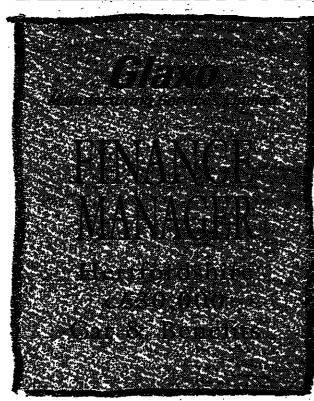
LTD., Executive Search & Selection Ltd., International Bus. Centre, 77-79 Wells Street, London, WIP 3RE. Tel:01-580 5522 Fax:01-323 1107.

APPOINTMENTS WANTED

FINANCE DIRECTOR/

TREASURER

43, Swiss, multilingual, is looking for a new challenge, if possible in USA or UK. Please write Box A1497, Financial Times, Our Southwark Bridge, LONDON, SEI 9HL



even years of remarkable growth have made Glaxo one of the world's largest ethical pharmaceutical companies and one of the UK's most successful international businesses. Sales turnover since 1980 has risen from £500m to £2,500m and profits now exceed £1,000m a year. Astute management has been key to this success and Glaxo's finance managers play a critical role in shaping the group's business.

Glaxo Manufacturing Services are looking for a Finance Manager to play a key role on the management team of a substantial business which manufactures a leading range of quality pharmaceutical products for worldwide markets. Already one of the most advanced manufacturing facilities in Europe, capital investment is considerable.

The role will be to provide business advice and a financial perspective to strategic and operating decisions. This will include planning and appraising large capital projects, developing long range plans, budgets and forecasts, evaluating opportunities and ad hoc advisory work. Finance Managers who show commercial flair are highly valued at Glaxo, and success in the role will bring exceptional opportunity.

Candidates will be qualified accountants, probably aged 26 to 32. Some experience within a manufacturing company will be an advantage, but is not essential. You should be commercially astute, energetic, innovative and have the ability to influence and contribute at the highest levels.

The company enjoys the setting of a rural town while being only 30 minutes from London and close to the M25, A1 and A10 intersections.

Please send career and salary details to Sue Rossiter, Director, at Barrett Webb Ltd., Boston Road, Henley-on-Thames, RG9 1DY. Alternatively relephone her on (0491)410766 (daytime) or (0491)680015 (evenings) for an informal discussion. Strict confidentiality is of course assured.

Barrett · Webb Search & Selection

Audit & Investigation

£30,000 + Car + Benefits

Our client's determination to extend the scope of its audit function has evoked an eager and positive response from management. An extensive brief of financial, systems and operational audit assignments is now complemented by an interesting array of investigations.

Managing a small, motivated team in this wide ranging role, your well-developed technical and managerial skills will be strongly challenged. The ability to work intelligently with senior line managers and the external auditors, exploring further opportunities to develop the contribution of internal audit to the company, is vital.

A professionally qualified accountant with sound audit experience, you will bring a practical but enthusiastic approach to the audit function. Career progression in either audit or general finance will prove no problem for an able and effective manager. Base Location: Central London.

Please reply in confidence, quoting Ref R34 to:

Margaret Mitchell FCCA, Grace & Templar, 63 Chiswick High Road, London W4 2LT



GUARANTEED

GRACE & TEMPLAR Financial & Management Recruitment Consultants

Divisional Financial Controller

Consumer Products West Yorkshire, c £26,000, Car, Benefits

This acquisitive £100m plus turnover international group manufactures and distributes a quality range of branded, high value consumer products. A wider and more European brief for the UK Financial Director necessitates the recruitment of this key position, which takes responsibility for the day to day accounting function of the UK business. Aged 27-40, the production of management and financial information to strict deadlines, statutory accounts and financial systems development will have featured strongly in your career to date. Other pre-requisites are the desire to take a proactive role particularly in the interpretation of financial information and the man management skills to lead the department. This is a challenging position for which the rewards for succession career terms could be high in this fact according to the country of the second of the in this fast expanding group. Salary is negotiable and will not be a limiting factor and relocation expenses will be paid where appropriate.

K.R. Miller, Ref. L16120/FT. Male or female candidates should telephone in confidence for a Personal History Form, 0532-448661, Fax: 0532-444401, Hoggett Bowers plc, 7 Lisbon Square, LEEDS, LS1 4LZ.

Appointments Advertising

appears every Wednesday and Thursday, Friday (International Edition) For further information please

call: 01-873 3000 Jennifer Hudson ext 3607 Richard Huggins ext 3460 Adam Futeran

ext 3559 Stewart Maddock ext 3392

specialises in professional and managerial staff selection and recruitment in East Anglia

Finance Director/Company Secretary (Designate) c£35,000 + profit related bonus + executive car + benefits

Roys of Wroxham, East Anglia's largest independent out of town shopping centre operator, requires a Finance Director/Company Secretary to control all financial and administrative matters for this progressive Company. The position is based in a delightful village on the Norfolk Broads, close to Norwich.

The ideal applicant for this challenging position should be a Chartered Accountant aged between 30 and 45 possessing good communication, motivation and leadership skills and be committed to meeting objectives within deadlines. A high level of management and commercial ability, preferably within the FMCG retail sector, will need to be demonstrated. The successful candidate will be expected to play a major part in steering the Company through the nineties. He/she should have the skills to maintain and develop systems to control the existing business whilst undertaking financial appraisals for future projects.

McLennan Webb Limited

McLennan Webb Limited, Woburn Court. 8 Guildhall Hill, Norwich Tel: 0603 761306

HAEMOCELL Financial Director

Cheshire

c £33,000 + car

ggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, ST ALBANS, SHEFFIELD, WINDSOR and EUROPE

Haemocell plc, incorporated in 1988, is poised to exploit a unique range of medical apparatus which provides an alternative to third party blood transfusion. Haemocell's cell separating filter allows the safe filtration of a patient's own blood for immediate reinfusion. This has distinct benefits when compared with conventional methods of blood collection, not least because it reduces the risk of AIDS infection.

The Company seeks a Financial Director whose task will be to assume responsibility for the whole range of accounting and financial management tasks and company secretarial duties as well as to play a key role in the development of the business. He or she will probably be over 35 and able to offer:

A recognised accountancy qualification.

• A record of achievement in senior financial management, gained partly in a small company environment.

 Some experience of the medical equipment industry. In addition to an attractive salary and benefits package, the position offers a seat on the Board and the opportunity to contribute to the development of a new business at the leading edge of medical equipment technology.

Write in confidence to John Gregory at JC&P, Brickhill House, 701 South Fifth Street, Milton Keynes MK9 2PR. Demonstrating your relevance clearly and quoting reference



Adviser to the Hungarian Government on Privatisation (2 posts)

As part of the British Governments Know How Fund to Eastern Europe, two Consultants are urgently needed to work for 2 years in the Hungarian Government's State Property Agency. This will be the privatisation agency for Hungary and your responsibilities will include carrying out valuations, organising sales, and advising on the timing and scope of privatisation.

You will report directly to the agency's Managing Director and it is essential that you are independent and have no vested interest in Hungarian privatisation. Candidates should be British Citizens with considerable experience in the field of

A first class remuneration package, reflecting the high level of expertise required, is

Closing date for receipt of completed applications is 15 March 1990. For further details and application form, please write to Appointments Officer, Ref No AH364/DS/FT, Abercrombie House, Eaglesham Road, East Kilbride, Glasgow G75 8EA, or telephone (03552) 41199 ext 3297.



Oxfordshire Health Authority **DIRECTOR OF FINANCE**

Oxfordshire Health Authority is one of the largest health care organisations in the country, its threefold mission is to improve service delivery, teaching and research. The Authority has an annual revenue budget of £150m, a capital programme of £10m p.a., 12,000 employees and an estate valued at £½ bn. There is very close co-operation — and increasing partnership — between the management of the Authority with the Medical School of Oxford University.

The Director of Finance will be a key member of the Executive Board. When new Health Authorities are formed under the government's proposals it is likely that the Director of Finance will government's proposais it is likely that the Director of Finance will also be an executive member of the Authority. The Director will play a vital role in purchasing health care for Oxfordshire's residents, in providing services for a much larger population, and the management and development of teaching and research programmes. The Oirector will be accountable directly to the General Manager and will carry responsibility for all the Authority's financial affairs.

The reward package includes a salary circa \$40,000, plus performance related pay and lease car.

Please write or phone for further details to: Kathy Gardner, PA to General Manager, Oxfordshire Health Authority, Stable Block, Manor House, Headley Way, Headington, Oxford, OX3 9DZ. Tel: (0865) 752149.

Closing date: 23 March 1990.



Financial Wiltshire c E40,000 + F/E car + benefits. Working within a progressive Group, this manufacturing company is the largest, nationwide, in its field. Driving forward into the 1990's, with further investment, innovation and team work expansion, this dynamic company is seeking to recruit a Financial Director.

RECRUITMENT CONSULTANTS

Taking overall linancial control within the company and supervising a team of twenty, this project related role necessitates excellent financial skills, business acamen and motivation ability. A chartered accountant with a minimum of eight years PQF preferably gained within a vigorous

manufacturing environment. (Ref: SAN 1555)

Financial Planner Oxfordshire · To £27,500 + car + benefits This group of companies is an internationally recognised leader in the sales and distribution of electro-mechanical

With a group turnover in the region of £500M they are seeking to fill a Financial Planning position. The Financial Planner's major tasks comprise: identification of weakness in accounting and financial systems, functional performance evaluation (actual/ budget), responsibility accounting, cost benefit analysis and resource allocation

A coalitied accountant with minimum two years industrial experience, it is thought that you will be over the age of 25. (Ref: SAN 1439)

Please contact Catherine Wood BSc in the strictest

ALEXANDER HOUSE TO FLEMING WAY **SWINDON** WILTSHIRE SNI 2NO TELEPHONE 0793 619999 FACSIMILIE 0793 542554

Financial Director Manufacturing and Distribution

Northern England

£30,000+

Our client is a successful and growth-oriented public group. Following a recent reorganisation, they require a Financial Director for a major subsidiary manufacturing and distributing a wide range of high value/high quality industrial materials and products.

The subsidiary, with turnover approaching £20m, is well established and profitable, but requires a high standard of financial control and further systems design and implementation.

Candidates must be qualified accountants with substantial experience in manufacturing industry.

Basic salary will be at least £30,000, plus performancerelated bonus, fully-expensed car, and the usual range of benefits associated with a major employer, including relocation assistance where appropriate.

Please write in the first instance with a full cv to Sue Fisher, Personnel Advertising Limited, 30 Farringdon Street, London EC4A 4EA.



All replies will be passed to our client unless we are advised of companies to whom you do not wish your cv to be given. Please quote ref. GRS 843.

Finance Director

PLC based in Surrey £45,000 and Car

An important position within a small management team in a progressive growth-minded public company.

An excellent opportunity for a qualified individual aged 30-45 to participate in all aspects of the group's operations.

Responsibilities include overseeing the group's funding and treasury operations and direct involvement in corporate development in addition to the normal public company requirements.

Please write enclosing a CV to: Box No. A1369 Financial Times Ltd., Number One Southwark Bridge, London SE1 9HL.

NEW TOP EXECUTIVE JOBS

F.C.C.A.

20 years in Africa, EEC, World Bank and other donor funded development programmes plus commercial organisation. Project management, planning, negotiations. Location immaterial as long as challenging situation with commensurate rewards. Available now for short or long-term assignments. Write Hoz A1481, Financial Times, One Southwark Bridge, London SK1 92

Financial Controller

Leading Oil & Gas Company

c. £65,000 plus Benefits

London

A large and very active exploration and production company seeks an outstanding individual to manage and develop financial and management reporting functions.

THE COMPANY

Leading operator in the North Sea with an exceptional reputation for speed, quality and financial strength. Major project recently commenced. Very active exploration

THE POSITION

Manage high quality team in provision of management information to tight deadlines. Enhance and develop accounting systems to meet future

organisational needs. Manage joint venture operations. International liaison.

QUALIFICATIONS

Outstanding, experienced accountant with high level of technical competence. Experience of the business and economic realities of the upstream oil and gas industry.

Well developed managerial skills, strong personal presence and commercial acumen.

Please reply in writing, enclosing full cv, NBS, Bennetis Court, 6 Bennetis Hill, Birmingham, B2 5ST (Interviews in London)

RERMINGHAM • 021-233 4656 LONDON • 01-493 3383 • GLASGOW • 041-204 4334 SLOUGH - 0753 694844 • HONG KONG • (HK) 5 217133

AUDIT MANAGER

North West base

c£30,000 + car

With 90 plus depots and a turnover of £80M, our client, a major division of a Pic, is a well established market leader in the distribution of industrial components. The company has an excellent profit record and has ambitious plans for further expansion in terms of both product range and geographically, including operations in Continental Europe.

Reporting to the Finance Director, this is a new position offering a challenging opportunity to create and firmly establish a professional internal audit function across the company. Responsibilities will include not only the regular review and appraisal of company systems but also the provision of an in-house consultancy service.

Candidates should be qualified accountants with several years audit experience gained in the profession and, preferably, in a commercial organisation. A sound appreciation of auditing in a computer-based environment is essential together with the interpersonal skills to work at all levels in the company. An ability to conduct business in other European languages would be an advantage. Remuneration, including bonus, is negotiable around the level indicated and fringe benefits include an executive car, pension scheme and health cover, Prospects for promotion to senior financial line management within the Group

are excellent. Please write in the first instance, enclosing a full cv and salary details and quoting reference AR/179, to: Michael Ward, March Consulting Group, 36-39 Waterfront Quay, Salford Quays, Manchester M5 2XW.



FINANCIAL CONTROLLER AIRLINE

Luton

c.£25.000 + benefits

Our client is a young company, committed to significant expansion in its business of charter and proposed scheduled air services. The company is developing a European network of operations, and has now reached the level where an experienced financial

As Financial Controller, you will be responsible for all aspects of financial management, including the preparation of business plans and budgets, and the monitoring of performance against those plans. You will design and implement reporting procedures based on computerised information systems, and be expected to participate fully in the management of the business.

Applications are invited from qualified accountants with at least two years commercial experience. Candidates should have first-hand experience of computer systems, and be familiar with modern techniques of financial management. Experience of the airline industry is not essential, as training will be available where specialist knowledge is required. More important is the ability to produce and interpret financial information which is relevant to management.

If you believe that you have the qualities necessary to fill this exciting new position, please send a comprehensive career resume, including salary history and day-time telephone number, to P. R. Lemanski or P. G. Willoughby, Executive Selection Division.

△Touche Ross

Queen Anne House, 69-71 Queen Square, Bristol BSI 4JP. Telephone: 0272 211622.

ACCOUNTANT

(Newly qualified/Part-qualified)

is required to assist in the development of a fast-growing Publishing Group

The ability to act on his or her own initiative in the introduction of computerised systems is ssential together with the skill to assist in the longer term strategic planning issues. In short we need a self-starter with good communication abilities to make progress fast and see results.

Central London

Competitive salary and other benefits

Apply: James W Cook FCA Chief Executive idle Publishing & Comm London WIV 5FB

Accounting Projects Director

International Financial Services

c. £45,000

Key role working with top management in this important financial services subsidiary of major plc. Exceptional career development potential into financial or general management for finance professional with systems bias and strong interpersonal skills.

THE COMPANY

 Leading, international financial services group employing in excess of 3,000 people around the world.

Subsidiary of highly regarded and fast develping ple with a turnover in excess of £2.5bn.

Well established, successful global business, substantial profit growth potential.

THE POSITION

 High profile role managing and implementing major restructuring strategy worldwide.

Reporting to Finance Director, wide ranging responsibilities

including complete accounting systems review. Exposure to every aspect of the business, liaising with multidiscipline internal management and external advisers.

QUALIFICATIONS

Resouceful graduate accountant with excellent business and nunication skills aged 28-38.

Experience of project management gained in a recognised consultancy. Strong systems bias.

Confident, self starting problem solver with drive and initiative.

Please write enclosing full cv, Ref SJ0840 54 Jermyn Street, London, SW1Y 6LX

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SLOUGE - 0753 694844 - BONG KONG - (HK) 5 217133



THE INSTITUTE OF CHARTERED ACCOUNTANTS IN ENGLAND AND WALES

Secretary and Chief Executive

(to succeed Mr John Warne on retirement)

The Institute of Chartered Accountants in England and Wales is a major professional institute serving the needs of 90,000 members (12,000 of whom are overseas) both in professional practice and in industry. Annual income is in excess of £20m and the Secretariat employs over 400 people. The Secretary and Chief Executive is responsible to the President and Council for the management of the institute and for providing appropriate support for the Office Holders and Committee Chairmen.

He (or she) will probably be in their early 50s and will combine strong business and management skills with the sensitivity to fill a role which is both servant and master of the institute. He will be a good communicator with both the authority and the ability to present complex issues simply, clearly and with conviction to the Council, the membership, and Government. He will have the intellectual weight to understand policy and lobbying issues and the energy and drive to implement change through the co-ordination respected in senior business and government circles.

The salary will fully reflect the importance and seniority of the

appointment. Please write in confidence with a curriculum vitae, to the management consultants advising on the appointment, addressing your application to The Chairman, Spencer Stuart & Associates, Brook House, 113 Park Lane, London WIY 4Hj.

Financial Director Designate

West End

£32,500 + Bonus + Car

Our client is a young, highly successful company whose unique, high quality

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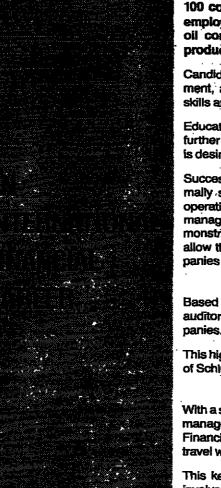
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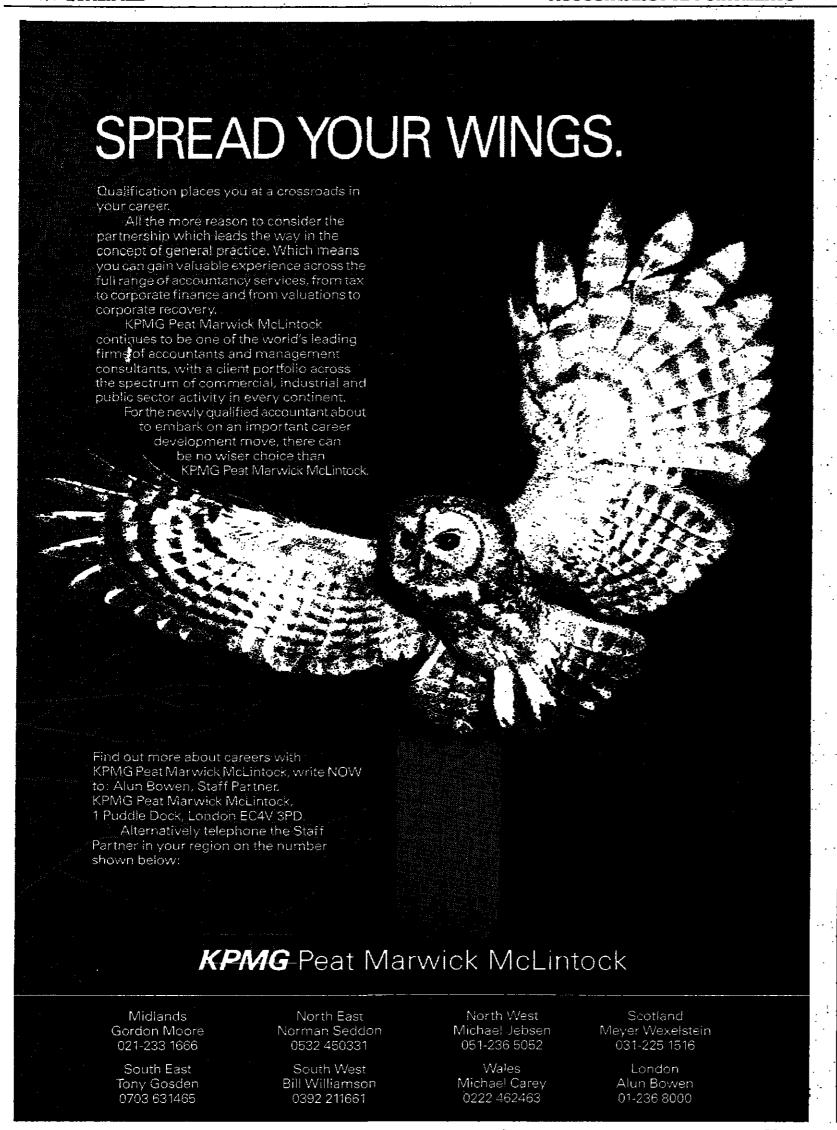
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